



City of  
Doncaster  
Council

# REVENUE AND CAPITAL 2024/25 BUDGET BOOK

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## Section 1 - Introduction

The production of the budget is the means by which the Council expresses in financial terms its plans for service provision in the coming year. Whilst the most visible outcome of the budget process in 2024/25 is the declaration of the Council Tax, the budget clearly has greater significance and meaning for the Council.

The preparation of the budget requires the Council to consider its objectives, re-assess its priorities and re-examine the way in which service delivery is currently achieved. The budget process is always challenging in balancing the needs of the services against the cost to local taxpayers.

On 26<sup>th</sup> February 2024, the Council set a budget based on closing a budget gap of £4.0m in 2024/25 increasing to £17.2m over 2024/25 to 2026/27. This was a significant challenge in the context of ongoing demand for services, particularly for children's social care and high levels of inflation with no reduction in statutory obligations to provide services, whilst continuing to invest in the Borough and protecting the most vulnerable in our communities.

This position incorporates £8.7m of budget pressures in 2024/25, increasing to £12.9m by 2026/27 and £16.8m of pay & price inflation in 2024/25, increasing to £32.2m by 2026/27. The 2024/25 total includes £5.7m for pay inflation and £12.8m for Adult Social Care pressures including the impact of the Government National Living Wage. The service specific budget pressures include significant investment in adults' social care in 2024/25.

The savings proposals identified amount to £17.2m over the 3 years, with £10.9m in 2024/25, supporting the financial sustainability of the Council going forward. The savings include further measures in Children's social care, building on last year's proposals and include reducing agency staff costs and reducing transport costs. In addition, there are continued savings across the Council, through close management of budgets and achieving efficiencies through improved working practices, including better use of technology where possible.

The Medium-term Financial Strategy (MTFS) including budget proposals are detailed in the Revenue Budget report (following link): -

<http://www.doncaster.gov.uk/services/the-council-democracy/revenue-and-capital-budget>

The key features of the 2024/25 approved Revenue Budget are: -

- a. a gross revenue expenditure budget of £654.0m and a net revenue expenditure budget of £258.3m;
- b. Council Tax increasing by 4.99% to £1,649.73 for a Band D property (£1,099.82 for a Band A) for 2024/25. This includes:-
  - i) 2.99% Council tax increase, equating to an increase of £46.98 for Band D per annum, 90p per week (£31.32 for Band A per annum, 40p per week);
  - ii) 2% Government Adult Social Care precept, equating to an increase of £31.43 for Band D per annum, 60p per week (£20.95 for Band A per annum, 40p per week).

The outlook has been reviewed since the approval of the budget and consideration of the 2023/24 outturn and the budget proposals still appear to be robust. In the wider economy inflation is expected to fall further with interest rates reducing later in the financial year. Careful monitoring will be undertaken and mitigating actions identified where required, with the longer-term impact of any identified pressures factored into the 2025/26 budget setting process.

Section 2 shows staff numbers for each Directorate.

Section 3 contains a financial breakdown including the 2024/25 budgets, 2023/24 year end position and budgets by type of expenditure and income.

- Expenditure – Capital Charges: these consist of depreciation which is budgeted and charged at the beginning of the financial year and revaluations which are budgeted and charged at year end.
- Expenditure – Statutory Accounting Adjustments: these are mainly adjustments to reserves and are all budgeted and charged at year end.

Section 4 shows a summary of the approved Housing Revenue Account ('HRA') Estimates 2024/25. The HRA budget is prepared in accordance with a statutory obligation to account separately for local authority housing provision, as defined in particular in Schedule 4 of the Local Government and Housing Act 1989. From 1<sup>st</sup> October, 2005, maintenance and administration of the Council's dwellings was transferred to St. Leger Homes of Doncaster Ltd., an Arm's Length Management Company, limited by guarantee and wholly owned by the Council.

Section 5 provides a summary of the approved Capital Programme for 2024/25 to 2027/28. The Council will continue to invest in the future of the Borough with an estimated £507m of capital investment over 2024/25 to 2027/28 that will continue to stimulate growth and prosperity, with £193m of spend estimated for 2024/25.

## **Section 2 - Staff Numbers**

| <b>Directorate / Service Area</b>       | <b>Number of Jobs</b> | <b>Full Time Equivalents (F.T.E.)</b> |
|-----------------------------------------|-----------------------|---------------------------------------|
| <b>Adults Wellbeing &amp; Culture</b>   | <b>931</b>            | <b>773.14</b>                         |
| <u>Adult Social Care</u>                | <u>378</u>            | <u>322.48</u>                         |
| Communities Care & Support              | 93                    | 82.79                                 |
| Complex Lives                           | 25                    | 24.50                                 |
| Future Options                          | 258                   | 213.59                                |
| <u>Commissioning</u>                    | <u>9</u>              | <u>9.00</u>                           |
| <u>Heritage &amp; Culture</u>           | <u>130</u>            | <u>102.86</u>                         |
| Business Development                    | 51                    | 41.77                                 |
| Buy Doncaster                           | 1                     | 1.00                                  |
| Events Doncaster                        | 3                     | 3.00                                  |
| Music Service & Hub                     | 29                    | 17.40                                 |
| Partnership & Engagement                | 34                    | 31.37                                 |
| Prison Library Services                 | 10                    | 6.32                                  |
| <u>Integration &amp; Partnerships</u>   | <u>410</u>            | <u>335.10</u>                         |
| Domestic & Sexual Abuse                 | 32                    | 30.41                                 |
| Home First                              | 307                   | 240.57                                |
| Quality & Safeguarding                  | 68                    | 61.12                                 |
| <b>Chief Executives</b>                 | <b>445</b>            | <b>419.63</b>                         |
| <u>Communications &amp; Engagement</u>  | <u>46</u>             | <u>43.48</u>                          |
| Communications                          | 22                    | 20.10                                 |
| Executive/Leadership Office             | 23                    | 22.38                                 |
| <u>Corporate Safety &amp; Training</u>  | <u>13</u>             | <u>11.71</u>                          |
| <u>Customer Services</u>                | <u>60</u>             | <u>55.23</u>                          |
| Business Analysis                       | 12                    | 12.00                                 |
| Customer Contact Centre                 | 6                     | 4.74                                  |
| <u>Human Resources</u>                  | <u>49</u>             | <u>44.25</u>                          |
| <u>Policy, Insight &amp; Change</u>     | <u>88</u>             | <u>85.46</u>                          |
| Policy, Performance & Intelligence      | 34                    | 33.02                                 |
| Project & Programmes                    | 39                    | 38.14                                 |
| Strategic Investment & External Funding | 14                    | 13.30                                 |
| <u>Public Health &amp; Prevention</u>   | <u>187</u>            | <u>177.49</u>                         |
| Communities                             | 104                   | 98.02                                 |
| Leisure                                 | 5                     | 4.81                                  |
| Localities                              | 1                     | 1.00                                  |

| <b>Directorate / Service Area</b>            | <b>Number of Jobs</b> | <b>Full Time Equivalents (F.T.E.)</b> |
|----------------------------------------------|-----------------------|---------------------------------------|
| <b>Children, Young People &amp; Families</b> | <b>1,278</b>          | <b>1,069.56</b>                       |
| <u>Children's Social Care</u>                | <u>657</u>            | <u>605.22</u>                         |
| CIC & Achieving Permanence                   | 258                   | 231.99                                |
| Help & Protection                            | 214                   | 199.75                                |
| Practice Improvement                         | 104                   | 99.75                                 |
| Quality, Performance & Standards             | 49                    | 46.28                                 |
| Regional Adoption Agency                     | 31                    | 26.45                                 |
| <u>Education &amp; Skills</u>                | <u>197</u>            | <u>166.70</u>                         |
| Education & Skills                           | 34                    | 28.25                                 |
| Equity & Inclusion                           | 135                   | 114.49                                |
| SEND Transformation                          | 3                     | 2.35                                  |
| Skills                                       | 24                    | 20.60                                 |
| <u>Partnerships &amp; Operations</u>         | <u>423</u>            | <u>296.65</u>                         |
| Intervention & Prevention                    | 167                   | 140.79                                |
| Partnerships & Families                      | 53                    | 41.78                                 |
| Quality & Safeguarding                       | 202                   | 113.08                                |
| <b>Corporate Resources</b>                   | <b>452</b>            | <b>408.41</b>                         |
| <u>Finance &amp; Technology</u>              | <u>335</u>            | <u>301.56</u>                         |
| Digital & ICT                                | 78                    | 76.05                                 |
| Financial & Business Development             | 80                    | 69.70                                 |
| Financial Management                         | 48                    | 46.60                                 |
| Internal Audit                               | 10                    | 8.63                                  |
| Revenues & Benefits                          | 118                   | 99.58                                 |
| <u>Legal &amp; Democratic</u>                | <u>115</u>            | <u>104.85</u>                         |
| Contracts Property & Transformation          | 27                    | 21.39                                 |
| CYPF Legal                                   | 20                    | 17.88                                 |
| Electoral Services                           | 5                     | 5.00                                  |
| Litigation & Regulatory                      | 42                    | 39.83                                 |
| Strategic Procurement Team                   | 18                    | 17.75                                 |
| <b>Place</b>                                 | <b>1,728</b>          | <b>1,324.69</b>                       |
| <u>Communities Safer Stronger</u>            | <u>45</u>             | <u>38.61</u>                          |
| City Centre Team                             | 10                    | 10.00                                 |
| Community Reassurance                        | 31                    | 24.85                                 |
| Crime & Community Safety                     | 3                     | 2.76                                  |
| <u>Economy &amp; Development</u>             | <u>322</u>            | <u>305.09</u>                         |
| Business Doncaster                           | 39                    | 36.32                                 |
| Major Projects & Investment                  | 40                    | 37.21                                 |
| Planning                                     | 57                    | 53.50                                 |
| Property Services                            | 185                   | 177.06                                |

| <b>Directorate / Service Area</b> | <b>Number of<br/>Jobs</b> | <b>Full Time<br/>Equivalents<br/>(F.T.E.)</b> |
|-----------------------------------|---------------------------|-----------------------------------------------|
| <u>Environment</u>                | <u>608</u>                | <u>586.87</u>                                 |
| Professional Business Support     | 26                        | 23.52                                         |
| Regulation & Enforcement          | 125                       | 118.75                                        |
| Street Scene                      | 263                       | 255.55                                        |
| Waste & Highways Infrastructure   | 194                       | 189.05                                        |
| <br>                              |                           |                                               |
| <u>Strategic Housing</u>          | <u>38</u>                 | <u>35.20</u>                                  |
| Strategic Housing                 | 12                        | 12.00                                         |
| Sustainability                    | 24                        | 21.20                                         |
| <br>                              |                           |                                               |
| <u>Trading Services</u>           | <u>713</u>                | <u>356.93</u>                                 |
| Bereavement Services              | 14                        | 12.54                                         |
| Cleaning Services Admin           | 376                       | 155.65                                        |
| Fleet Management                  | 33                        | 30.03                                         |
| Pest Control                      | 6                         | 5.40                                          |
| Professional Business Support     | 7                         | 5.59                                          |
| Schools Catering Management       | 276                       | 146.72                                        |
| <br>                              |                           |                                               |
| <b>Doncaster Council</b>          | <b>4,834</b>              | <b>3,995.43</b>                               |

### Section 3: Revenue Budget Summary

|                                                    | Employees      | Premises-related Expenditure | Transport-related Expenditure | Supplies and Services | Third Party Payments | Transfer Payments | Other Costs   | Unallocated Cut | Expenditure Total | Customer and Client Receipts | Government Grants | Non-Ring Fenced Grants | Other Income   | Other Non-Gov Grants / Contributions | Income Total    | Recharge Expenditure Total | Recharge Income Total | Grand Total     |
|----------------------------------------------------|----------------|------------------------------|-------------------------------|-----------------------|----------------------|-------------------|---------------|-----------------|-------------------|------------------------------|-------------------|------------------------|----------------|--------------------------------------|-----------------|----------------------------|-----------------------|-----------------|
|                                                    | £'000          | £'000                        | £'000                         | £'000                 | £'000                | £'000             | £'000         | £'000           | £'000             | £'000                        | £'000             | £'000                  | £'000          | £'000                                | £'000           | £'000                      | £'000                 | £'000           |
| <b>ADULTS, WELLBEING AND CULTURE</b>               |                |                              |                               |                       |                      |                   |               |                 |                   |                              |                   |                        |                |                                      |                 |                            |                       |                 |
| ADULT SOCIAL CARE                                  | 14,178         | 27                           | 214                           | 1,849                 | 108,680              | 22,288            | 113           | 0               | 147,349           | -28,875                      | -1,415            | -280                   | 0              | -5,461                               | -36,031         | 4,130                      | 0                     | 115,448         |
| COMMISSIONING                                      | 577            | 1                            | 1                             | 1,515                 | 2,566                | 0                 | 5             | 0               | 4,665             | 0                            | -670              | 0                      | 0              | -812                                 | -1,482          | 1,721                      | 0                     | 4,904           |
| CULTURE & COMMERCIALISATION                        | 3,588          | 147                          | 53                            | 544                   | 292                  | 0                 | 292           | 0               | 4,916             | -444                         | -572              | 0                      | -614           | -397                                 | -2,027          | 1,370                      | 0                     | 4,259           |
| EXECUTIVE DIRECTOR AWC                             | 1,148          | 0                            | 1                             | 285                   | 0                    | 0                 | 0             | -364            | 1,070             | 0                            | -55,325           | 0                      | 0              | -58                                  | -55,383         | 464                        | 0                     | -53,849         |
| INTEGRATION AND PARTNERSHIPS                       | 13,874         | 128                          | 230                           | 5,302                 | 2,187                | 120               | 157           | 0               | 21,998            | -1,162                       | -1,004            | 0                      | -927           | -10,834                              | -13,927         | 875                        | 0                     | 8,946           |
| <b>ADULTS, WELLBEING AND CULTURE Total</b>         | <b>33,365</b>  | <b>303</b>                   | <b>499</b>                    | <b>9,495</b>          | <b>113,725</b>       | <b>22,408</b>     | <b>567</b>    | <b>-364</b>     | <b>179,998</b>    | <b>-30,481</b>               | <b>-58,986</b>    | <b>-280</b>            | <b>-1,541</b>  | <b>-17,562</b>                       | <b>-108,850</b> | <b>8,560</b>               | <b>0</b>              | <b>79,708</b>   |
| <b>CHIEF EXECUTIVE</b>                             |                |                              |                               |                       |                      |                   |               |                 |                   |                              |                   |                        |                |                                      |                 |                            |                       |                 |
| POLICY INSIGHT & CHANGE                            | 15,794         | 49                           | 167                           | 3,075                 | 54                   | 0                 | 206           | -67             | 19,278            | -122                         | -1,442            | -477                   | -1,131         | -1,119                               | -4,291          | 1,592                      | -12,704               | 3,875           |
| PUBLIC HEALTH                                      | 4,265          | 2                            | 13                            | 4,461                 | 22,534               | 0                 | 2,372         | -221            | 33,426            | -185                         | -28,459           | -173                   | -44            | -838                                 | -29,699         | 1,457                      | 0                     | 5,184           |
| <b>CHIEF EXECUTIVE Total</b>                       | <b>20,059</b>  | <b>51</b>                    | <b>180</b>                    | <b>7,536</b>          | <b>22,588</b>        | <b>0</b>          | <b>2,578</b>  | <b>-288</b>     | <b>52,704</b>     | <b>-307</b>                  | <b>-29,901</b>    | <b>-650</b>            | <b>-1,175</b>  | <b>-1,957</b>                        | <b>-33,990</b>  | <b>3,049</b>               | <b>-12,704</b>        | <b>9,059</b>    |
| <b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES</b>       |                |                              |                               |                       |                      |                   |               |                 |                   |                              |                   |                        |                |                                      |                 |                            |                       |                 |
| CENTRALLY MANAGED                                  | 473            | 250                          | 1                             | -6,604                | 6,436                | 0                 | 5,734         | -302            | 5,988             | 0                            | 4,239             | 0                      | 0              | -3,194                               | 1,045           | 203                        | -209                  | 7,027           |
| CHILDREN'S SOCIAL CARE                             | 34,608         | 271                          | 1,177                         | 2,028                 | 33,830               | 11,251            | 0             | 0               | 83,165            | -130                         | -9,407            | -339                   | -238           | -4,704                               | -14,818         | 3,980                      | -40                   | 72,287          |
| EDUCATION AND SKILLS                               | 9,560          | 19                           | 56                            | 14,992                | 14,170               | 0                 | 0             | 0               | 38,797            | -337                         | -34,459           | -350                   | -991           | -644                                 | -36,781         | 2,116                      | -40                   | 4,092           |
| P'SHIPS EARLY INTRVNTN&LOCALIT                     | 10,657         | 51                           | 5,455                         | 6,509                 | 26,043               | 1,206             | 33            | -273            | 49,681            | -18                          | -30,990           | -2,631                 | -384           | -377                                 | -34,400         | 2,065                      | -40                   | 17,306          |
| <b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES Total</b> | <b>55,298</b>  | <b>591</b>                   | <b>6,689</b>                  | <b>16,925</b>         | <b>80,479</b>        | <b>12,457</b>     | <b>5,767</b>  | <b>-575</b>     | <b>177,631</b>    | <b>-485</b>                  | <b>-70,617</b>    | <b>-3,320</b>          | <b>-1,613</b>  | <b>-8,919</b>                        | <b>-84,954</b>  | <b>8,364</b>               | <b>-329</b>           | <b>100,712</b>  |
| <b>CORPORATE RESOURCES</b>                         |                |                              |                               |                       |                      |                   |               |                 |                   |                              |                   |                        |                |                                      |                 |                            |                       |                 |
| CORPORATE RESOURCES DIRECTOR                       | 177            | 0                            | 0                             | 3                     | 0                    | 0                 | 0             | -254            | -74               | 0                            | 0                 | 0                      | -258           | 0                                    | -258            | 1,378                      | -178                  | 868             |
| FINANCE & TECHNOLOGY                               | 13,565         | 0                            | 30                            | 7,152                 | 0                    | 55,210            | 1,346         | 0               | 77,303            | -86                          | -55,521           | -198                   | -1,911         | -2,402                               | -60,118         | 4,236                      | -15,176               | 6,245           |
| LEGAL & DEMOCRATIC SERVICES                        | 5,701          | 22                           | 179                           | 4,215                 | 0                    | 0                 | 0             | 0               | 10,117            | -1,109                       | 0                 | 0                      | -432           | -1,391                               | -2,932          | 1,188                      | -2,051                | 6,322           |
| <b>CORPORATE RESOURCES Total</b>                   | <b>19,443</b>  | <b>22</b>                    | <b>209</b>                    | <b>11,370</b>         | <b>0</b>             | <b>55,210</b>     | <b>1,346</b>  | <b>-254</b>     | <b>87,346</b>     | <b>-1,195</b>                | <b>-55,521</b>    | <b>-198</b>            | <b>-2,601</b>  | <b>-3,793</b>                        | <b>-63,308</b>  | <b>6,802</b>               | <b>-17,405</b>        | <b>13,435</b>   |
| <b>PLACE</b>                                       |                |                              |                               |                       |                      |                   |               |                 |                   |                              |                   |                        |                |                                      |                 |                            |                       |                 |
| COMMUNITIES - SAFER STRONGER                       | 1,756          | 586                          | 46                            | 139                   | 7                    | 0                 | 217           | 0               | 2,751             | -177                         | 0                 | 0                      | -264           | -643                                 | -1,084          | 415                        | -463                  | 1,619           |
| DIRECTOR OF PLACE                                  | 177            | 0                            | 0                             | 7                     | 0                    | 0                 | 0             | -453            | -269              | 0                            | 0                 | 0                      | -56            | 0                                    | -56             | 0                          | -127                  | -452            |
| ECONOMY & DEVELOPMENT                              | 15,224         | 9,813                        | 747                           | 9,316                 | 780                  | 0                 | 3,946         | -984            | 38,842            | -5,304                       | -2,308            | 0                      | -13,911        | -3,908                               | -25,431         | 4,700                      | -8,352                | 9,759           |
| ENVIRONMENT                                        | 24,217         | 4,728                        | 4,816                         | 11,803                | 31,171               | 0                 | 31,357        | -95             | 107,997           | -9,855                       | -4,823            | 0                      | -19,522        | -3,819                               | -38,019         | 6,675                      | -1,166                | 75,487          |
| STRATEGIC HOUSING                                  | 1,824          | 56                           | 32                            | 233                   | 2,751                | 0                 | 112           | 0               | 5,008             | -647                         | -499              | 0                      | -844           | -281                                 | -2,271          | 566                        | -141                  | 3,162           |
| TRADING SERVICES                                   | 12,101         | 1,930                        | 3,045                         | 4,421                 | 241                  | 0                 | 2,731         | 0               | 24,469            | -8,495                       | -70               | 0                      | -7,505         | -8,648                               | -24,718         | 2,714                      | -1,328                | 1,137           |
| <b>PLACE Total</b>                                 | <b>55,299</b>  | <b>17,113</b>                | <b>8,686</b>                  | <b>25,919</b>         | <b>34,950</b>        | <b>0</b>          | <b>38,363</b> | <b>-1,532</b>   | <b>178,798</b>    | <b>-24,478</b>               | <b>-7,700</b>     | <b>0</b>               | <b>-42,102</b> | <b>-17,299</b>                       | <b>-91,579</b>  | <b>15,070</b>              | <b>-11,577</b>        | <b>90,712</b>   |
| <b>COUNCIL WIDE BUDGET Total</b>                   | <b>9,799</b>   | <b>-330</b>                  | <b>0</b>                      | <b>-19,319</b>        | <b>15,722</b>        | <b>182</b>        | <b>19,733</b> | <b>-210</b>     | <b>25,577</b>     | <b>-363</b>                  | <b>-265</b>       | <b>-96,978</b>         | <b>-24,211</b> | <b>-53,948</b>                       | <b>-175,765</b> | <b>0</b>                   | <b>168</b>            | <b>-150,020</b> |
| <b>Grand Total</b>                                 | <b>193,263</b> | <b>17,750</b>                | <b>16,263</b>                 | <b>51,926</b>         | <b>267,464</b>       | <b>90,257</b>     | <b>68,354</b> | <b>-3,223</b>   | <b>702,054</b>    | <b>-57,309</b>               | <b>-222,990</b>   | <b>-101,426</b>        | <b>-73,243</b> | <b>-103,478</b>                      | <b>-558,446</b> | <b>41,845</b>              | <b>-41,847</b>        | <b>143,606</b>  |

The Gross Budget approved by Council of £664,896 differs to the above Expenditure total of £702,054 due to accounting adjustments and virements completed in quarter 1.

|                                             |         |
|---------------------------------------------|---------|
| Council Taxpayers (Council Tax Requirement) | 143,081 |
| Add: Council Tax Collection Fund Surplus    | 250     |
| Add: Parish Precepts                        | 3,321   |
| Add: Planned contribution to Reserves       | -6,900  |
| Net Budget approved by Council              | 139,752 |
| Add: Contribution to Earmarked Reserves     | 3,854   |
| Net Budget                                  | 143,606 |



| Service                                          | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>ADULTS, WELLBEING AND CULTURE</b>             |                                         |                                              |                                         |
| <b><u>ADULT SOCIAL CARE</u></b>                  |                                         |                                              |                                         |
| <b><u>ADULT SOCIAL CARE-CARE&amp;SUPPORT</u></b> |                                         |                                              |                                         |
| <b>ADULT AREA SOCIAL WORK TEAMS</b>              |                                         |                                              |                                         |
| <b>Expenditure</b>                               |                                         |                                              |                                         |
| Employees                                        | 3,303                                   | 3,006                                        | 3,488                                   |
| Premises Related Expenditure                     | 0                                       | 10                                           | 0                                       |
| Transport Related Expenditure                    | 13                                      | 25                                           | 13                                      |
| Supplies And Services                            | 50                                      | 30                                           | 57                                      |
| <b>Expenditure Total</b>                         | <b>3,366</b>                            | <b>3,071</b>                                 | <b>3,558</b>                            |
| <b>Income</b>                                    |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions             | -82                                     | -224                                         | -82                                     |
| <b>Income Total</b>                              | <b>-82</b>                              | <b>-224</b>                                  | <b>-82</b>                              |
| <b>Recharge Expenditure</b>                      |                                         |                                              |                                         |
| Premises Related Expenditure                     | 2                                       | 2                                            | 2                                       |
| <b>Recharge Expenditure Total</b>                | <b>2</b>                                | <b>2</b>                                     | <b>2</b>                                |
| <b>ADULT AREA SOCIAL WORK TEAMS Total</b>        | <b>3,286</b>                            | <b>2,849</b>                                 | <b>3,478</b>                            |
| <b>ADULT SC FRONT DOOR &amp; ACUTE</b>           |                                         |                                              |                                         |
| <b>Expenditure</b>                               |                                         |                                              |                                         |
| Employees                                        | 595                                     | 749                                          | 413                                     |
| Transport Related Expenditure                    | 2                                       | 1                                            | 0                                       |
| Supplies And Services                            | 9                                       | 30                                           | 2                                       |
| <b>Expenditure Total</b>                         | <b>606</b>                              | <b>779</b>                                   | <b>415</b>                              |
| <b>Income</b>                                    |                                         |                                              |                                         |
| Government Grants                                | -379                                    | -414                                         | -379                                    |
| Other Non-Gov Grants / Contributions             | -23                                     | -23                                          | -23                                     |
| <b>Income Total</b>                              | <b>-401</b>                             | <b>-437</b>                                  | <b>-401</b>                             |
| <b>Recharge Expenditure</b>                      |                                         |                                              |                                         |
| Premises Related Expenditure                     | 513                                     | 513                                          | 566                                     |
| Support Services                                 | 1,740                                   | 1,740                                        | 1,755                                   |
| <b>Recharge Expenditure Total</b>                | <b>2,253</b>                            | <b>2,253</b>                                 | <b>2,321</b>                            |
| <b>ADULT SC FRONT DOOR &amp; ACUTE Total</b>     | <b>2,458</b>                            | <b>2,596</b>                                 | <b>2,335</b>                            |
| <b>COMPLEX LIVES</b>                             |                                         |                                              |                                         |
| <b>Expenditure</b>                               |                                         |                                              |                                         |
| Employees                                        | 815                                     | 735                                          | 1,053                                   |
| Transport Related Expenditure                    | 0                                       | 11                                           | 0                                       |
| Supplies And Services                            | 12                                      | 95                                           | 14                                      |
| Third Party Payments                             | 740                                     | 972                                          | 674                                     |
| <b>Expenditure Total</b>                         | <b>1,568</b>                            | <b>1,812</b>                                 | <b>1,742</b>                            |
| <b>Income</b>                                    |                                         |                                              |                                         |
| Government Grants                                | -1,229                                  | -1,257                                       | -1,036                                  |
| Non-Ring Fenced Grants                           | 0                                       | -289                                         | -122                                    |
| Other Non-Gov Grants / Contributions             | -317                                    | -309                                         | -322                                    |
| <b>Income Total</b>                              | <b>-1,546</b>                           | <b>-1,855</b>                                | <b>-1,479</b>                           |
| <b>COMPLEX LIVES Total</b>                       | <b>22</b>                               | <b>-43</b>                                   | <b>262</b>                              |

| Service                                         | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>EXTRA CARE</b>                               |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Third Party Payments                            | 2,207                                   | 2,028                                        | 2,579                                   |
| Expenditure Total                               | 2,207                                   | 2,028                                        | 2,579                                   |
| <b>EXTRA CARE Total</b>                         | <b>2,207</b>                            | <b>2,028</b>                                 | <b>2,579</b>                            |
| <b>NON-RESI CARE &amp; SUPPORT INDEP</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Third Party Payments                            | 16,021                                  | 15,455                                       | 16,052                                  |
| Transfer Payments                               | 9,585                                   | 9,834                                        | 11,453                                  |
| Expenditure Total                               | 25,606                                  | 25,289                                       | 27,506                                  |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions            | -2,731                                  | -3,005                                       | -2,168                                  |
| Customer and Client Receipts                    | -7,874                                  | -9,510                                       | -8,451                                  |
| Income Total                                    | -10,606                                 | -12,515                                      | -10,620                                 |
| <b>NON-RESI CARE &amp; SUPPORT INDEP Total</b>  | <b>15,001</b>                           | <b>12,774</b>                                | <b>16,886</b>                           |
| <b>RESIDENTIAL SERVICES INDEPEND</b>            |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Supplies And Services                           | 163                                     | 926                                          | 163                                     |
| Third Party Payments                            | 36,740                                  | 43,055                                       | 43,362                                  |
| Expenditure Total                               | 36,903                                  | 43,981                                       | 43,524                                  |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Non-Ring Fenced Grants                          | -125                                    | -126                                         | -125                                    |
| Other Non-Gov Grants / Contributions            | -49                                     | -104                                         | -33                                     |
| Customer and Client Receipts                    | -11,554                                 | -17,224                                      | -15,432                                 |
| Income Total                                    | -11,728                                 | -17,455                                      | -15,590                                 |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Premises Related Expenditure                    | 1                                       | 1                                            | 1                                       |
| Support Services                                | 865                                     | 865                                          | 901                                     |
| Recharge Expenditure Total                      | 866                                     | 866                                          | 902                                     |
| <b>RESIDENTIAL SERVICES INDEPEND Total</b>      | <b>26,040</b>                           | <b>27,392</b>                                | <b>28,836</b>                           |
| <b>ADULT SOCIAL CARE-CARE&amp;SUPPORT Total</b> | <b>49,014</b>                           | <b>47,596</b>                                | <b>54,377</b>                           |
| <b>FUTURE OPTIONS</b>                           |                                         |                                              |                                         |
| <b>ADULT AREA SOCIAL WORK TEAMS</b>             |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 3,338                                   | 3,635                                        | 3,574                                   |
| Transport Related Expenditure                   | 30                                      | 49                                           | 30                                      |
| Supplies And Services                           | 404                                     | 508                                          | 512                                     |
| Third Party Payments                            | 10                                      | 0                                            | 11                                      |
| Expenditure Total                               | 3,782                                   | 4,191                                        | 4,127                                   |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Non-Ring Fenced Grants                          | -34                                     | -34                                          | -34                                     |
| Other Non-Gov Grants / Contributions            | -334                                    | -371                                         | -334                                    |
| Customer and Client Receipts                    | -2                                      | 0                                            | -5                                      |
| Income Total                                    | -370                                    | -404                                         | -373                                    |
| <b>ADULT AREA SOCIAL WORK TEAMS Total</b>       | <b>3,412</b>                            | <b>3,787</b>                                 | <b>3,754</b>                            |

| Service                                         | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>HOME CARE BROKERAGE</b>                      |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 7                                       | 73                                           | 7                                       |
| Supplies And Services                           | 1                                       | 0                                            | 1                                       |
| Expenditure Total                               | 8                                       | 73                                           | 8                                       |
| <b>HOME CARE BROKERAGE Total</b>                | <b>8</b>                                | <b>73</b>                                    | <b>8</b>                                |
| <b>IN HOUSE SUPP LIV- GROUP HOMES</b>           |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Premises Related Expenditure                    | 20                                      | 14                                           | 21                                      |
| Capital Charges                                 | 66                                      | 66                                           | 8                                       |
| Expenditure Total                               | 86                                      | 80                                           | 29                                      |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Customer and Client Receipts                    | -42                                     | -17                                          | -43                                     |
| Income Total                                    | -42                                     | -17                                          | -43                                     |
| <b>IN HOUSE SUPP LIV- GROUP HOMES Total</b>     | <b>44</b>                               | <b>63</b>                                    | <b>-14</b>                              |
| <b>INDEPENDENT DAY CARE</b>                     |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Premises Related Expenditure                    | 0                                       | 3                                            | 0                                       |
| Transport Related Expenditure                   | 0                                       | 7                                            | 0                                       |
| Third Party Payments                            | 29                                      | 7                                            | 31                                      |
| Expenditure Total                               | 29                                      | 17                                           | 31                                      |
| <b>INDEPENDENT DAY CARE Total</b>               | <b>29</b>                               | <b>17</b>                                    | <b>31</b>                               |
| <b>INDEPENDENT SUPP LIV &amp; EX CARE</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Premises Related Expenditure                    | 0                                       | 1                                            | 0                                       |
| Supplies And Services                           | 1,407                                   | 1,613                                        | 896                                     |
| Third Party Payments                            | 26,458                                  | 29,263                                       | 28,765                                  |
| Expenditure Total                               | 27,864                                  | 30,877                                       | 29,661                                  |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions            | -1,795                                  | -2,520                                       | -2,071                                  |
| Income Total                                    | -1,795                                  | -2,520                                       | -2,071                                  |
| <b>INDEPENDENT SUPP LIV &amp; EX CARE Total</b> | <b>26,070</b>                           | <b>28,357</b>                                | <b>27,590</b>                           |
| <b>IN-HOUSE DAY OPPTS - CENTRAL</b>             |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 1,011                                   | 887                                          | 963                                     |
| Premises Related Expenditure                    | 0                                       | 5                                            | 0                                       |
| Transport Related Expenditure                   | 20                                      | 16                                           | 20                                      |
| Supplies And Services                           | 14                                      | 16                                           | 70                                      |
| Transfer Payments                               | 1                                       | 0                                            | 1                                       |
| Expenditure Total                               | 1,047                                   | 923                                          | 1,055                                   |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Customer and Client Receipts                    | -21                                     | -13                                          | -21                                     |
| Income Total                                    | -21                                     | -13                                          | -21                                     |
| <b>IN-HOUSE DAY OPPTS - CENTRAL Total</b>       | <b>1,026</b>                            | <b>910</b>                                   | <b>1,034</b>                            |

| Service                                          | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>IN-HOUSE DAY OPPTS TRNSPRT&amp;GNRL</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                               |                                         |                                              |                                         |
| Employees                                        | 147                                     | 88                                           | 90                                      |
| Transport Related Expenditure                    | 117                                     | 75                                           | 117                                     |
| Capital Charges                                  | 105                                     | 105                                          | 105                                     |
| Expenditure Total                                | 369                                     | 267                                          | 313                                     |
| <b>Income</b>                                    |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions             | -140                                    | -132                                         | -82                                     |
| Customer and Client Receipts                     | -32                                     | -28                                          | -35                                     |
| Income Total                                     | -171                                    | -160                                         | -118                                    |
| <b>IN-HOUSE DAY OPPTS TRNSPRT&amp;GNRL Total</b> | <b>198</b>                              | <b>108</b>                                   | <b>195</b>                              |
| <b>IN-HOUSE DAY OPPTS-NRTH/STH/EAS</b>           |                                         |                                              |                                         |
| <b>Expenditure</b>                               |                                         |                                              |                                         |
| Employees                                        | 1,535                                   | 1,363                                        | 1,521                                   |
| Premises Related Expenditure                     | 2                                       | 3                                            | 2                                       |
| Transport Related Expenditure                    | 2                                       | 19                                           | 2                                       |
| Supplies And Services                            | 40                                      | 23                                           | 55                                      |
| Third Party Payments                             | 1                                       | 0                                            | 1                                       |
| Transfer Payments                                | 3                                       | 0                                            | 3                                       |
| Expenditure Total                                | 1,583                                   | 1,407                                        | 1,583                                   |
| <b>Income</b>                                    |                                         |                                              |                                         |
| Customer and Client Receipts                     | -7                                      | -5                                           | -7                                      |
| Income Total                                     | -7                                      | -5                                           | -7                                      |
| <b>Recharge Expenditure</b>                      |                                         |                                              |                                         |
| Premises Related Expenditure                     | 8                                       | 8                                            | 9                                       |
| Recharge Expenditure Total                       | 8                                       | 8                                            | 9                                       |
| <b>IN-HOUSE DAY OPPTS-NRTH/STH/EAS Total</b>     | <b>1,584</b>                            | <b>1,410</b>                                 | <b>1,585</b>                            |
| <b>IN-HOUSE RESIDENTIAL SERVICES</b>             |                                         |                                              |                                         |
| <b>Expenditure</b>                               |                                         |                                              |                                         |
| Employees                                        | 1,920                                   | 1,993                                        | 2,036                                   |
| Premises Related Expenditure                     | 4                                       | 19                                           | 4                                       |
| Transport Related Expenditure                    | 31                                      | 14                                           | 31                                      |
| Supplies And Services                            | 76                                      | 97                                           | 76                                      |
| Third Party Payments                             | 4                                       | 2                                            | 5                                       |
| Transfer Payments                                | 3                                       | 0                                            | 3                                       |
| Expenditure Total                                | 2,038                                   | 2,125                                        | 2,154                                   |
| <b>Income</b>                                    |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions             | -29                                     | -143                                         | -29                                     |
| Customer and Client Receipts                     | -98                                     | -132                                         | -103                                    |
| Income Total                                     | -128                                    | -275                                         | -132                                    |
| <b>IN-HOUSE RESIDENTIAL SERVICES Total</b>       | <b>1,910</b>                            | <b>1,850</b>                                 | <b>2,022</b>                            |
| <b>IN-HOUSE SUPP LIV &amp; EXTRA CARE</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                               |                                         |                                              |                                         |
| Employees                                        | 1,034                                   | 1,053                                        | 1,034                                   |
| Premises Related Expenditure                     | 1                                       | 6                                            | 1                                       |
| Supplies And Services                            | 42                                      | 6                                            | 2                                       |
| Expenditure Total                                | 1,076                                   | 1,066                                        | 1,036                                   |

| Service                                         | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Recharge Income</b>                          |                                         |                                              |                                         |
| Support Services                                | -263                                    | -263                                         | 0                                       |
| Recharge Income Total                           | -263                                    | -263                                         | 0                                       |
| <b>IN-HOUSE SUPP LIV &amp; EXTRA CARE Total</b> | <b>812</b>                              | <b>802</b>                                   | <b>1,036</b>                            |
| <b>MENTAL HEALTH</b>                            |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Third Party Payments                            | 956                                     | 889                                          | 1,120                                   |
| Expenditure Total                               | 956                                     | 889                                          | 1,120                                   |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions            | -200                                    | -200                                         | -200                                    |
| Income Total                                    | -200                                    | -200                                         | -200                                    |
| <b>MENTAL HEALTH Total</b>                      | <b>756</b>                              | <b>689</b>                                   | <b>920</b>                              |
| <b>NON-RESI CARE &amp; SUPPORT INDEP</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Third Party Payments                            | 1,475                                   | 1,556                                        | 1,619                                   |
| Transfer Payments                               | 9,864                                   | 10,160                                       | 10,828                                  |
| Expenditure Total                               | 11,339                                  | 11,715                                       | 12,447                                  |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Customer and Client Receipts                    | -981                                    | -1,091                                       | -3,229                                  |
| Income Total                                    | -981                                    | -1,091                                       | -3,229                                  |
| <b>NON-RESI CARE &amp; SUPPORT INDEP Total</b>  | <b>10,358</b>                           | <b>10,624</b>                                | <b>9,218</b>                            |
| <b>RESIDENTIAL SERVICES INDEPEND</b>            |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Third Party Payments                            | 12,368                                  | 14,528                                       | 14,460                                  |
| Expenditure Total                               | 12,368                                  | 14,528                                       | 14,460                                  |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions            | -98                                     | -107                                         | -117                                    |
| Customer and Client Receipts                    | -1,056                                  | -1,075                                       | -1,549                                  |
| Income Total                                    | -1,154                                  | -1,182                                       | -1,666                                  |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Support Services                                | 862                                     | 862                                          | 895                                     |
| Recharge Expenditure Total                      | 862                                     | 862                                          | 895                                     |
| <b>RESIDENTIAL SERVICES INDEPEND Total</b>      | <b>12,077</b>                           | <b>14,208</b>                                | <b>13,690</b>                           |
| <b>FUTURE OPTIONS Total</b>                     | <b>58,285</b>                           | <b>62,898</b>                                | <b>61,071</b>                           |
| <b>ADULT SOCIAL CARE Total</b>                  | <b>107,299</b>                          | <b>110,494</b>                               | <b>115,447</b>                          |

| Service                                    | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>COMMISSIONING</u></b>                |                                         |                                              |                                         |
| <b>COMMISSIONING</b>                       |                                         |                                              |                                         |
| <b>COMMISSIONING &amp; CONTRACTS</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Employees                                  | 591                                     | 531                                          | 577                                     |
| Premises Related Expenditure               | 0                                       | 1                                            | 1                                       |
| Transport Related Expenditure              | 1                                       | 1                                            | 1                                       |
| Supplies And Services                      | 891                                     | 853                                          | 929                                     |
| Third Party Payments                       | 3,097                                   | 3,057                                        | 2,565                                   |
| Capital Charges                            | 5                                       | 5                                            | 5                                       |
| <b>Expenditure Total</b>                   | <b>4,585</b>                            | <b>4,448</b>                                 | <b>4,077</b>                            |
| <b>Income</b>                              |                                         |                                              |                                         |
| Government Grants                          | -633                                    | -633                                         | -670                                    |
| Other Non-Gov Grants / Contributions       | -226                                    | -235                                         | -226                                    |
| <b>Income Total</b>                        | <b>-859</b>                             | <b>-868</b>                                  | <b>-895</b>                             |
| <b>Recharge Expenditure</b>                |                                         |                                              |                                         |
| Premises Related Expenditure               | 160                                     | 160                                          | 131                                     |
| Support Services                           | 1,718                                   | 1,718                                        | 1,591                                   |
| <b>Recharge Expenditure Total</b>          | <b>1,878</b>                            | <b>1,878</b>                                 | <b>1,721</b>                            |
| <b>COMMISSIONING &amp; CONTRACTS Total</b> | <b>5,604</b>                            | <b>5,457</b>                                 | <b>4,904</b>                            |
| <b>HEALTH &amp; SOCIAL CARE</b>            |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Supplies And Services                      | 85                                      | 198                                          | 586                                     |
| Third Party Payments                       | 154                                     | 242                                          | 0                                       |
| <b>Expenditure Total</b>                   | <b>239</b>                              | <b>440</b>                                   | <b>586</b>                              |
| <b>Income</b>                              |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions       | 0                                       | -201                                         | -586                                    |
| <b>Income Total</b>                        | <b>0</b>                                | <b>-201</b>                                  | <b>-586</b>                             |
| <b>HEALTH &amp; SOCIAL CARE Total</b>      | <b>239</b>                              | <b>239</b>                                   | <b>0</b>                                |
| <b>COMMISSIONING Total</b>                 | <b>5,843</b>                            | <b>5,696</b>                                 | <b>4,904</b>                            |
| <b>COMMISSIONING Total</b>                 | <b>5,843</b>                            | <b>5,696</b>                                 | <b>4,904</b>                            |

| Service                                       | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-----------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>CULTURE &amp; COMMERCIALISATION</u></b> |                                         |                                              |                                         |
| <b><u>CULTURE &amp; COMMERCIALISATION</u></b> |                                         |                                              |                                         |
| <b>ARTS</b>                                   |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Premises Related Expenditure                  | 12                                      | 308                                          | 0                                       |
| Supplies And Services                         | 61                                      | 52                                           | 1                                       |
| Third Party Payments                          | 336                                     | 358                                          | 263                                     |
| Capital Charges                               | 3                                       | 3                                            | 3                                       |
| Expenditure Total                             | 411                                     | 721                                          | 266                                     |
| <b>Income</b>                                 |                                         |                                              |                                         |
| Government Grants                             | -115                                    | -96                                          | 0                                       |
| Other Non-Gov Grants / Contributions          | 0                                       | -307                                         | 0                                       |
| Income Total                                  | -115                                    | -403                                         | 0                                       |
| <b>ARTS Total</b>                             | <b>296</b>                              | <b>318</b>                                   | <b>266</b>                              |
| <b>C&amp;C SERVICE MANAGEMENT</b>             |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 301                                     | 332                                          | 298                                     |
| Transport Related Expenditure                 | 0                                       | 1                                            | 0                                       |
| Supplies And Services                         | 73                                      | 242                                          | 21                                      |
| Capital Charges                               | 0                                       | 1                                            | 0                                       |
| Expenditure Total                             | 373                                     | 575                                          | 319                                     |
| <b>Income</b>                                 |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions          | 0                                       | -27                                          | 0                                       |
| Customer and Client Receipts                  | -10                                     | -65                                          | -11                                     |
| Other Income                                  | -43                                     | -14                                          | -43                                     |
| Income Total                                  | -53                                     | -106                                         | -54                                     |
| <b>C&amp;C SERVICE MANAGEMENT Total</b>       | <b>320</b>                              | <b>469</b>                                   | <b>266</b>                              |
| <b>HERITAGE SERVICES</b>                      |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 766                                     | 937                                          | 771                                     |
| Premises Related Expenditure                  | 74                                      | 113                                          | 110                                     |
| Transport Related Expenditure                 | 14                                      | 15                                           | 14                                      |
| Supplies And Services                         | 221                                     | 226                                          | 73                                      |
| Third Party Payments                          | 24                                      | 25                                           | 24                                      |
| Capital Charges                               | 269                                     | 285                                          | 289                                     |
| Expenditure Total                             | 1,368                                   | 1,600                                        | 1,280                                   |
| <b>Income</b>                                 |                                         |                                              |                                         |
| Government Grants                             | -120                                    | -104                                         | 0                                       |
| Other Non-Gov Grants / Contributions          | -16                                     | -20                                          | -10                                     |
| Customer and Client Receipts                  | -198                                    | -206                                         | -325                                    |
| Income Total                                  | -333                                    | -330                                         | -335                                    |
| <b>Recharge Expenditure</b>                   |                                         |                                              |                                         |
| Premises Related Expenditure                  | 21                                      | 21                                           | 20                                      |
| Support Services                              | 245                                     | 245                                          | 256                                     |
| Recharge Expenditure Total                    | 266                                     | 266                                          | 277                                     |
| <b>HERITAGE SERVICES Total</b>                | <b>1,301</b>                            | <b>1,536</b>                                 | <b>1,222</b>                            |

| Service                                      | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|----------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>LIBRARY SERVICE</b>                       |                                         |                                              |                                         |
| <b>Expenditure</b>                           |                                         |                                              |                                         |
| Employees                                    | 1,334                                   | 1,405                                        | 1,340                                   |
| Premises Related Expenditure                 | 6                                       | 5                                            | 6                                       |
| Transport Related Expenditure                | 27                                      | 26                                           | 27                                      |
| Supplies And Services                        | 420                                     | 323                                          | 298                                     |
| Third Party Payments                         | 6                                       | 0                                            | 6                                       |
| Expenditure Total                            | 1,793                                   | 1,760                                        | 1,677                                   |
| <b>Income</b>                                |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions         | -302                                    | -279                                         | -279                                    |
| Customer and Client Receipts                 | -69                                     | -26                                          | -71                                     |
| Income Total                                 | -371                                    | -306                                         | -350                                    |
| <b>Recharge Expenditure</b>                  |                                         |                                              |                                         |
| Premises Related Expenditure                 | 709                                     | 709                                          | 768                                     |
| Support Services                             | 315                                     | 315                                          | 325                                     |
| Recharge Expenditure Total                   | 1,024                                   | 1,024                                        | 1,093                                   |
| <b>LIBRARY SERVICE Total</b>                 | <b>2,446</b>                            | <b>2,477</b>                                 | <b>2,421</b>                            |
| <b>MUSIC SERVICE &amp; HUB</b>               |                                         |                                              |                                         |
| <b>Expenditure</b>                           |                                         |                                              |                                         |
| Employees                                    | 836                                     | 853                                          | 815                                     |
| Premises Related Expenditure                 | 31                                      | 24                                           | 31                                      |
| Transport Related Expenditure                | 9                                       | 8                                            | 9                                       |
| Supplies And Services                        | 121                                     | 119                                          | 121                                     |
| Expenditure Total                            | 997                                     | 1,004                                        | 976                                     |
| <b>Income</b>                                |                                         |                                              |                                         |
| Government Grants                            | -440                                    | -440                                         | -440                                    |
| Other Non-Gov Grants / Contributions         | -109                                    | -332                                         | -109                                    |
| Customer and Client Receipts                 | -26                                     | -31                                          | -26                                     |
| Other Income                                 | -440                                    | -113                                         | -440                                    |
| Income Total                                 | -1,015                                  | -915                                         | -1,015                                  |
| <b>MUSIC SERVICE &amp; HUB Total</b>         | <b>-18</b>                              | <b>89</b>                                    | <b>-39</b>                              |
| <b>SHARED SERVICES LEARNING</b>              |                                         |                                              |                                         |
| <b>Expenditure</b>                           |                                         |                                              |                                         |
| Employees                                    | 378                                     | 503                                          | 363                                     |
| Transport Related Expenditure                | 3                                       | 8                                            | 3                                       |
| Supplies And Services                        | 30                                      | 19                                           | 30                                      |
| Expenditure Total                            | 410                                     | 530                                          | 396                                     |
| <b>Income</b>                                |                                         |                                              |                                         |
| Government Grants                            | -132                                    | -110                                         | -132                                    |
| Other Non-Gov Grants / Contributions         | 0                                       | -18                                          | 0                                       |
| Customer and Client Receipts                 | -11                                     | -6                                           | -11                                     |
| Other Income                                 | -114                                    | 0                                            | -130                                    |
| Income Total                                 | -257                                    | -134                                         | -273                                    |
| <b>SHARED SERVICES LEARNING Total</b>        | <b>153</b>                              | <b>397</b>                                   | <b>123</b>                              |
| <b>CULTURE &amp; COMMERCIALISATION Total</b> | <b>4,498</b>                            | <b>5,286</b>                                 | <b>4,259</b>                            |
| <b>CULTURE &amp; COMMERCIALISATION Total</b> | <b>4,498</b>                            | <b>5,286</b>                                 | <b>4,259</b>                            |



| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>EXECUTIVE DIRECTOR AWC</u></b> |                                         |                                              |                                         |
| <b><u>DIRECTORATE MANAGEMENT</u></b> |                                         |                                              |                                         |
| <b>DIRECTORATE MANAGEMENT</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 1,361                                   | 1,354                                        | 1,148                                   |
| Premises Related Expenditure         | 0                                       | 1                                            | 0                                       |
| Transport Related Expenditure        | 1                                       | 2                                            | 1                                       |
| Supplies And Services                | 2,335                                   | 2,438                                        | 285                                     |
| Third Party Payments                 | 210                                     | 0                                            | 0                                       |
| Unallocated Cut                      | -198                                    | 0                                            | -364                                    |
| Expenditure Total                    | 3,708                                   | 3,795                                        | 1,070                                   |
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -45,466                                 | -47,762                                      | -55,322                                 |
| Non-Ring Fenced Grants               | -2,296                                  | -37                                          | 0                                       |
| Other Non-Gov Grants / Contributions | -58                                     | -114                                         | -58                                     |
| Customer and Client Receipts         | 0                                       | -10                                          | 0                                       |
| Income Total                         | -47,821                                 | -47,923                                      | -55,380                                 |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 48                                      | 48                                           | 51                                      |
| Support Services                     | 393                                     | 393                                          | 413                                     |
| Recharge Expenditure Total           | 441                                     | 441                                          | 464                                     |
| <b>DIRECTORATE MANAGEMENT Total</b>  | <b>-43,671</b>                          | <b>-43,687</b>                               | <b>-53,847</b>                          |
| <b>DIRECTORATE MANAGEMENT Total</b>  | <b>-43,671</b>                          | <b>-43,687</b>                               | <b>-53,847</b>                          |
| <b>EXECUTIVE DIRECTOR AWC Total</b>  | <b>-43,671</b>                          | <b>-43,687</b>                               | <b>-53,847</b>                          |

| Service                                       | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-----------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>INTEGRATION AND PARTNERSHIPS</u></b>    |                                         |                                              |                                         |
| <b><u>DOMESTIC &amp; SEXUAL ABUSE</u></b>     |                                         |                                              |                                         |
| <b>DOMESTIC &amp; SEXUAL ABUSE</b>            |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 822                                     | 1,075                                        | 802                                     |
| Transport Related Expenditure                 | 14                                      | 2                                            | 14                                      |
| Supplies And Services                         | 325                                     | 119                                          | 58                                      |
| Third Party Payments                          | 676                                     | 725                                          | 996                                     |
| <b>Expenditure Total</b>                      | <b>1,837</b>                            | <b>1,922</b>                                 | <b>1,870</b>                            |
| <b>Income</b>                                 |                                         |                                              |                                         |
| Government Grants                             | -991                                    | -988                                         | -1,004                                  |
| Other Non-Gov Grants / Contributions          | -466                                    | -562                                         | -516                                    |
| Customer and Client Receipts                  | -9                                      | 0                                            | -9                                      |
| <b>Income Total</b>                           | <b>-1,466</b>                           | <b>-1,551</b>                                | <b>-1,529</b>                           |
| <b>DOMESTIC &amp; SEXUAL ABUSE Total</b>      | <b>371</b>                              | <b>371</b>                                   | <b>341</b>                              |
| <b>DOMESTIC &amp; SEXUAL ABUSE Total</b>      | <b>371</b>                              | <b>371</b>                                   | <b>341</b>                              |
| <b><u>HOME FIRST</u></b>                      |                                         |                                              |                                         |
| <b>HOME FIRST ,OT &amp; ADAPTATIONS</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 1,849                                   | 1,879                                        | 2,028                                   |
| Premises Related Expenditure                  | 101                                     | 47                                           | 102                                     |
| Transport Related Expenditure                 | 22                                      | 12                                           | 22                                      |
| Supplies And Services                         | 216                                     | 110                                          | 229                                     |
| Third Party Payments                          | 0                                       | 15                                           | 0                                       |
| Capital Charges                               | 3,425                                   | 3,425                                        | 0                                       |
| <b>Expenditure Total</b>                      | <b>5,613</b>                            | <b>5,487</b>                                 | <b>2,381</b>                            |
| <b>Income</b>                                 |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions          | -761                                    | -879                                         | -765                                    |
| Customer and Client Receipts                  | 0                                       | -1                                           | 0                                       |
| Other Income                                  | -825                                    | -820                                         | -927                                    |
| Capital Charges                               | -3,425                                  | -3,425                                       | 0                                       |
| <b>Income Total</b>                           | <b>-5,010</b>                           | <b>-5,125</b>                                | <b>-1,692</b>                           |
| <b>Recharge Expenditure</b>                   |                                         |                                              |                                         |
| Premises Related Expenditure                  | 99                                      | 99                                           | 105                                     |
| Support Services                              | 292                                     | 292                                          | 296                                     |
| <b>Recharge Expenditure Total</b>             | <b>390</b>                              | <b>390</b>                                   | <b>401</b>                              |
| <b>HOME FIRST ,OT &amp; ADAPTATIONS Total</b> | <b>993</b>                              | <b>753</b>                                   | <b>1,091</b>                            |
| <b>COMMUNITY EQUIPMENT</b>                    |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Supplies And Services                         | 3,744                                   | 4,567                                        | 3,948                                   |
| <b>Expenditure Total</b>                      | <b>3,744</b>                            | <b>4,567</b>                                 | <b>3,948</b>                            |
| <b>Income</b>                                 |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions          | -2,262                                  | -2,896                                       | -2,461                                  |
| <b>Income Total</b>                           | <b>-2,262</b>                           | <b>-2,896</b>                                | <b>-2,461</b>                           |
| <b>COMMUNITY EQUIPMENT Total</b>              | <b>1,482</b>                            | <b>1,671</b>                                 | <b>1,487</b>                            |

| Service                                        | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>HOME FIRST COMMUNITY</b>                    |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 3,130                                   | 2,924                                        | 3,150                                   |
| Premises Related Expenditure                   | 6                                       | 5                                            | 6                                       |
| Transport Related Expenditure                  | 179                                     | 201                                          | 136                                     |
| Supplies And Services                          | 159                                     | 63                                           | 173                                     |
| Third Party Payments                           | 1                                       | 0                                            | 1                                       |
| Capital Charges                                | 4                                       | 4                                            | 3                                       |
| Expenditure Total                              | 3,480                                   | 3,198                                        | 3,469                                   |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions           | -2,594                                  | -2,382                                       | -2,596                                  |
| Income Total                                   | -2,594                                  | -2,382                                       | -2,596                                  |
| <b>HOME FIRST COMMUNITY Total</b>              | <b>886</b>                              | <b>816</b>                                   | <b>873</b>                              |
| <b>HOME FIRST DISCHARGE &amp; ACCESS</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 981                                     | 965                                          | 981                                     |
| Transport Related Expenditure                  | 5                                       | 4                                            | 5                                       |
| Supplies And Services                          | -0                                      | 2                                            | -0                                      |
| Third Party Payments                           | 140                                     | 40                                           | 40                                      |
| Expenditure Total                              | 1,126                                   | 1,011                                        | 1,026                                   |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions           | -610                                    | -699                                         | -610                                    |
| Income Total                                   | -610                                    | -699                                         | -610                                    |
| <b>HOME FIRST DISCHARGE &amp; ACCESS Total</b> | <b>516</b>                              | <b>312</b>                                   | <b>416</b>                              |
| <b>HOME FIRST SHORT STAY</b>                   |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 2,332                                   | 2,351                                        | 2,332                                   |
| Premises Related Expenditure                   | 104                                     | 242                                          | 6                                       |
| Transport Related Expenditure                  | 5                                       | 1                                            | 5                                       |
| Supplies And Services                          | 77                                      | 165                                          | 78                                      |
| Third Party Payments                           | 65                                      | 42                                           | 69                                      |
| Transfer Payments                              | 0                                       | 1                                            | 0                                       |
| Expenditure Total                              | 2,583                                   | 2,802                                        | 2,490                                   |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions           | -2,583                                  | -2,802                                       | -2,490                                  |
| Customer and Client Receipts                   | 0                                       | 1                                            | 0                                       |
| Income Total                                   | -2,583                                  | -2,802                                       | -2,490                                  |
| <b>HOME FIRST SHORT STAY Total</b>             | <b>-0</b>                               | <b>-0</b>                                    | <b>-0</b>                               |
| <b>HOME FIRST WELLBEING</b>                    |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 1,493                                   | 1,527                                        | 1,493                                   |
| Transport Related Expenditure                  | 39                                      | 52                                           | 40                                      |
| Supplies And Services                          | 307                                     | 242                                          | 440                                     |
| Third Party Payments                           | 145                                     | 0                                            | 107                                     |
| Interest Payable                               | 125                                     | 0                                            | 125                                     |
| Capital Charges                                | 29                                      | 29                                           | 29                                      |
| Expenditure Total                              | 2,137                                   | 1,849                                        | 2,234                                   |

| Service                                    | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                              |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions       | -1,923                                  | -1,687                                       | -1,170                                  |
| Customer and Client Receipts               | 0                                       | 0                                            | -807                                    |
| Income Total                               | -1,923                                  | -1,687                                       | -1,978                                  |
| <b>Recharge Expenditure</b>                |                                         |                                              |                                         |
| Premises Related Expenditure               | 11                                      | 11                                           | 12                                      |
| Support Services                           | 220                                     | 220                                          | 273                                     |
| Recharge Expenditure Total                 | 231                                     | 231                                          | 285                                     |
| <b>HOME FIRST WELLBEING Total</b>          | <b>445</b>                              | <b>393</b>                                   | <b>541</b>                              |
| <b>HOME FIRST Total</b>                    | <b>4,323</b>                            | <b>3,945</b>                                 | <b>4,408</b>                            |
| <u>QUALITY &amp; SAFEGUARDING</u>          |                                         |                                              |                                         |
| <b>ADULT AREA SOCIAL WORK TEAMS</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Employees                                  | 1,051                                   | 1,043                                        | 1,051                                   |
| Transport Related Expenditure              | 0                                       | 2                                            | 0                                       |
| Supplies And Services                      | 7                                       | 3                                            | 7                                       |
| Expenditure Total                          | 1,058                                   | 1,048                                        | 1,058                                   |
| <b>ADULT AREA SOCIAL WORK TEAMS Total</b>  | <b>1,058</b>                            | <b>1,048</b>                                 | <b>1,058</b>                            |
| <b>CARERS AND SUPPORT</b>                  |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Supplies And Services                      | 5                                       | 0                                            | 5                                       |
| Third Party Payments                       | 424                                     | 465                                          | 389                                     |
| Transfer Payments                          | 120                                     | 123                                          | 120                                     |
| Expenditure Total                          | 549                                     | 589                                          | 514                                     |
| <b>Income</b>                              |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions       | -166                                    | -173                                         | -73                                     |
| Income Total                               | -166                                    | -173                                         | -73                                     |
| <b>Recharge Expenditure</b>                |                                         |                                              |                                         |
| Premises Related Expenditure               | 1                                       | 1                                            | 1                                       |
| Support Services                           | 86                                      | 86                                           | 92                                      |
| Recharge Expenditure Total                 | 87                                      | 87                                           | 93                                      |
| <b>CARERS AND SUPPORT Total</b>            | <b>470</b>                              | <b>503</b>                                   | <b>534</b>                              |
| <b>COMMISSIONING &amp; CONTRACTS</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Employees                                  | 1,067                                   | 976                                          | 1,090                                   |
| Transport Related Expenditure              | 6                                       | 0                                            | 6                                       |
| Supplies And Services                      | 13                                      | 163                                          | 13                                      |
| Third Party Payments                       | 465                                     | 218                                          | 496                                     |
| Expenditure Total                          | 1,551                                   | 1,358                                        | 1,605                                   |
| <b>Income</b>                              |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions       | -82                                     | -83                                          | -82                                     |
| Income Total                               | -82                                     | -83                                          | -82                                     |
| <b>COMMISSIONING &amp; CONTRACTS Total</b> | <b>1,469</b>                            | <b>1,275</b>                                 | <b>1,524</b>                            |
| <b>PREVENTATIVE TECHNOLOGY</b>             |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Supplies And Services                      | 92                                      | 101                                          | 92                                      |

| Service                                          | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| Third Party Payments                             | 1                                       | 0                                            | 1                                       |
| Expenditure Total                                | 93                                      | 101                                          | 93                                      |
| <b>Income</b>                                    |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions             | -45                                     | -58                                          | -45                                     |
| Income Total                                     | -45                                     | -58                                          | -45                                     |
| <b>PREVENTATIVE TECHNOLOGY Total</b>             | <b>48</b>                               | <b>43</b>                                    | <b>48</b>                               |
| <b>SAFEGUARDING ADULTS</b>                       |                                         |                                              |                                         |
| <b>Expenditure</b>                               |                                         |                                              |                                         |
| Employees                                        | 458                                     | 438                                          | 458                                     |
| Transport Related Expenditure                    | 1                                       | 2                                            | 1                                       |
| Supplies And Services                            | 42                                      | 89                                           | 42                                      |
| Third Party Payments                             | 1                                       | 0                                            | 1                                       |
| Expenditure Total                                | 502                                     | 528                                          | 502                                     |
| <b>Income</b>                                    |                                         |                                              |                                         |
| Customer and Client Receipts                     | -296                                    | -264                                         | -315                                    |
| Income Total                                     | -296                                    | -264                                         | -315                                    |
| <b>SAFEGUARDING ADULTS Total</b>                 | <b>206</b>                              | <b>264</b>                                   | <b>188</b>                              |
| <b>SUPPORTING PEOPLE</b>                         |                                         |                                              |                                         |
| <b>Expenditure</b>                               |                                         |                                              |                                         |
| Supplies And Services                            | 8                                       | 0                                            | 0                                       |
| Third Party Payments                             | 79                                      | 67                                           | 84                                      |
| Expenditure Total                                | 86                                      | 67                                           | 84                                      |
| <b>Recharge Expenditure</b>                      |                                         |                                              |                                         |
| Premises Related Expenditure                     | 1                                       | 1                                            | 1                                       |
| Support Services                                 | 88                                      | 88                                           | 95                                      |
| Recharge Expenditure Total                       | 89                                      | 89                                           | 95                                      |
| <b>SUPPORTING PEOPLE Total</b>                   | <b>175</b>                              | <b>156</b>                                   | <b>179</b>                              |
| <b>WORKFORCE LEARNING &amp; DEVELOPMNT</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                               |                                         |                                              |                                         |
| Employees                                        | 622                                     | 636                                          | 487                                     |
| Premises Related Expenditure                     | 14                                      | 19                                           | 14                                      |
| Transport Related Expenditure                    | 2                                       | 2                                            | 2                                       |
| Supplies And Services                            | 313                                     | 270                                          | 217                                     |
| Third Party Payments                             | 9                                       | 0                                            | 2                                       |
| Expenditure Total                                | 961                                     | 927                                          | 723                                     |
| <b>Income</b>                                    |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions             | -26                                     | 0                                            | -26                                     |
| Customer and Client Receipts                     | -31                                     | -45                                          | -31                                     |
| Income Total                                     | -57                                     | -45                                          | -57                                     |
| <b>WORKFORCE LEARNING &amp; DEVELOPMNT Total</b> | <b>904</b>                              | <b>881</b>                                   | <b>666</b>                              |
| <b>QUALITY &amp; SAFEGUARDING Total</b>          | <b>4,330</b>                            | <b>4,170</b>                                 | <b>4,196</b>                            |
| <b>INTEGRATION AND PARTNERSHIPS Total</b>        | <b>9,023</b>                            | <b>8,486</b>                                 | <b>8,945</b>                            |
| <b>ADULTS, WELLBEING AND CULTURE Total</b>       | <b>82,992</b>                           | <b>86,275</b>                                | <b>79,708</b>                           |

| Service                                     | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|---------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>CHIEF EXECUTIVE</b>                      |                                         |                                              |                                         |
| <b><u>POLICY INSIGHT &amp; CHANGE</u></b>   |                                         |                                              |                                         |
| <b><u>COMMUNICATIONS AND ENGAGEMENT</u></b> |                                         |                                              |                                         |
| <b>COMMUNICATIONS AND ENGAGEMENT</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 1,991                                   | 1,927                                        | 1,904                                   |
| Premises Related Expenditure                | 2                                       | 0                                            | 2                                       |
| Transport Related Expenditure               | 3                                       | 1                                            | 3                                       |
| Supplies And Services                       | 31                                      | 46                                           | 58                                      |
| Expenditure Total                           | 2,027                                   | 1,975                                        | 1,967                                   |
| <b>Income</b>                               |                                         |                                              |                                         |
| Government Grants                           | -33                                     | -33                                          | 0                                       |
| Other Non-Gov Grants / Contributions        | -30                                     | 0                                            | -10                                     |
| Other Income                                | -118                                    | -118                                         | -117                                    |
| Income Total                                | -180                                    | -150                                         | -127                                    |
| <b>Recharge Expenditure</b>                 |                                         |                                              |                                         |
| Premises Related Expenditure                | 16                                      | 16                                           | 11                                      |
| Support Services                            | 101                                     | 101                                          | 108                                     |
| Recharge Expenditure Total                  | 117                                     | 117                                          | 119                                     |
| <b>Recharge Income</b>                      |                                         |                                              |                                         |
| Support Services                            | -1,479                                  | -1,479                                       | -1,548                                  |
| Recharge Income Total                       | -1,479                                  | -1,479                                       | -1,548                                  |
| <b>COMMUNICATIONS AND ENGAGEMENT Total</b>  | <b>485</b>                              | <b>462</b>                                   | <b>410</b>                              |
| <b>COMMUNICATIONS AND ENGAGEMENT Total</b>  | <b>485</b>                              | <b>462</b>                                   | <b>410</b>                              |
| <b><u>COMMUNITIES &amp; WELLBEING</u></b>   |                                         |                                              |                                         |
| <b>COMMUNITIES MGMT</b>                     |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 464                                     | 451                                          | 469                                     |
| Transport Related Expenditure               | 3                                       | 2                                            | 3                                       |
| Supplies And Services                       | 4                                       | 5                                            | 22                                      |
| Capital Charges                             | -387                                    | -387                                         | 169                                     |
| Expenditure Total                           | 84                                      | 71                                           | 663                                     |
| <b>Income</b>                               |                                         |                                              |                                         |
| Government Grants                           | -97                                     | -97                                          | -44                                     |
| Customer and Client Receipts                | -9                                      | -9                                           | -9                                      |
| Other Income                                | -130                                    | -130                                         | -130                                    |
| Capital Charges                             | -1                                      | -1                                           | 0                                       |
| Income Total                                | -237                                    | -237                                         | -182                                    |
| <b>Recharge Expenditure</b>                 |                                         |                                              |                                         |
| Premises Related Expenditure                | 308                                     | 308                                          | 317                                     |
| Support Services                            | 302                                     | 302                                          | 308                                     |
| Recharge Expenditure Total                  | 610                                     | 610                                          | 624                                     |
| <b>COMMUNITIES MGMT Total</b>               | <b>458</b>                              | <b>445</b>                                   | <b>1,106</b>                            |
| <b>INTEGRATION &amp; PARTNERSHIP TEAM</b>   |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 637                                     | 648                                          | 695                                     |
| Transport Related Expenditure               | 0                                       | 19                                           | 0                                       |
| Supplies And Services                       | -504                                    | 1,447                                        | 806                                     |

| Service                                         | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| Third Party Payments                            | 151                                     | 49                                           | 0                                       |
| Expenditure Total                               | 284                                     | 2,163                                        | 1,501                                   |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Government Grants                               | -1,496                                  | -3,245                                       | -1,329                                  |
| Other Non-Gov Grants / Contributions            | -121                                    | -45                                          | -121                                    |
| Customer and Client Receipts                    | -30                                     | -103                                         | -31                                     |
| Other Income                                    | -14                                     | -164                                         | -14                                     |
| Income Total                                    | -1,660                                  | -3,557                                       | -1,495                                  |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Support Services                                | 42                                      | 42                                           | 46                                      |
| Recharge Expenditure Total                      | 42                                      | 42                                           | 46                                      |
| <b>INTEGRATION &amp; PARTNERSHIP TEAM Total</b> | <b>-1,333</b>                           | <b>-1,352</b>                                | <b>52</b>                               |
| <b>STRONGER COMMUNITIES - EAST</b>              |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 495                                     | 432                                          | 519                                     |
| Premises Related Expenditure                    | 2                                       | 2                                            | 0                                       |
| Transport Related Expenditure                   | 35                                      | 30                                           | 35                                      |
| Supplies And Services                           | 31                                      | 19                                           | 27                                      |
| Expenditure Total                               | 562                                     | 482                                          | 581                                     |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Non-Ring Fenced Grants                          | -94                                     | -94                                          | -92                                     |
| Other Income                                    | -94                                     | -94                                          | -94                                     |
| Income Total                                    | -188                                    | -188                                         | -186                                    |
| <b>STRONGER COMMUNITIES - EAST Total</b>        | <b>375</b>                              | <b>294</b>                                   | <b>395</b>                              |
| <b>STRONGER COMMUNITIES &amp; WELLBEI</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 677                                     | 672                                          | 689                                     |
| Transport Related Expenditure                   | 8                                       | 6                                            | 7                                       |
| Supplies And Services                           | 82                                      | 44                                           | 81                                      |
| Expenditure Total                               | 768                                     | 721                                          | 777                                     |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions            | -565                                    | -559                                         | -565                                    |
| Customer and Client Receipts                    | 0                                       | -1                                           | 0                                       |
| Other Income                                    | -78                                     | -78                                          | -78                                     |
| Income Total                                    | -643                                    | -638                                         | -643                                    |
| <b>STRONGER COMMUNITIES &amp; WELLBEI Total</b> | <b>124</b>                              | <b>84</b>                                    | <b>133</b>                              |
| <b>STRONGER COMMUNITIES- NORTH</b>              |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 523                                     | 500                                          | 519                                     |
| Transport Related Expenditure                   | 30                                      | 30                                           | 30                                      |
| Supplies And Services                           | 32                                      | 24                                           | 36                                      |
| Expenditure Total                               | 586                                     | 554                                          | 586                                     |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Non-Ring Fenced Grants                          | -78                                     | -75                                          | -78                                     |
| Other Income                                    | -91                                     | -91                                          | -91                                     |
| Income Total                                    | -169                                    | -167                                         | -169                                    |
| <b>STRONGER COMMUNITIES- NORTH Total</b>        | <b>417</b>                              | <b>387</b>                                   | <b>416</b>                              |

| Service                                   | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>STRONGER COMMUNITIES- SOUTH</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Employees                                 | 645                                     | 604                                          | 665                                     |
| Premises Related Expenditure              | 1                                       | 16                                           | 1                                       |
| Transport Related Expenditure             | 45                                      | 55                                           | 46                                      |
| Supplies And Services                     | 47                                      | 33                                           | 37                                      |
| Capital Charges                           | 1                                       | 2                                            | 1                                       |
| Expenditure Total                         | 739                                     | 709                                          | 749                                     |
| <b>Income</b>                             |                                         |                                              |                                         |
| Non-Ring Fenced Grants                    | -104                                    | -104                                         | -102                                    |
| Other Non-Gov Grants / Contributions      | -1                                      | -17                                          | -1                                      |
| Other Income                              | -129                                    | -129                                         | -129                                    |
| Income Total                              | -234                                    | -249                                         | -232                                    |
| <b>STRONGER COMMUNITIES- SOUTH Total</b>  | <b>505</b>                              | <b>460</b>                                   | <b>517</b>                              |
| <b>STRONGER COMMUNITIES-CENTRAL</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Employees                                 | 605                                     | 578                                          | 633                                     |
| Transport Related Expenditure             | 33                                      | 32                                           | 33                                      |
| Supplies And Services                     | 30                                      | 15                                           | 30                                      |
| Capital Charges                           | 1                                       | 1                                            | 1                                       |
| Expenditure Total                         | 668                                     | 626                                          | 698                                     |
| <b>Income</b>                             |                                         |                                              |                                         |
| Government Grants                         | -34                                     | -44                                          | -34                                     |
| Non-Ring Fenced Grants                    | -93                                     | -91                                          | -93                                     |
| Other Income                              | -112                                    | -112                                         | -112                                    |
| Income Total                              | -240                                    | -248                                         | -239                                    |
| <b>STRONGER COMMUNITIES-CENTRAL Total</b> | <b>429</b>                              | <b>378</b>                                   | <b>458</b>                              |
| <b>COMMUNITIES &amp; WELLBEING Total</b>  | <b>974</b>                              | <b>696</b>                                   | <b>3,077</b>                            |
| <u>CORPORATE HLTH,SAFETY&amp;TRAINING</u> |                                         |                                              |                                         |
| <b>CORPORATE HLTH,SAFETY&amp;TRAINING</b> |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Employees                                 | 679                                     | 606                                          | 679                                     |
| Premises Related Expenditure              | 1                                       | 0                                            | 1                                       |
| Transport Related Expenditure             | 1                                       | 1                                            | 1                                       |
| Supplies And Services                     | 140                                     | 129                                          | 108                                     |
| Unallocated Cut                           | -26                                     | 0                                            | -26                                     |
| Expenditure Total                         | 795                                     | 736                                          | 763                                     |
| <b>Income</b>                             |                                         |                                              |                                         |
| Government Grants                         | -35                                     | -35                                          | -35                                     |
| Other Non-Gov Grants / Contributions      | -45                                     | -47                                          | -38                                     |
| Customer and Client Receipts              | -22                                     | -11                                          | -29                                     |
| Other Income                              | -285                                    | -286                                         | -257                                    |
| Income Total                              | -386                                    | -379                                         | -358                                    |
| <b>Recharge Expenditure</b>               |                                         |                                              |                                         |
| Support Services                          | 44                                      | 44                                           | 44                                      |
| Recharge Expenditure Total                | 44                                      | 44                                           | 44                                      |



| Service                                         | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Recharge Income</b>                          |                                         |                                              |                                         |
| Support Services                                | -402                                    | -402                                         | -418                                    |
| Recharge Income Total                           | -402                                    | -402                                         | -418                                    |
| <b>CORPORATE HLTH,SAFETY&amp;TRAINING Total</b> | <b>50</b>                               | <b>-1</b>                                    | <b>30</b>                               |
| <b>CORPORATE HLTH,SAFETY&amp;TRAINING Total</b> | <b>50</b>                               | <b>-1</b>                                    | <b>30</b>                               |
| <u>CUSTOMER SERVICES</u>                        |                                         |                                              |                                         |
| <b>CORPORATE RECHARGES</b>                      |                                         |                                              |                                         |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Premises Related Expenditure                    | 56                                      | 56                                           | 28                                      |
| Support Services                                | 293                                     | 281                                          | 282                                     |
| Recharge Expenditure Total                      | 350                                     | 337                                          | 310                                     |
| <b>Recharge Income</b>                          |                                         |                                              |                                         |
| Support Services                                | -347                                    | -347                                         | -310                                    |
| Recharge Income Total                           | -347                                    | -347                                         | -310                                    |
| <b>CORPORATE RECHARGES Total</b>                | <b>3</b>                                | <b>-10</b>                                   | <b>0</b>                                |
| <b>CUSTOMER CONTACT</b>                         |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 1,559                                   | 1,422                                        | 1,554                                   |
| Premises Related Expenditure                    | 32                                      | 62                                           | 41                                      |
| Transport Related Expenditure                   | 1                                       | 0                                            | 1                                       |
| Supplies And Services                           | 28                                      | 47                                           | 33                                      |
| Third Party Payments                            | 0                                       | 1                                            | 0                                       |
| Capital Charges                                 | 35                                      | 35                                           | 35                                      |
| Unallocated Cut                                 | -41                                     | 0                                            | -41                                     |
| Expenditure Total                               | 1,614                                   | 1,568                                        | 1,623                                   |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions            | -56                                     | -50                                          | -56                                     |
| Customer and Client Receipts                    | -48                                     | -82                                          | -48                                     |
| Income Total                                    | -104                                    | -132                                         | -104                                    |
| <b>Recharge Income</b>                          |                                         |                                              |                                         |
| Support Services                                | -1,435                                  | -1,435                                       | -1,500                                  |
| Recharge Income Total                           | -1,435                                  | -1,435                                       | -1,500                                  |
| <b>CUSTOMER CONTACT Total</b>                   | <b>75</b>                               | <b>1</b>                                     | <b>19</b>                               |
| <b>CUSTOMER EXPERIENCE</b>                      |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 435                                     | 435                                          | 434                                     |
| Expenditure Total                               | 435                                     | 435                                          | 434                                     |
| <b>Recharge Income</b>                          |                                         |                                              |                                         |
| Support Services                                | -420                                    | -420                                         | -435                                    |
| Recharge Income Total                           | -420                                    | -420                                         | -435                                    |
| <b>CUSTOMER EXPERIENCE Total</b>                | <b>15</b>                               | <b>15</b>                                    | <b>-0</b>                               |

| Service                                         | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>CUSTOMER INFORMATION</b>                     |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 153                                     | 148                                          | 136                                     |
| Expenditure Total                               | 154                                     | 148                                          | 136                                     |
| <b>CUSTOMER INFORMATION Total</b>               | <b>154</b>                              | <b>148</b>                                   | <b>136</b>                              |
| <b>CUSTOMER SERVICES Total</b>                  | <b>246</b>                              | <b>154</b>                                   | <b>155</b>                              |
| <u>HUMAN RESOURCES</u>                          |                                         |                                              |                                         |
| <b>HUMAN RESOURCES&amp;ORG DEVELOPMNT</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 2,759                                   | 2,605                                        | 2,671                                   |
| Premises Related Expenditure                    | 0                                       | 2                                            | 3                                       |
| Transport Related Expenditure                   | 3                                       | 3                                            | 3                                       |
| Supplies And Services                           | 1,536                                   | 1,617                                        | 1,706                                   |
| Third Party Payments                            | 167                                     | 167                                          | 28                                      |
| Expenditure Total                               | 4,465                                   | 4,394                                        | 4,411                                   |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions            | -310                                    | -294                                         | -307                                    |
| Customer and Client Receipts                    | -11                                     | -53                                          | -5                                      |
| Other Income                                    | -211                                    | -264                                         | -109                                    |
| Income Total                                    | -532                                    | -611                                         | -421                                    |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Premises Related Expenditure                    | 49                                      | 49                                           | 33                                      |
| Support Services                                | 347                                     | 347                                          | 350                                     |
| Recharge Expenditure Total                      | 395                                     | 395                                          | 384                                     |
| <b>Recharge Income</b>                          |                                         |                                              |                                         |
| Support Services                                | -4,166                                  | -4,166                                       | -4,171                                  |
| Recharge Income Total                           | -4,166                                  | -4,166                                       | -4,171                                  |
| <b>HUMAN RESOURCES&amp;ORG DEVELOPMNT Total</b> | <b>163</b>                              | <b>13</b>                                    | <b>203</b>                              |
| <b>HUMAN RESOURCES Total</b>                    | <b>163</b>                              | <b>13</b>                                    | <b>203</b>                              |
| <u>POLICY INSIGHT &amp; CHANGE</u>              |                                         |                                              |                                         |
| <b>POLICY INSIGHT &amp; CHANGE</b>              |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 6,300                                   | 5,179                                        | 4,225                                   |
| Premises Related Expenditure                    | 0                                       | 0                                            | 1                                       |
| Transport Related Expenditure                   | 2                                       | 2                                            | 5                                       |
| Supplies And Services                           | 529                                     | 261                                          | 132                                     |
| Third Party Payments                            | 0                                       | 0                                            | 26                                      |
| Capital Charges                                 | 254                                     | 254                                          | 0                                       |
| Expenditure Total                               | 7,086                                   | 5,697                                        | 4,390                                   |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Government Grants                               | -2,335                                  | -1,201                                       | 0                                       |
| Non-Ring Fenced Grants                          | -196                                    | -196                                         | -111                                    |
| Other Non-Gov Grants / Contributions            | -60                                     | -60                                          | -21                                     |
| Customer and Client Receipts                    | -5                                      | -5                                           | 0                                       |
| Other Income                                    | -3                                      | -3                                           | 0                                       |
| Income Total                                    | -2,599                                  | -1,466                                       | -132                                    |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Premises Related Expenditure                    | 46                                      | 46                                           | 31                                      |

| Service                                  | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| Support Services                         | 30                                      | 30                                           | 34                                      |
| Recharge Expenditure Total               | 76                                      | 76                                           | 65                                      |
| <b>Recharge Income</b>                   |                                         |                                              |                                         |
| Support Services                         | -4,163                                  | -4,033                                       | -4,323                                  |
| Recharge Income Total                    | -4,163                                  | -4,033                                       | -4,323                                  |
| <b>POLICY INSIGHT &amp; CHANGE Total</b> | <b>400</b>                              | <b>275</b>                                   | <b>-0</b>                               |
| <b>POLICY INSIGHT &amp; CHANGE Total</b> | <b>400</b>                              | <b>275</b>                                   | <b>-0</b>                               |
| <u>S106</u>                              |                                         |                                              |                                         |
| <b>S106</b>                              |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Supplies And Services                    | 0                                       | 31                                           | 0                                       |
| Third Party Payments                     | 0                                       | 1,358                                        | 0                                       |
| Expenditure Total                        | 0                                       | 1,389                                        | 0                                       |
| <b>Income</b>                            |                                         |                                              |                                         |
| Interest & Investment Income             | -2                                      | -2                                           | 0                                       |
| Other Non-Gov Grants / Contributions     | -631                                    | -2,020                                       | 0                                       |
| Income Total                             | -633                                    | -2,022                                       | 0                                       |
| <b>S106 Total</b>                        | <b>-633</b>                             | <b>-633</b>                                  | <b>0</b>                                |
| <b>S106 Total</b>                        | <b>-633</b>                             | <b>-633</b>                                  | <b>0</b>                                |
| <b>POLICY INSIGHT &amp; CHANGE Total</b> | <b>1,686</b>                            | <b>966</b>                                   | <b>3,875</b>                            |

| Service                             | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>PUBLIC HEALTH</u></b>         |                                         |                                              |                                         |
| <b><u>LEISURE</u></b>               |                                         |                                              |                                         |
| <b>GET DONCASTER MOVING</b>         |                                         |                                              |                                         |
| <b>Expenditure</b>                  |                                         |                                              |                                         |
| Employees                           | 434                                     | 300                                          | 476                                     |
| Transport Related Expenditure       | 0                                       | 3                                            | 0                                       |
| Supplies And Services               | 1,214                                   | 681                                          | 946                                     |
| Third Party Payments                | 14                                      | 14                                           | 0                                       |
| <b>Expenditure Total</b>            | <b>1,662</b>                            | <b>997</b>                                   | <b>1,423</b>                            |
| <b>Income</b>                       |                                         |                                              |                                         |
| Government Grants                   | -1,574                                  | -909                                         | -1,396                                  |
| <b>Income Total</b>                 | <b>-1,574</b>                           | <b>-909</b>                                  | <b>-1,396</b>                           |
| <b>GET DONCASTER MOVING Total</b>   | <b>87</b>                               | <b>88</b>                                    | <b>27</b>                               |
| <b><u>SPORT &amp; LEISURE</u></b>   |                                         |                                              |                                         |
| <b>Expenditure</b>                  |                                         |                                              |                                         |
| Employees                           | 172                                     | 171                                          | 172                                     |
| Premises Related Expenditure        | 0                                       | 171                                          | 0                                       |
| Statutory Accounting Adjustments    | 0                                       | 38                                           | 0                                       |
| Transport Related Expenditure       | 0                                       | 1                                            | 0                                       |
| Supplies And Services               | 2                                       | 11                                           | 2                                       |
| Third Party Payments                | 1,606                                   | 1,718                                        | 1,454                                   |
| Capital Charges                     | 4,628                                   | 4,628                                        | 2,372                                   |
| <b>Expenditure Total</b>            | <b>6,407</b>                            | <b>6,739</b>                                 | <b>3,999</b>                            |
| <b>Income</b>                       |                                         |                                              |                                         |
| Government Grants                   | -176                                    | -176                                         | -176                                    |
| Interest & Investment Income        | -16                                     | -252                                         | -22                                     |
| Customer and Client Receipts        | -173                                    | -203                                         | -185                                    |
| <b>Income Total</b>                 | <b>-365</b>                             | <b>-631</b>                                  | <b>-382</b>                             |
| <b>Recharge Expenditure</b>         |                                         |                                              |                                         |
| Premises Related Expenditure        | 31                                      | 31                                           | 32                                      |
| Support Services                    | 152                                     | 152                                          | 163                                     |
| <b>Recharge Expenditure Total</b>   | <b>183</b>                              | <b>183</b>                                   | <b>195</b>                              |
| <b>SPORT &amp; LEISURE Total</b>    | <b>6,226</b>                            | <b>6,291</b>                                 | <b>3,811</b>                            |
| <b>LEISURE Total</b>                | <b>6,313</b>                            | <b>6,379</b>                                 | <b>3,838</b>                            |
| <b><u>LOCALITIES</u></b>            |                                         |                                              |                                         |
| <b>LOCALITIES</b>                   |                                         |                                              |                                         |
| <b>Expenditure</b>                  |                                         |                                              |                                         |
| Employees                           | 304                                     | 265                                          | 293                                     |
| Supplies And Services               | 0                                       | 0                                            | 11                                      |
| Unallocated Cut                     | -147                                    | 0                                            | -221                                    |
| <b>Expenditure Total</b>            | <b>158</b>                              | <b>265</b>                                   | <b>83</b>                               |
| <b>LOCALITIES Total</b>             | <b>158</b>                              | <b>265</b>                                   | <b>83</b>                               |
| <b>LOCALITIES Total</b>             | <b>158</b>                              | <b>265</b>                                   | <b>83</b>                               |
| <b><u>PH COMISSIONING</u></b>       |                                         |                                              |                                         |
| <b>MISC. HEALTH &amp; WELLBEING</b> |                                         |                                              |                                         |
| <b>Expenditure</b>                  |                                         |                                              |                                         |
| Supplies And Services               | 14                                      | 36                                           | 20                                      |
| <b>Expenditure Total</b>            | <b>14</b>                               | <b>36</b>                                    | <b>20</b>                               |

| Service                                   | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                             |                                         |                                              |                                         |
| Government Grants                         | 0                                       | -22                                          | 0                                       |
| Income Total                              | 0                                       | -22                                          | 0                                       |
| <b>MISC. HEALTH &amp; WELLBEING Total</b> | <b>14</b>                               | <b>14</b>                                    | <b>20</b>                               |
| <b>SEXUAL HEALTH</b>                      |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Supplies And Services                     | 91                                      | 97                                           | 97                                      |
| Third Party Payments                      | 2,293                                   | 2,292                                        | 2,253                                   |
| Expenditure Total                         | 2,384                                   | 2,389                                        | 2,350                                   |
| <b>Recharge Expenditure</b>               |                                         |                                              |                                         |
| Support Services                          | 5                                       | 5                                            | 6                                       |
| Recharge Expenditure Total                | 5                                       | 5                                            | 6                                       |
| <b>SEXUAL HEALTH Total</b>                | <b>2,388</b>                            | <b>2,394</b>                                 | <b>2,356</b>                            |
| <b>SUBSTANCE MISUSE-DRUGS</b>             |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Supplies And Services                     | 8                                       | 19                                           | 20                                      |
| Third Party Payments                      | 5,581                                   | 5,571                                        | 5,581                                   |
| Expenditure Total                         | 5,589                                   | 5,589                                        | 5,601                                   |
| <b>Recharge Expenditure</b>               |                                         |                                              |                                         |
| Support Services                          | 48                                      | 48                                           | 52                                      |
| Recharge Expenditure Total                | 48                                      | 48                                           | 52                                      |
| <b>SUBSTANCE MISUSE-DRUGS Total</b>       | <b>5,637</b>                            | <b>5,637</b>                                 | <b>5,653</b>                            |
| <b>PH COMISSIONING Total</b>              | <b>8,039</b>                            | <b>8,045</b>                                 | <b>8,029</b>                            |
| <u>PH WELL PROGRAMMES</u>                 |                                         |                                              |                                         |
| <b>0-5 YEAR OLDS</b>                      |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Third Party Payments                      | 6,496                                   | 6,496                                        | 6,546                                   |
| Expenditure Total                         | 6,496                                   | 6,496                                        | 6,546                                   |
| <b>Recharge Expenditure</b>               |                                         |                                              |                                         |
| Support Services                          | 46                                      | 42                                           | 50                                      |
| Recharge Expenditure Total                | 46                                      | 42                                           | 50                                      |
| <b>0-5 YEAR OLDS Total</b>                | <b>6,542</b>                            | <b>6,538</b>                                 | <b>6,596</b>                            |
| <b>CHILDREN 5-19</b>                      |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Supplies And Services                     | 6                                       | 21                                           | 22                                      |
| Third Party Payments                      | 2,025                                   | 2,025                                        | 2,025                                   |
| Expenditure Total                         | 2,031                                   | 2,047                                        | 2,047                                   |
| <b>Income</b>                             |                                         |                                              |                                         |
| Government Grants                         | 0                                       | -8                                           | 0                                       |
| Customer and Client Receipts              | 0                                       | -8                                           | 0                                       |
| Income Total                              | 0                                       | -16                                          | 0                                       |
| <b>Recharge Expenditure</b>               |                                         |                                              |                                         |
| Support Services                          | 85                                      | 89                                           | 94                                      |
| Recharge Expenditure Total                | 85                                      | 89                                           | 94                                      |

| Service                                   | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>CHILDREN 5-19 Total</b>                | <b>2,116</b>                            | <b>2,120</b>                                 | <b>2,141</b>                            |
| <b>MISC. HEALTH &amp; WELLBEING</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Employees                                 | 12                                      | 12                                           | 0                                       |
| Supplies And Services                     | 90                                      | 88                                           | 78                                      |
| Expenditure Total                         | 102                                     | 99                                           | 78                                      |
| <b>Recharge Expenditure</b>               |                                         |                                              |                                         |
| Support Services                          | 44                                      | 44                                           | 48                                      |
| Recharge Expenditure Total                | 44                                      | 44                                           | 48                                      |
| <b>MISC. HEALTH &amp; WELLBEING Total</b> | <b>146</b>                              | <b>143</b>                                   | <b>126</b>                              |
| <b>NHS HEALTH CHECKS PROGRAMME</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Employees                                 | 0                                       | 0                                            | 36                                      |
| Supplies And Services                     | 20                                      | 20                                           | 164                                     |
| Expenditure Total                         | 20                                      | 20                                           | 200                                     |
| <b>Recharge Expenditure</b>               |                                         |                                              |                                         |
| Support Services                          | 42                                      | 42                                           | 46                                      |
| Recharge Expenditure Total                | 42                                      | 42                                           | 46                                      |
| <b>NHS HEALTH CHECKS PROGRAMME Total</b>  | <b>63</b>                               | <b>63</b>                                    | <b>246</b>                              |
| <b>PHYSICAL ACTIVITY</b>                  |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Supplies And Services                     | 61                                      | 61                                           | 80                                      |
| Expenditure Total                         | 61                                      | 61                                           | 80                                      |
| <b>Recharge Expenditure</b>               |                                         |                                              |                                         |
| Support Services                          | 45                                      | 45                                           | 49                                      |
| Recharge Expenditure Total                | 45                                      | 45                                           | 49                                      |
| <b>PHYSICAL ACTIVITY Total</b>            | <b>105</b>                              | <b>105</b>                                   | <b>129</b>                              |
| <b>SMOKING AND TOBACCO</b>                |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Supplies And Services                     | 1                                       | 0                                            | 56                                      |
| Third Party Payments                      | 641                                     | 642                                          | 657                                     |
| Expenditure Total                         | 642                                     | 642                                          | 712                                     |
| <b>Recharge Expenditure</b>               |                                         |                                              |                                         |
| Support Services                          | 6                                       | 6                                            | 8                                       |
| Recharge Expenditure Total                | 6                                       | 6                                            | 8                                       |
| <b>SMOKING AND TOBACCO Total</b>          | <b>649</b>                              | <b>649</b>                                   | <b>720</b>                              |
| <b>PH WELL PROGRAMMES Total</b>           | <b>9,620</b>                            | <b>9,617</b>                                 | <b>9,958</b>                            |
| <b>PUBLIC HEALTH</b>                      |                                         |                                              |                                         |
| <b>HEALTH ADVICE</b>                      |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Employees                                 | 1,905                                   | 1,923                                        | 2,051                                   |
| Premises Related Expenditure              | 0                                       | 0                                            | 2                                       |
| Transport Related Expenditure             | 0                                       | 3                                            | 13                                      |
| Supplies And Services                     | 27                                      | 67                                           | 1,014                                   |

| Service                                   | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| Third Party Payments                      | 39                                      | 39                                           | 0                                       |
| Expenditure Total                         | 1,970                                   | 2,032                                        | 3,079                                   |
| <b>Income</b>                             |                                         |                                              |                                         |
| Government Grants                         | -20,547                                 | -20,547                                      | -21,005                                 |
| Other Non-Gov Grants / Contributions      | -884                                    | -946                                         | -291                                    |
| Customer and Client Receipts              | -49                                     | -49                                          | 0                                       |
| Income Total                              | -21,480                                 | -21,542                                      | -21,297                                 |
| <b>Recharge Expenditure</b>               |                                         |                                              |                                         |
| Premises Related Expenditure              | 40                                      | 40                                           | 33                                      |
| Support Services                          | 701                                     | 701                                          | 732                                     |
| Recharge Expenditure Total                | 741                                     | 741                                          | 765                                     |
| <b>HEALTH ADVICE Total</b>                | <b>-18,769</b>                          | <b>-18,769</b>                               | <b>-17,452</b>                          |
| <b>LA ROLE IN HEALTH PROTECTION</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Employees                                 | 0                                       | 2                                            | 0                                       |
| Supplies And Services                     | 14                                      | 8                                            | 18                                      |
| Third Party Payments                      | 269                                     | 270                                          | 246                                     |
| Expenditure Total                         | 283                                     | 280                                          | 264                                     |
| <b>Recharge Expenditure</b>               |                                         |                                              |                                         |
| Support Services                          | 43                                      | 43                                           | 47                                      |
| Recharge Expenditure Total                | 43                                      | 43                                           | 47                                      |
| <b>LA ROLE IN HEALTH PROTECTION Total</b> | <b>326</b>                              | <b>323</b>                                   | <b>311</b>                              |
| <b>MISC. HEALTH &amp; WELLBEING</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Employees                                 | 740                                     | 995                                          | 796                                     |
| Transport Related Expenditure             | 0                                       | 9                                            | 0                                       |
| Supplies And Services                     | 2,323                                   | 2,455                                        | 702                                     |
| Third Party Payments                      | 388                                     | 346                                          | 564                                     |
| Capital Charges                           | 262                                     | 262                                          | 0                                       |
| Expenditure Total                         | 3,713                                   | 4,066                                        | 2,061                                   |
| <b>Income</b>                             |                                         |                                              |                                         |
| Government Grants                         | -1,274                                  | -1,217                                       | -1,000                                  |
| Non-Ring Fenced Grants                    | -385                                    | -385                                         | -173                                    |
| Other Non-Gov Grants / Contributions      | -826                                    | -1,240                                       | -547                                    |
| Customer and Client Receipts              | 0                                       | -6                                           | 0                                       |
| Other Income                              | -22                                     | -22                                          | -22                                     |
| Capital Charges                           | -262                                    | -262                                         | 0                                       |
| Income Total                              | -2,769                                  | -3,132                                       | -1,741                                  |
| <b>Recharge Expenditure</b>               |                                         |                                              |                                         |
| Support Services                          | 89                                      | 89                                           | 97                                      |
| Recharge Expenditure Total                | 89                                      | 89                                           | 97                                      |
| <b>MISC. HEALTH &amp; WELLBEING Total</b> | <b>1,033</b>                            | <b>1,022</b>                                 | <b>417</b>                              |
| <b>SUBSTANCE MISUSE</b>                   |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Employees                                 | 0                                       | 33                                           | 0                                       |
| Supplies And Services                     | 635                                     | 838                                          | 658                                     |
| Third Party Payments                      | 1,967                                   | 1,681                                        | 3,209                                   |
| Expenditure Total                         | 2,602                                   | 2,552                                        | 3,867                                   |

| Service                                   | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                             |                                         |                                              |                                         |
| Government Grants                         | -2,559                                  | -2,509                                       | -3,867                                  |
| Income Total                              | -2,559                                  | -2,509                                       | -3,867                                  |
| <b>SUBSTANCE MISUSE Total</b>             | <b>43</b>                               | <b>43</b>                                    | <b>-0</b>                               |
| <b>PUBLIC HEALTH Total</b>                | <b>-17,367</b>                          | <b>-17,381</b>                               | <b>-16,724</b>                          |
| <u>RESEARCH &amp; COLLABORATION</u>       |                                         |                                              |                                         |
| <b>RESEARCH</b>                           |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Employees                                 | 525                                     | 449                                          | 424                                     |
| Transport Related Expenditure             | 0                                       | 1                                            | 0                                       |
| Supplies And Services                     | 627                                     | 475                                          | 575                                     |
| Expenditure Total                         | 1,152                                   | 925                                          | 999                                     |
| <b>Income</b>                             |                                         |                                              |                                         |
| Government Grants                         | -924                                    | -690                                         | -999                                    |
| Other Non-Gov Grants / Contributions      | 0                                       | -5                                           | 0                                       |
| Customer and Client Receipts              | 0                                       | -2                                           | 0                                       |
| Income Total                              | -924                                    | -697                                         | -999                                    |
| <b>RESEARCH Total</b>                     | <b>228</b>                              | <b>228</b>                                   | <b>-0</b>                               |
| <b>RESEARCH &amp; COLLABORATION Total</b> | <b>228</b>                              | <b>228</b>                                   | <b>-0</b>                               |
| <u>WELL PROGRAMMES</u>                    |                                         |                                              |                                         |
| <b>MISC. HEALTH &amp; WELLBEING</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Employees                                 | 19                                      | 52                                           | 17                                      |
| Supplies And Services                     | 119                                     | 2                                            | 0                                       |
| Third Party Payments                      | 0                                       | 117                                          | 0                                       |
| Expenditure Total                         | 137                                     | 170                                          | 17                                      |
| <b>Income</b>                             |                                         |                                              |                                         |
| Government Grants                         | 0                                       | -34                                          | -17                                     |
| Income Total                              | 0                                       | -34                                          | -17                                     |
| <b>MISC. HEALTH &amp; WELLBEING Total</b> | <b>137</b>                              | <b>136</b>                                   | <b>0</b>                                |
| <b>WELL PROGRAMMES Total</b>              | <b>137</b>                              | <b>136</b>                                   | <b>0</b>                                |
| <b>PUBLIC HEALTH Total</b>                | <b>7,128</b>                            | <b>7,288</b>                                 | <b>5,184</b>                            |
| <b>CHIEF EXECUTIVE Total</b>              | <b>8,813</b>                            | <b>8,254</b>                                 | <b>9,059</b>                            |



| Service                                      | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|----------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES</b> |                                         |                                              |                                         |
| <b><u>CENTRALLY MANAGED</u></b>              |                                         |                                              |                                         |
| <b><u>CENTRAL SCHOOLS BUDGET</u></b>         |                                         |                                              |                                         |
| <b>CENTRAL SCHOOLS BUDGET</b>                |                                         |                                              |                                         |
| <b>Expenditure</b>                           |                                         |                                              |                                         |
| Employees                                    | 320                                     | 399                                          | 283                                     |
| Premises Related Expenditure                 | 247                                     | 767                                          | 250                                     |
| Supplies And Services                        | -3,107                                  | 376                                          | -8,010                                  |
| Third Party Payments                         | 6,291                                   | 8,227                                        | 6,437                                   |
| Interest Payable                             | -9                                      | -9                                           | 0                                       |
| Financing Capital Investment                 | 147                                     | 147                                          | 0                                       |
| Capital Charges                              | 22,522                                  | 22,522                                       | 5,734                                   |
| <b>Expenditure Total</b>                     | <b>26,411</b>                           | <b>32,428</b>                                | <b>4,694</b>                            |
| <b>Income</b>                                |                                         |                                              |                                         |
| Government Grants                            | -701                                    | -4,231                                       | 4,239                                   |
| Other Non-Gov Grants / Contributions         | -3,191                                  | -5,684                                       | -3,194                                  |
| Capital Charges                              | -3,347                                  | -3,347                                       | 0                                       |
| <b>Income Total</b>                          | <b>-7,239</b>                           | <b>-13,262</b>                               | <b>1,045</b>                            |
| <b>CENTRAL SCHOOLS BUDGET Total</b>          | <b>19,171</b>                           | <b>19,166</b>                                | <b>5,739</b>                            |
| <b>CENTRAL SCHOOLS BUDGET Total</b>          | <b>19,171</b>                           | <b>19,166</b>                                | <b>5,739</b>                            |
| <b><u>DIRECTORATE MANAGEMENT</u></b>         |                                         |                                              |                                         |
| <b>DIRECTORATE MANAGEMENT</b>                |                                         |                                              |                                         |
| <b>Expenditure</b>                           |                                         |                                              |                                         |
| Employees                                    | 324                                     | 399                                          | 190                                     |
| Transport Related Expenditure                | 1                                       | 2                                            | 1                                       |
| Supplies And Services                        | 1,647                                   | 1,558                                        | 1,406                                   |
| Unallocated Cut                              | -287                                    | 0                                            | -302                                    |
| <b>Expenditure Total</b>                     | <b>1,685</b>                            | <b>1,959</b>                                 | <b>1,294</b>                            |
| <b>Recharge Expenditure</b>                  |                                         |                                              |                                         |
| Support Services                             | 163                                     | 163                                          | 203                                     |
| <b>Recharge Expenditure Total</b>            | <b>163</b>                              | <b>163</b>                                   | <b>203</b>                              |
| <b>Recharge Income</b>                       |                                         |                                              |                                         |
| Support Services                             | -333                                    | -333                                         | -209                                    |
| <b>Recharge Income Total</b>                 | <b>-333</b>                             | <b>-333</b>                                  | <b>-209</b>                             |
| <b>DIRECTORATE MANAGEMENT Total</b>          | <b>1,514</b>                            | <b>1,788</b>                                 | <b>1,288</b>                            |
| <b>DIRECTORATE MANAGEMENT Total</b>          | <b>1,514</b>                            | <b>1,788</b>                                 | <b>1,288</b>                            |
| <b>CENTRALLY MANAGED Total</b>               | <b>20,686</b>                           | <b>20,954</b>                                | <b>7,027</b>                            |

| Service                                 | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-----------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>CHILDREN'S SOCIAL CARE</b>           |                                         |                                              |                                         |
| <u>CiC AND ACHIEVING PERMANENCE</u>     |                                         |                                              |                                         |
| <b>CiC &amp; AP MANAGEMENT</b>          |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Employees                               | 444                                     | 390                                          | 410                                     |
| Transport Related Expenditure           | 11                                      | 6                                            | 84                                      |
| Supplies And Services                   | 1                                       | 0                                            | 1                                       |
| Transfer Payments                       | 0                                       | 0                                            | 25                                      |
| <b>Expenditure Total</b>                | <b>456</b>                              | <b>396</b>                                   | <b>520</b>                              |
| <b>Recharge Expenditure</b>             |                                         |                                              |                                         |
| Premises Related Expenditure            | 161                                     | 161                                          | 143                                     |
| Support Services                        | 1,710                                   | 1,710                                        | 1,783                                   |
| <b>Recharge Expenditure Total</b>       | <b>1,872</b>                            | <b>1,872</b>                                 | <b>1,926</b>                            |
| <b>CiC &amp; AP MANAGEMENT Total</b>    | <b>2,327</b>                            | <b>2,267</b>                                 | <b>2,446</b>                            |
| <b>CiC BUSINESS SUPPORT</b>             |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Employees                               | 150                                     | 151                                          | 151                                     |
| Supplies And Services                   | 0                                       | 1                                            | 0                                       |
| <b>Expenditure Total</b>                | <b>150</b>                              | <b>152</b>                                   | <b>151</b>                              |
| <b>CiC BUSINESS SUPPORT Total</b>       | <b>150</b>                              | <b>152</b>                                   | <b>151</b>                              |
| <b>CiC FIELDWORK</b>                    |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Employees                               | 1,810                                   | 1,559                                        | 1,631                                   |
| Premises Related Expenditure            | 4                                       | 0                                            | 4                                       |
| Transport Related Expenditure           | 323                                     | 297                                          | 291                                     |
| Supplies And Services                   | 11                                      | 89                                           | 11                                      |
| Third Party Payments                    | 4                                       | 21                                           | 4                                       |
| Transfer Payments                       | 18                                      | 32                                           | 44                                      |
| <b>Expenditure Total</b>                | <b>2,170</b>                            | <b>1,998</b>                                 | <b>1,985</b>                            |
| <b>CiC FIELDWORK Total</b>              | <b>2,170</b>                            | <b>1,998</b>                                 | <b>1,985</b>                            |
| <b>CONTRACTS &amp; PLACEMENTS</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Employees                               | 95                                      | 87                                           | 95                                      |
| Supplies And Services                   | 1                                       | 3                                            | 1                                       |
| <b>Expenditure Total</b>                | <b>96</b>                               | <b>90</b>                                    | <b>96</b>                               |
| <b>CONTRACTS &amp; PLACEMENTS Total</b> | <b>96</b>                               | <b>90</b>                                    | <b>96</b>                               |
| <b>EXTERNAL PLACEMENTS (OOA)</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Transport Related Expenditure           | 0                                       | 68                                           | 30                                      |
| Supplies And Services                   | 0                                       | 823                                          | 0                                       |
| Third Party Payments                    | 17,111                                  | 20,065                                       | 15,521                                  |
| Transfer Payments                       | 155                                     | 154                                          | 184                                     |
| <b>Expenditure Total</b>                | <b>17,266</b>                           | <b>21,110</b>                                | <b>15,735</b>                           |

| Service                                  | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                            |                                         |                                              |                                         |
| Government Grants                        | -4,739                                  | -3,438                                       | -3,500                                  |
| Other Non-Gov Grants / Contributions     | -316                                    | -2,461                                       | -1,238                                  |
| Customer and Client Receipts             | 0                                       | -79                                          | 0                                       |
| <b>Income Total</b>                      | <b>-5,055</b>                           | <b>-5,978</b>                                | <b>-4,738</b>                           |
| <b>EXTERNAL PLACEMENTS (OOA) Total</b>   | <b>12,211</b>                           | <b>15,132</b>                                | <b>10,997</b>                           |
| <b>FAMILY TIME</b>                       |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Employees                                | 570                                     | 531                                          | 476                                     |
| Premises Related Expenditure             | 0                                       | 2                                            | 0                                       |
| Transport Related Expenditure            | 7                                       | 11                                           | 7                                       |
| Supplies And Services                    | 3                                       | 3                                            | 3                                       |
| Transfer Payments                        | 4                                       | 4                                            | 4                                       |
| <b>Expenditure Total</b>                 | <b>583</b>                              | <b>551</b>                                   | <b>490</b>                              |
| <b>Income</b>                            |                                         |                                              |                                         |
| <b>Income Total</b>                      | <b>0</b>                                | <b>-0</b>                                    | <b>0</b>                                |
| <b>FAMILY TIME Total</b>                 | <b>583</b>                              | <b>551</b>                                   | <b>490</b>                              |
| <b>FOSTERING</b>                         |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Employees                                | 1,560                                   | 1,435                                        | 1,565                                   |
| Transport Related Expenditure            | 8                                       | 16                                           | 8                                       |
| Supplies And Services                    | 132                                     | 161                                          | 133                                     |
| Third Party Payments                     | 9,307                                   | 9,143                                        | 10,373                                  |
| Transfer Payments                        | 3,963                                   | 4,493                                        | 4,345                                   |
| <b>Expenditure Total</b>                 | <b>14,970</b>                           | <b>15,248</b>                                | <b>16,425</b>                           |
| <b>Income</b>                            |                                         |                                              |                                         |
| Government Grants                        | -1,538                                  | -2,442                                       | -3,049                                  |
| Customer and Client Receipts             | 0                                       | -45                                          | 0                                       |
| <b>Income Total</b>                      | <b>-1,538</b>                           | <b>-2,487</b>                                | <b>-3,049</b>                           |
| <b>FOSTERING Total</b>                   | <b>13,432</b>                           | <b>12,761</b>                                | <b>13,376</b>                           |
| <b>IFT &amp; KEYS TO MY FUTURE</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Employees                                | 1,778                                   | 1,320                                        | 1,869                                   |
| Premises Related Expenditure             | 95                                      | 88                                           | 245                                     |
| Transport Related Expenditure            | 27                                      | 57                                           | 29                                      |
| Supplies And Services                    | 430                                     | 242                                          | 529                                     |
| Third Party Payments                     | 4,690                                   | 3,812                                        | 5,026                                   |
| Transfer Payments                        | 404                                     | 2,614                                        | 448                                     |
| <b>Expenditure Total</b>                 | <b>7,423</b>                            | <b>8,133</b>                                 | <b>8,146</b>                            |
| <b>Income</b>                            |                                         |                                              |                                         |
| Government Grants                        | -1,554                                  | -1,338                                       | -1,785                                  |
| Other Non-Gov Grants / Contributions     | -10                                     | -10                                          | 0                                       |
| Customer and Client Receipts             | 0                                       | -11                                          | 0                                       |
| <b>Income Total</b>                      | <b>-1,564</b>                           | <b>-1,359</b>                                | <b>-1,785</b>                           |
| <b>IFT &amp; KEYS TO MY FUTURE Total</b> | <b>5,859</b>                            | <b>6,774</b>                                 | <b>6,361</b>                            |
| <b>RESIDENTIAL</b>                       |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Employees                                | 255                                     | 242                                          | 264                                     |

| Service                                   | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| Transport Related Expenditure             | 1                                       | 1                                            | 1                                       |
| Supplies And Services                     | 30                                      | 12                                           | 30                                      |
| Expenditure Total                         | 286                                     | 254                                          | 295                                     |
| <b>RESIDENTIAL Total</b>                  | <b>286</b>                              | <b>254</b>                                   | <b>295</b>                              |
| <b>RESIDENTIAL 1<br/>Expenditure</b>      |                                         |                                              |                                         |
| Employees                                 | 2,706                                   | 1,890                                        | 2,731                                   |
| Premises Related Expenditure              | 0                                       | 4                                            | 0                                       |
| Transport Related Expenditure             | 46                                      | 44                                           | 47                                      |
| Supplies And Services                     | 136                                     | 116                                          | 142                                     |
| Third Party Payments                      | 47                                      | 13                                           | 48                                      |
| Transfer Payments                         | 24                                      | 16                                           | 24                                      |
| Expenditure Total                         | 2,960                                   | 2,084                                        | 2,992                                   |
| <b>Income</b>                             |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions      | -5                                      | 0                                            | -5                                      |
| Customer and Client Receipts              | 0                                       | -1                                           | 0                                       |
| Income Total                              | -5                                      | -1                                           | -5                                      |
| <b>RESIDENTIAL 1 Total</b>                | <b>2,955</b>                            | <b>2,083</b>                                 | <b>2,987</b>                            |
| <b>RESIDENTIAL 2<br/>Expenditure</b>      |                                         |                                              |                                         |
| Employees                                 | 2,550                                   | 2,535                                        | 2,837                                   |
| Premises Related Expenditure              | 2                                       | 12                                           | 0                                       |
| Transport Related Expenditure             | 44                                      | 53                                           | 64                                      |
| Supplies And Services                     | 111                                     | 134                                          | 135                                     |
| Third Party Payments                      | 29                                      | 14                                           | 32                                      |
| Transfer Payments                         | 13                                      | 14                                           | 14                                      |
| Expenditure Total                         | 2,748                                   | 2,762                                        | 3,082                                   |
| <b>Income</b>                             |                                         |                                              |                                         |
| Customer and Client Receipts              | -50                                     | -3                                           | -2                                      |
| Income Total                              | -50                                     | -3                                           | -2                                      |
| <b>RESIDENTIAL 2 Total</b>                | <b>2,698</b>                            | <b>2,759</b>                                 | <b>3,080</b>                            |
| <b>SGO SERVICE<br/>Expenditure</b>        |                                         |                                              |                                         |
| Employees                                 | 442                                     | 358                                          | 429                                     |
| Transport Related Expenditure             | 11                                      | 4                                            | 11                                      |
| Supplies And Services                     | 2                                       | 6                                            | 2                                       |
| Third Party Payments                      | 100                                     | 11                                           | 100                                     |
| Transfer Payments                         | 5,274                                   | 5,231                                        | 5,811                                   |
| Expenditure Total                         | 5,829                                   | 5,609                                        | 6,352                                   |
| <b>Income</b>                             |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions      | -99                                     | 0                                            | -99                                     |
| Customer and Client Receipts              | 0                                       | -31                                          | 0                                       |
| Income Total                              | -99                                     | -31                                          | -99                                     |
| <b>SGO SERVICE Total</b>                  | <b>5,730</b>                            | <b>5,578</b>                                 | <b>6,253</b>                            |
| <b>CiC AND ACHIEVING PERMANENCE Total</b> | <b>48,497</b>                           | <b>50,398</b>                                | <b>48,518</b>                           |

| Service                                | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|----------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>ED CHILDREN'S SOCIAL CARE</b>       |                                         |                                              |                                         |
| <b>ED CHILDREN'S SOCIAL CARE</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                     |                                         |                                              |                                         |
| Employees                              | 155                                     | 139                                          | 155                                     |
| Premises Related Expenditure           | 1                                       | 0                                            | 1                                       |
| Transport Related Expenditure          | 1                                       | 0                                            | 1                                       |
| Supplies And Services                  | 164                                     | 154                                          | 23                                      |
| Unallocated Cut                        | -20                                     | 0                                            | 0                                       |
| <b>Expenditure Total</b>               | <b>300</b>                              | <b>293</b>                                   | <b>179</b>                              |
| <b>Income</b>                          |                                         |                                              |                                         |
| Customer and Client Receipts           | 0                                       | -1                                           | 0                                       |
| <b>Income Total</b>                    | <b>0</b>                                | <b>-1</b>                                    | <b>0</b>                                |
| <b>Recharge Income</b>                 |                                         |                                              |                                         |
| Support Services                       | 0                                       | 0                                            | -40                                     |
| <b>Recharge Income Total</b>           | <b>0</b>                                | <b>0</b>                                     | <b>-40</b>                              |
| <b>ED CHILDREN'S SOCIAL CARE Total</b> | <b>300</b>                              | <b>292</b>                                   | <b>139</b>                              |
| <b>ED CHILDREN'S SOCIAL CARE Total</b> | <b>300</b>                              | <b>292</b>                                   | <b>139</b>                              |
| <b>HELP &amp; PROTECTION</b>           |                                         |                                              |                                         |
| <b>ACPS EAST &amp; CENTRAL</b>         |                                         |                                              |                                         |
| <b>Expenditure</b>                     |                                         |                                              |                                         |
| Employees                              | 2,479                                   | 2,378                                        | 2,509                                   |
| Premises Related Expenditure           | 0                                       | 17                                           | 0                                       |
| Transport Related Expenditure          | 321                                     | 128                                          | 188                                     |
| Supplies And Services                  | 37                                      | 111                                          | 37                                      |
| Third Party Payments                   | 104                                     | 97                                           | 108                                     |
| Transfer Payments                      | 64                                      | 189                                          | 176                                     |
| <b>Expenditure Total</b>               | <b>3,006</b>                            | <b>2,919</b>                                 | <b>3,018</b>                            |
| <b>ACPS EAST &amp; CENTRAL Total</b>   | <b>3,006</b>                            | <b>2,919</b>                                 | <b>3,018</b>                            |
| <b>ACPS NORTH &amp; SOUTH</b>          |                                         |                                              |                                         |
| <b>Expenditure</b>                     |                                         |                                              |                                         |
| Employees                              | 2,251                                   | 1,958                                        | 2,273                                   |
| Transport Related Expenditure          | 207                                     | 172                                          | 184                                     |
| Supplies And Services                  | 8                                       | 32                                           | 8                                       |
| Third Party Payments                   | 15                                      | 71                                           | 15                                      |
| Transfer Payments                      | 57                                      | 121                                          | 120                                     |
| <b>Expenditure Total</b>               | <b>2,538</b>                            | <b>2,355</b>                                 | <b>2,599</b>                            |
| <b>ACPS NORTH &amp; SOUTH Total</b>    | <b>2,538</b>                            | <b>2,355</b>                                 | <b>2,599</b>                            |
| <b>ASSESSMENTS</b>                     |                                         |                                              |                                         |
| <b>Expenditure</b>                     |                                         |                                              |                                         |
| Employees                              | 1,855                                   | 1,974                                        | 1,748                                   |
| Transport Related Expenditure          | 67                                      | 22                                           | 31                                      |
| Supplies And Services                  | 12                                      | 38                                           | 12                                      |
| Third Party Payments                   | 14                                      | 4                                            | 15                                      |
| Transfer Payments                      | 9                                       | 32                                           | 39                                      |
| <b>Expenditure Total</b>               | <b>1,957</b>                            | <b>2,071</b>                                 | <b>1,845</b>                            |
| <b>ASSESSMENTS Total</b>               | <b>1,957</b>                            | <b>2,071</b>                                 | <b>1,845</b>                            |

| Service                                       | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-----------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>CP&amp;CiN BUS. SUPPORT C&amp;E</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 201                                     | 200                                          | 200                                     |
| Transport Related Expenditure                 | 0                                       | 1                                            | 0                                       |
| Expenditure Total                             | 202                                     | 200                                          | 200                                     |
| <b>CP&amp;CiN BUS. SUPPORT C&amp;E Total</b>  | <b>202</b>                              | <b>200</b>                                   | <b>200</b>                              |
| <b>CP/CiN BUS. SUPPORT N&amp;S</b>            |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 175                                     | 162                                          | 174                                     |
| Supplies And Services                         | 0                                       | 1                                            | 0                                       |
| Expenditure Total                             | 175                                     | 163                                          | 174                                     |
| <b>CP/CiN BUS. SUPPORT N&amp;S Total</b>      | <b>175</b>                              | <b>163</b>                                   | <b>174</b>                              |
| <b>HELP &amp; PROTECTION MANAGEMENT</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 515                                     | 414                                          | 403                                     |
| Transport Related Expenditure                 | 7                                       | 1                                            | 0                                       |
| Expenditure Total                             | 522                                     | 415                                          | 404                                     |
| <b>Income</b>                                 |                                         |                                              |                                         |
| Government Grants                             | -39                                     | -39                                          | -39                                     |
| Income Total                                  | -39                                     | -39                                          | -39                                     |
| <b>Recharge Expenditure</b>                   |                                         |                                              |                                         |
| Premises Related Expenditure                  | 521                                     | 521                                          | 767                                     |
| Support Services                              | 1,005                                   | 1,005                                        | 1,048                                   |
| Recharge Expenditure Total                    | 1,526                                   | 1,526                                        | 1,815                                   |
| <b>HELP &amp; PROTECTION MANAGEMENT Total</b> | <b>2,009</b>                            | <b>1,903</b>                                 | <b>2,180</b>                            |
| <b>MASH &amp; PARTNERSHIPS</b>                |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 2,281                                   | 2,122                                        | 2,316                                   |
| Transport Related Expenditure                 | 81                                      | 81                                           | 84                                      |
| Supplies And Services                         | 13                                      | 17                                           | 13                                      |
| Third Party Payments                          | 1                                       | 57                                           | 1                                       |
| Transfer Payments                             | 4                                       | 7                                            | 6                                       |
| Expenditure Total                             | 2,381                                   | 2,283                                        | 2,421                                   |
| <b>MASH &amp; PARTNERSHIPS Total</b>          | <b>2,381</b>                            | <b>2,283</b>                                 | <b>2,421</b>                            |
| <b>PAFSS</b>                                  |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 2,419                                   | 2,197                                        | 2,723                                   |
| Premises Related Expenditure                  | 3                                       | 0                                            | 3                                       |
| Transport Related Expenditure                 | 44                                      | 28                                           | 44                                      |
| Supplies And Services                         | 5                                       | 24                                           | 5                                       |
| Third Party Payments                          | 0                                       | 2                                            | 0                                       |
| Transfer Payments                             | 1                                       | 0                                            | 1                                       |
| Expenditure Total                             | 2,472                                   | 2,251                                        | 2,777                                   |

| Service                                     | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|---------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                               |                                         |                                              |                                         |
| Government Grants                           | -10                                     | -10                                          | -10                                     |
| Non-Ring Fenced Grants                      | -346                                    | -349                                         | -339                                    |
| Income Total                                | -356                                    | -359                                         | -349                                    |
| <b>PAFSS Total</b>                          | <b>2,116</b>                            | <b>1,892</b>                                 | <b>2,428</b>                            |
| <b>PREVENTION &amp; PARTICIPATION</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 2,031                                   | 1,786                                        | 2,040                                   |
| Transport Related Expenditure               | 14                                      | 30                                           | 14                                      |
| Supplies And Services                       | 218                                     | 183                                          | 242                                     |
| Third Party Payments                        | 44                                      | 91                                           | 46                                      |
| Transfer Payments                           | 1                                       | 0                                            | 1                                       |
| Expenditure Total                           | 2,307                                   | 2,091                                        | 2,344                                   |
| <b>Income</b>                               |                                         |                                              |                                         |
| Government Grants                           | -45                                     | -48                                          | -47                                     |
| Other Non-Gov Grants / Contributions        | 0                                       | -4                                           | 0                                       |
| Customer and Client Receipts                | -2                                      | -4                                           | -2                                      |
| Income Total                                | -47                                     | -55                                          | -49                                     |
| <b>PREVENTION &amp; PARTICIPATION Total</b> | <b>2,260</b>                            | <b>2,036</b>                                 | <b>2,295</b>                            |
| <b>HELP &amp; PROTECTION Total</b>          | <b>16,644</b>                           | <b>15,822</b>                                | <b>17,161</b>                           |
| <b>QUALITY PERFORMANCE &amp; STANDARD</b>   |                                         |                                              |                                         |
| <b>SAFEGUARDING &amp; STANDARDS</b>         |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 2,463                                   | 2,333                                        | 2,367                                   |
| Premises Related Expenditure                | 7                                       | 9                                            | 6                                       |
| Transport Related Expenditure               | 8                                       | 6                                            | 8                                       |
| Supplies And Services                       | 146                                     | 103                                          | 139                                     |
| Expenditure Total                           | 2,624                                   | 2,451                                        | 2,521                                   |
| <b>Income</b>                               |                                         |                                              |                                         |
| Government Grants                           | -47                                     | -47                                          | 0                                       |
| Other Non-Gov Grants / Contributions        | -341                                    | -295                                         | -342                                    |
| Customer and Client Receipts                | -58                                     | -63                                          | -58                                     |
| Income Total                                | -447                                    | -405                                         | -400                                    |
| <b>Recharge Expenditure</b>                 |                                         |                                              |                                         |
| Premises Related Expenditure                | 31                                      | 31                                           | 53                                      |
| Recharge Expenditure Total                  | 31                                      | 31                                           | 53                                      |
| <b>SAFEGUARDING &amp; STANDARDS Total</b>   | <b>2,208</b>                            | <b>2,077</b>                                 | <b>2,174</b>                            |
| <b>SAFEGUARDING BUSINESS SUPPORT</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 455                                     | 355                                          | 456                                     |
| Expenditure Total                           | 455                                     | 355                                          | 456                                     |
| <b>SAFEGUARDING BUSINESS SUPPORT Total</b>  | <b>455</b>                              | <b>355</b>                                   | <b>456</b>                              |

| Service                                         | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>SERVICE IMPROVEMENT</b>                      |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 338                                     | 272                                          | 328                                     |
| Transport Related Expenditure                   | 2                                       | 0                                            | 2                                       |
| Supplies And Services                           | 0                                       | 1                                            | 2                                       |
| <b>Expenditure Total</b>                        | <b>340</b>                              | <b>273</b>                                   | <b>332</b>                              |
| <b>SERVICE IMPROVEMENT Total</b>                | <b>340</b>                              | <b>273</b>                                   | <b>332</b>                              |
| <b>QUALITY PERFORMANCE &amp; STANDARD Total</b> | <b>3,003</b>                            | <b>2,705</b>                                 | <b>2,963</b>                            |
| <u>REGIONALISATION OF ADOPTION</u>              |                                         |                                              |                                         |
| <b>DCST ADOPTION</b>                            |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 981                                     | 958                                          | 983                                     |
| Transport Related Expenditure                   | 12                                      | 10                                           | 12                                      |
| Supplies And Services                           | 67                                      | 55                                           | 69                                      |
| Third Party Payments                            | 4                                       | 8                                            | 4                                       |
| Transfer Payments                               | 3                                       | 0                                            | 3                                       |
| <b>Expenditure Total</b>                        | <b>1,066</b>                            | <b>1,031</b>                                 | <b>1,071</b>                            |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Premises Related Expenditure                    | 57                                      | 57                                           | 28                                      |
| <b>Recharge Expenditure Total</b>               | <b>57</b>                               | <b>57</b>                                    | <b>28</b>                               |
| <b>DCST ADOPTION Total</b>                      | <b>1,123</b>                            | <b>1,088</b>                                 | <b>1,099</b>                            |
| <b>REGIONALISATION OF ADOPTION</b>              |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 425                                     | 394                                          | 430                                     |
| Transport Related Expenditure                   | 0                                       | 3                                            | 0                                       |
| Supplies And Services                           | 495                                     | 0                                            | 245                                     |
| Third Party Payments                            | 2,289                                   | 1,988                                        | 2,285                                   |
| <b>Expenditure Total</b>                        | <b>3,209</b>                            | <b>2,385</b>                                 | <b>2,960</b>                            |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions            | -2,730                                  | -1,475                                       | -2,618                                  |
| Customer and Client Receipts                    | 0                                       | -480                                         | 0                                       |
| <b>Income Total</b>                             | <b>-2,730</b>                           | <b>-1,955</b>                                | <b>-2,618</b>                           |
| <b>REGIONALISATION OF ADOPTION Total</b>        | <b>479</b>                              | <b>430</b>                                   | <b>342</b>                              |
| <b>REGIONALISATION OF ADOPTION Total</b>        | <b>1,603</b>                            | <b>1,517</b>                                 | <b>1,441</b>                            |
| <u>YOUNG PEOPLES SERVICE</u>                    |                                         |                                              |                                         |
| <b>EPIC</b>                                     |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 574                                     | 585                                          | 594                                     |
| Premises Related Expenditure                    | 0                                       | 17                                           | 0                                       |
| Transport Related Expenditure                   | 6                                       | 7                                            | 6                                       |
| Supplies And Services                           | 4                                       | 38                                           | 4                                       |
| Third Party Payments                            | 0                                       | 1                                            | 0                                       |
| <b>Expenditure Total</b>                        | <b>585</b>                              | <b>648</b>                                   | <b>605</b>                              |



| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | 0                                       | -31                                          | 0                                       |
| Customer and Client Receipts         | 0                                       | -20                                          | 0                                       |
| Income Total                         | 0                                       | -51                                          | 0                                       |
| <b>EPIC Total</b>                    | <b>585</b>                              | <b>597</b>                                   | <b>605</b>                              |
| <b>YOS PROJECTS</b>                  |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 567                                     | 570                                          | 620                                     |
| Premises Related Expenditure         | 27                                      | 19                                           | 12                                      |
| Transport Related Expenditure        | 21                                      | 8                                            | 21                                      |
| Supplies And Services                | 244                                     | 109                                          | 147                                     |
| Third Party Payments                 | 2                                       | 1                                            | 2                                       |
| Transfer Payments                    | 1                                       | 23                                           | 1                                       |
| Expenditure Total                    | 863                                     | 728                                          | 803                                     |
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -233                                    | -234                                         | -208                                    |
| Other Non-Gov Grants / Contributions | 0                                       | -49                                          | 0                                       |
| Customer and Client Receipts         | -99                                     | -2                                           | -68                                     |
| Other Income                         | -201                                    | -170                                         | -218                                    |
| Income Total                         | -533                                    | -456                                         | -494                                    |
| <b>YOS PROJECTS Total</b>            | <b>329</b>                              | <b>273</b>                                   | <b>309</b>                              |
| <b>YOUTH OFFENDING SERVICE</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 1,689                                   | 1,664                                        | 1,637                                   |
| Transport Related Expenditure        | 10                                      | 14                                           | 10                                      |
| Supplies And Services                | 105                                     | 63                                           | 93                                      |
| Third Party Payments                 | 247                                     | 38                                           | 251                                     |
| Transfer Payments                    | 5                                       | 0                                            | 5                                       |
| Expenditure Total                    | 2,056                                   | 1,779                                        | 1,995                                   |
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -770                                    | -778                                         | -770                                    |
| Other Non-Gov Grants / Contributions | -392                                    | -373                                         | -327                                    |
| Customer and Client Receipts         | 0                                       | -47                                          | 0                                       |
| Other Income                         | -20                                     | -1                                           | -20                                     |
| Income Total                         | -1,181                                  | -1,199                                       | -1,117                                  |
| <b>YOUTH OFFENDING SERVICE Total</b> | <b>875</b>                              | <b>580</b>                                   | <b>878</b>                              |
| <b>YPS MANAGEMENT</b>                |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 183                                     | 190                                          | 191                                     |
| Expenditure Total                    | 183                                     | 190                                          | 191                                     |
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | -75                                     | 0                                            | -75                                     |
| Customer and Client Receipts         | 0                                       | -2                                           | 0                                       |
| Income Total                         | -75                                     | -2                                           | -75                                     |

| <b>Service</b>                      | <b>2023/2024<br/>Revised<br/>Budget<br/>£'000</b> | <b>2023/2024<br/>Outturn<br/>Expenditure<br/>£'000</b> | <b>2024/2025<br/>Revised<br/>Budget<br/>£'000</b> |
|-------------------------------------|---------------------------------------------------|--------------------------------------------------------|---------------------------------------------------|
| <b>Recharge Expenditure</b>         |                                                   |                                                        |                                                   |
| Premises Related Expenditure        | 114                                               | 110                                                    | 56                                                |
| Support Services                    | 98                                                | 98                                                     | 102                                               |
| Recharge Expenditure Total          | 212                                               | 207                                                    | 158                                               |
| <b>YPS MANAGEMENT Total</b>         | <b>319</b>                                        | <b>395</b>                                             | <b>274</b>                                        |
| <b>YOUNG PEOPLES SERVICE Total</b>  | <b>2,108</b>                                      | <b>1,845</b>                                           | <b>2,066</b>                                      |
| <b>CHILDREN'S SOCIAL CARE Total</b> | <b>72,154</b>                                     | <b>72,580</b>                                          | <b>72,288</b>                                     |

| Service                               | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|---------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>EDUCATION AND SKILLS</u></b>    |                                         |                                              |                                         |
| <b><u>ED EDUCATION AND SKILLS</u></b> |                                         |                                              |                                         |
| <b>ED EDUCATION AND SKILLS</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Employees                             | 133                                     | 132                                          | 133                                     |
| Premises Related Expenditure          | 1                                       | 0                                            | 1                                       |
| Transport Related Expenditure         | 1                                       | 0                                            | 1                                       |
| Supplies And Services                 | 8                                       | 23                                           | 8                                       |
| Expenditure Total                     | 141                                     | 155                                          | 141                                     |
| <b>Income</b>                         |                                         |                                              |                                         |
| Government Grants                     | -92                                     | -112                                         | -92                                     |
| Income Total                          | -92                                     | -112                                         | -92                                     |
| <b>Recharge Expenditure</b>           |                                         |                                              |                                         |
| Support Services                      | 126                                     | 126                                          | 63                                      |
| Recharge Expenditure Total            | 126                                     | 126                                          | 63                                      |
| <b>Recharge Income</b>                |                                         |                                              |                                         |
| Support Services                      | -41                                     | -41                                          | -40                                     |
| Recharge Income Total                 | -41                                     | -41                                          | -40                                     |
| <b>ED EDUCATION AND SKILLS Total</b>  | <b>135</b>                              | <b>129</b>                                   | <b>73</b>                               |
| <b>ED EDUCATION AND SKILLS Total</b>  | <b>135</b>                              | <b>129</b>                                   | <b>73</b>                               |
| <b><u>EDUCATION &amp; SKILLS</u></b>  |                                         |                                              |                                         |
| <b><u>SCHOOL GOVERNANCE</u></b>       |                                         |                                              |                                         |
| <b>SCHOOL GOVERNANCE</b>              |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Employees                             | 84                                      | 80                                           | 80                                      |
| Supplies And Services                 | 10                                      | 10                                           | 11                                      |
| Expenditure Total                     | 95                                      | 90                                           | 91                                      |
| <b>Income</b>                         |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions  | -49                                     | -10                                          | -48                                     |
| Other Income                          | -50                                     | -59                                          | -50                                     |
| Income Total                          | -99                                     | -69                                          | -98                                     |
| <b>SCHOOL GOVERNANCE Total</b>        | <b>-4</b>                               | <b>21</b>                                    | <b>-7</b>                               |
| <b>SCHOOL IMPROVEMENT</b>             |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Employees                             | 994                                     | 860                                          | 883                                     |
| Premises Related Expenditure          | 0                                       | 1                                            | 1                                       |
| Transport Related Expenditure         | 5                                       | 4                                            | 4                                       |
| Supplies And Services                 | 167                                     | 536                                          | 198                                     |
| Third Party Payments                  | 0                                       | 26                                           | 0                                       |
| Expenditure Total                     | 1,167                                   | 1,427                                        | 1,086                                   |
| <b>Income</b>                         |                                         |                                              |                                         |
| Government Grants                     | -1,176                                  | -1,583                                       | -1,183                                  |
| Non-Ring Fenced Grants                | 0                                       | -39                                          | 0                                       |
| Other Non-Gov Grants / Contributions  | 0                                       | -33                                          | 0                                       |
| Customer and Client Receipts          | 0                                       | -1                                           | 0                                       |
| Other Income                          | -215                                    | -20                                          | -125                                    |
| Income Total                          | -1,391                                  | -1,676                                       | -1,308                                  |
| <b>Recharge Expenditure</b>           |                                         |                                              |                                         |
| Premises Related Expenditure          | 125                                     | 125                                          | 143                                     |

| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| Support Services                     | 770                                     | 770                                          | 794                                     |
| Recharge Expenditure Total           | 895                                     | 895                                          | 936                                     |
| <b>SCHOOL IMPROVEMENT Total</b>      | <b>670</b>                              | <b>645</b>                                   | <b>714</b>                              |
| <b>SCHOOL ORGANISATION</b>           |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 661                                     | 707                                          | 704                                     |
| Transport Related Expenditure        | 1                                       | 0                                            | 1                                       |
| Supplies And Services                | 76                                      | 68                                           | 51                                      |
| Expenditure Total                    | 738                                     | 776                                          | 756                                     |
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -517                                    | -517                                         | -524                                    |
| Other Non-Gov Grants / Contributions | -136                                    | -212                                         | -158                                    |
| Other Income                         | 0                                       | -6                                           | 0                                       |
| Income Total                         | -653                                    | -735                                         | -683                                    |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 15                                      | 15                                           | 11                                      |
| Support Services                     | 220                                     | 220                                          | 228                                     |
| Recharge Expenditure Total           | 235                                     | 235                                          | 239                                     |
| <b>SCHOOL ORGANISATION Total</b>     | <b>319</b>                              | <b>276</b>                                   | <b>312</b>                              |
| <b>EDUCATION &amp; SKILLS Total</b>  | <b>985</b>                              | <b>943</b>                                   | <b>1,019</b>                            |
| <u><b>EQUITY AND INCLUSION</b></u>   |                                         |                                              |                                         |
| <b>ATTENDANCE</b>                    |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 819                                     | 777                                          | 718                                     |
| Transport Related Expenditure        | 6                                       | 2                                            | 6                                       |
| Supplies And Services                | 17                                      | 7                                            | 18                                      |
| Unallocated Cut                      | -31                                     | 0                                            | 0                                       |
| Expenditure Total                    | 811                                     | 786                                          | 741                                     |
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -101                                    | -129                                         | -106                                    |
| Other Non-Gov Grants / Contributions | -93                                     | -10                                          | -93                                     |
| Customer and Client Receipts         | -325                                    | -383                                         | -335                                    |
| Other Income                         | -63                                     | -28                                          | -63                                     |
| Income Total                         | -583                                    | -550                                         | -596                                    |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 46                                      | 46                                           | 33                                      |
| Support Services                     | 197                                     | 197                                          | 204                                     |
| Recharge Expenditure Total           | 242                                     | 242                                          | 237                                     |
| <b>ATTENDANCE Total</b>              | <b>471</b>                              | <b>478</b>                                   | <b>382</b>                              |
| <b>E&amp;I SERVICE MANAGEMENT</b>    |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 334                                     | 303                                          | 319                                     |
| Premises Related Expenditure         | 0                                       | 2                                            | 0                                       |
| Transport Related Expenditure        | 2                                       | 1                                            | 2                                       |
| Supplies And Services                | 32                                      | 621                                          | 32                                      |
| Expenditure Total                    | 368                                     | 926                                          | 353                                     |

| Service                                 | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-----------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                           |                                         |                                              |                                         |
| Government Grants                       | -321                                    | -879                                         | -329                                    |
| Income Total                            | -321                                    | -879                                         | -329                                    |
| <b>E&amp;I SERVICE MANAGEMENT Total</b> | <b>47</b>                               | <b>47</b>                                    | <b>23</b>                               |
| <b>OUTREACH</b>                         |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Employees                               | 1,885                                   | 1,831                                        | 1,992                                   |
| Premises Related Expenditure            | 9                                       | 9                                            | 10                                      |
| Transport Related Expenditure           | 21                                      | 20                                           | 21                                      |
| Supplies And Services                   | 125                                     | 59                                           | 106                                     |
| Expenditure Total                       | 2,040                                   | 1,918                                        | 2,129                                   |
| <b>Income</b>                           |                                         |                                              |                                         |
| Government Grants                       | -2,028                                  | -1,909                                       | -2,116                                  |
| Other Non-Gov Grants / Contributions    | 0                                       | -3                                           | 0                                       |
| Other Income                            | -12                                     | -6                                           | -12                                     |
| Income Total                            | -2,040                                  | -1,918                                       | -2,129                                  |
| <b>OUTREACH Total</b>                   | <b>0</b>                                | <b>-0</b>                                    | <b>-0</b>                               |
| <b>PROVISION</b>                        |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Transport Related Expenditure           | 0                                       | 11                                           | 0                                       |
| Supplies And Services                   | 3,821                                   | 4,491                                        | 5,872                                   |
| Expenditure Total                       | 3,821                                   | 4,502                                        | 5,872                                   |
| <b>Income</b>                           |                                         |                                              |                                         |
| Government Grants                       | -3,721                                  | -4,187                                       | -5,872                                  |
| Other Non-Gov Grants / Contributions    | 0                                       | -315                                         | 0                                       |
| Other Income                            | -100                                    | 0                                            | 0                                       |
| Income Total                            | -3,821                                  | -4,502                                       | -5,872                                  |
| <b>PROVISION Total</b>                  | <b>0</b>                                | <b>-0</b>                                    | <b>0</b>                                |
| <b>PSYCHOLOGY SERVICE</b>               |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Employees                               | 1,125                                   | 1,096                                        | 1,209                                   |
| Transport Related Expenditure           | 8                                       | 6                                            | 8                                       |
| Supplies And Services                   | 18                                      | 125                                          | 20                                      |
| Expenditure Total                       | 1,151                                   | 1,227                                        | 1,238                                   |
| <b>Income</b>                           |                                         |                                              |                                         |
| Government Grants                       | -354                                    | -583                                         | -371                                    |
| Other Non-Gov Grants / Contributions    | -59                                     | -88                                          | -128                                    |
| Other Income                            | -107                                    | -23                                          | -107                                    |
| Income Total                            | -519                                    | -694                                         | -606                                    |
| <b>Recharge Expenditure</b>             |                                         |                                              |                                         |
| Premises Related Expenditure            | 15                                      | 15                                           | 11                                      |
| Support Services                        | 52                                      | 52                                           | 53                                      |
| Recharge Expenditure Total              | 67                                      | 67                                           | 63                                      |
| <b>PSYCHOLOGY SERVICE Total</b>         | <b>699</b>                              | <b>600</b>                                   | <b>696</b>                              |
| <b>SEND</b>                             |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Employees                               | 635                                     | 693                                          | 826                                     |

| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| Transport Related Expenditure        | 5                                       | 2                                            | 5                                       |
| Supplies And Services                | 5,997                                   | 6,359                                        | 7,055                                   |
| Third Party Payments                 | 11,324                                  | 13,585                                       | 14,009                                  |
| <b>Expenditure Total</b>             | <b>17,961</b>                           | <b>20,639</b>                                | <b>21,895</b>                           |
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -17,163                                 | -19,403                                      | -20,905                                 |
| Other Non-Gov Grants / Contributions | -153                                    | -543                                         | -153                                    |
| Customer and Client Receipts         | 0                                       | -6                                           | 0                                       |
| <b>Income Total</b>                  | <b>-17,316</b>                          | <b>-19,952</b>                               | <b>-21,058</b>                          |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 85                                      | 85                                           | 58                                      |
| Support Services                     | 225                                     | 225                                          | 232                                     |
| <b>Recharge Expenditure Total</b>    | <b>310</b>                              | <b>310</b>                                   | <b>290</b>                              |
| <b>SEND Total</b>                    | <b>955</b>                              | <b>997</b>                                   | <b>1,126</b>                            |
| <b>VIRTUAL SCHOOL</b>                |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 768                                     | 1,031                                        | 1,178                                   |
| Transport Related Expenditure        | 7                                       | 4                                            | 7                                       |
| Supplies And Services                | 1,140                                   | 582                                          | 846                                     |
| Third Party Payments                 | 94                                      | 0                                            | 94                                      |
| <b>Expenditure Total</b>             | <b>2,008</b>                            | <b>1,617</b>                                 | <b>2,125</b>                            |
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -1,399                                  | -1,161                                       | -1,313                                  |
| Other Non-Gov Grants / Contributions | -39                                     | -189                                         | -39                                     |
| Customer and Client Receipts         | -3                                      | 0                                            | -3                                      |
| Other Income                         | -378                                    | -385                                         | -610                                    |
| <b>Income Total</b>                  | <b>-1,818</b>                           | <b>-1,735</b>                                | <b>-1,964</b>                           |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 16                                      | 16                                           | 11                                      |
| Support Services                     | 90                                      | 90                                           | 94                                      |
| <b>Recharge Expenditure Total</b>    | <b>106</b>                              | <b>106</b>                                   | <b>106</b>                              |
| <b>VIRTUAL SCHOOL Total</b>          | <b>295</b>                              | <b>-12</b>                                   | <b>267</b>                              |
| <b>EQUITY AND INCLUSION Total</b>    | <b>2,468</b>                            | <b>2,109</b>                                 | <b>2,494</b>                            |
| <u>HEAD OF SKILLS</u>                |                                         |                                              |                                         |
| <b>AFCL</b>                          |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 682                                     | 665                                          | 684                                     |
| Premises Related Expenditure         | 6                                       | 0                                            | 6                                       |
| Transport Related Expenditure        | 4                                       | 3                                            | 3                                       |
| Supplies And Services                | 73                                      | 99                                           | 85                                      |
| Third Party Payments                 | 9                                       | 9                                            | 66                                      |
| <b>Expenditure Total</b>             | <b>774</b>                              | <b>776</b>                                   | <b>845</b>                              |
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -1,315                                  | -1,314                                       | -854                                    |
| Other Non-Gov Grants / Contributions | -43                                     | -46                                          | 0                                       |
| <b>Income Total</b>                  | <b>-1,358</b>                           | <b>-1,360</b>                                | <b>-854</b>                             |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 48                                      | 48                                           | 38                                      |

| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| Support Services                     | 139                                     | 139                                          | 145                                     |
| Recharge Expenditure Total           | 187                                     | 187                                          | 183                                     |
| <b>AFCL Total</b>                    | <b>-398</b>                             | <b>-398</b>                                  | <b>174</b>                              |
| <b>HOS SERVICE MANAGEMENT</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 252                                     | 566                                          | 629                                     |
| Premises Related Expenditure         | 2                                       | 2                                            | 2                                       |
| Transport Related Expenditure        | 0                                       | 2                                            | 0                                       |
| Supplies And Services                | 879                                     | 622                                          | 408                                     |
| Expenditure Total                    | 1,134                                   | 1,192                                        | 1,040                                   |
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -716                                    | -745                                         | -793                                    |
| Other Non-Gov Grants / Contributions | -48                                     | -33                                          | -24                                     |
| Other Income                         | 0                                       | -43                                          | -24                                     |
| Income Total                         | -764                                    | -821                                         | -841                                    |
| <b>HOS SERVICE MANAGEMENT Total</b>  | <b>371</b>                              | <b>371</b>                                   | <b>199</b>                              |
| <b>HEAD OF SKILLS Total</b>          | <b>-27</b>                              | <b>-27</b>                                   | <b>373</b>                              |
| <u>SEND TRANSFORMATION</u>           |                                         |                                              |                                         |
| <b>SEND TRANSFORMATION</b>           |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 53                                      | 213                                          | 203                                     |
| Supplies And Services                | 294                                     | 95                                           | 280                                     |
| Expenditure Total                    | 347                                     | 308                                          | 483                                     |
| <b>Income</b>                        |                                         |                                              |                                         |
| Non-Ring Fenced Grants               | -654                                    | -615                                         | -350                                    |
| Income Total                         | -654                                    | -615                                         | -350                                    |
| <b>SEND TRANSFORMATION Total</b>     | <b>-307</b>                             | <b>-307</b>                                  | <b>133</b>                              |
| <b>SEND TRANSFORMATION Total</b>     | <b>-307</b>                             | <b>-307</b>                                  | <b>133</b>                              |
| <b>EDUCATION AND SKILLS Total</b>    | <b>3,254</b>                            | <b>2,847</b>                                 | <b>4,092</b>                            |

| Service                                           | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|---------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>P'SHIPS EARLY INTRVNTN&amp;LOCALIT</u></b>  |                                         |                                              |                                         |
| <b><u>ED EARLY INTERVENTION &amp; LOCALIT</u></b> |                                         |                                              |                                         |
| <b>ED EARLY INTERVENTION &amp; LOCALIT</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                                |                                         |                                              |                                         |
| Employees                                         | 133                                     | 135                                          | 133                                     |
| Premises Related Expenditure                      | 1                                       | 2                                            | 1                                       |
| Transport Related Expenditure                     | 1                                       | 1                                            | 1                                       |
| Supplies And Services                             | 47                                      | 39                                           | 43                                      |
| Third Party Payments                              | 912                                     | 912                                          | 0                                       |
| <b>Expenditure Total</b>                          | <b>1,093</b>                            | <b>1,088</b>                                 | <b>177</b>                              |
| <b>Income</b>                                     |                                         |                                              |                                         |
| Government Grants                                 | -76                                     | -76                                          | -76                                     |
| <b>Income Total</b>                               | <b>-76</b>                              | <b>-76</b>                                   | <b>-76</b>                              |
| <b>Recharge Expenditure</b>                       |                                         |                                              |                                         |
| Support Services                                  | 126                                     | 126                                          | 63                                      |
| <b>Recharge Expenditure Total</b>                 | <b>126</b>                              | <b>126</b>                                   | <b>63</b>                               |
| <b>Recharge Income</b>                            |                                         |                                              |                                         |
| Support Services                                  | -41                                     | -41                                          | -40                                     |
| <b>Recharge Income Total</b>                      | <b>-41</b>                              | <b>-41</b>                                   | <b>-40</b>                              |
| <b>ED EARLY INTERVENTION &amp; LOCALIT Total</b>  | <b>1,102</b>                            | <b>1,098</b>                                 | <b>124</b>                              |
| <b>ED EARLY INTERVENTION &amp; LOCALIT Total</b>  | <b>1,102</b>                            | <b>1,098</b>                                 | <b>124</b>                              |
| <b><u>INTERVENTION &amp; PREVENTION</u></b>       |                                         |                                              |                                         |
| <b><u>EARLY HELP</u></b>                          |                                         |                                              |                                         |
| <b>Expenditure</b>                                |                                         |                                              |                                         |
| Employees                                         | 763                                     | 1,777                                        | 2,120                                   |
| Premises Related Expenditure                      | 0                                       | 1                                            | 0                                       |
| Transport Related Expenditure                     | 11                                      | 22                                           | 11                                      |
| Supplies And Services                             | 1,465                                   | 424                                          | 790                                     |
| Third Party Payments                              | 1                                       | 9                                            | 1                                       |
| Unallocated Cut                                   | -12                                     | 0                                            | 0                                       |
| <b>Expenditure Total</b>                          | <b>2,227</b>                            | <b>2,234</b>                                 | <b>2,922</b>                            |
| <b>Income</b>                                     |                                         |                                              |                                         |
| Government Grants                                 | -1,592                                  | -1,560                                       | -1,331                                  |
| Other Non-Gov Grants / Contributions              | -26                                     | -26                                          | -74                                     |
| Customer and Client Receipts                      | 0                                       | -65                                          | 0                                       |
| <b>Income Total</b>                               | <b>-1,618</b>                           | <b>-1,651</b>                                | <b>-1,405</b>                           |
| <b>EARLY HELP Total</b>                           | <b>609</b>                              | <b>584</b>                                   | <b>1,517</b>                            |
| <b><u>EARLY YEARS</u></b>                         |                                         |                                              |                                         |
| <b>Expenditure</b>                                |                                         |                                              |                                         |
| Employees                                         | 1,031                                   | 1,034                                        | 1,040                                   |
| Premises Related Expenditure                      | 9                                       | 7                                            | 9                                       |
| Transport Related Expenditure                     | 9                                       | 7                                            | 9                                       |
| Supplies And Services                             | 258                                     | 173                                          | 243                                     |
| Third Party Payments                              | 429                                     | 417                                          | 563                                     |
| Unallocated Cut                                   | -45                                     | 0                                            | 0                                       |
| <b>Expenditure Total</b>                          | <b>1,690</b>                            | <b>1,638</b>                                 | <b>1,864</b>                            |
| <b>Income</b>                                     |                                         |                                              |                                         |
| Government Grants                                 | -1,654                                  | -1,611                                       | -1,750                                  |
| Other Non-Gov Grants / Contributions              | 0                                       | -7                                           | 0                                       |



| Service                                    | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| Customer and Client Receipts               | 0                                       | -1                                           | 0                                       |
| Other Income                               | -21                                     | -15                                          | -21                                     |
| Income Total                               | -1,675                                  | -1,633                                       | -1,771                                  |
| <b>Recharge Expenditure</b>                |                                         |                                              |                                         |
| Premises Related Expenditure               | 22                                      | 22                                           | 19                                      |
| Support Services                           | 412                                     | 412                                          | 451                                     |
| Recharge Expenditure Total                 | 434                                     | 434                                          | 471                                     |
| <b>EARLY YEARS Total</b>                   | <b>449</b>                              | <b>439</b>                                   | <b>564</b>                              |
| <b>EARLY YEARS PAYMENTS</b>                |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Supplies And Services                      | 121                                     | 155                                          | 1,909                                   |
| Third Party Payments                       | 11,550                                  | 11,661                                       | 23,917                                  |
| Expenditure Total                          | 11,672                                  | 11,816                                       | 25,827                                  |
| <b>Income</b>                              |                                         |                                              |                                         |
| Government Grants                          | -11,792                                 | -11,936                                      | -24,361                                 |
| Non-Ring Fenced Grants                     | -21                                     | -21                                          | -1,465                                  |
| Income Total                               | -11,813                                 | -11,958                                      | -25,827                                 |
| <b>EARLY YEARS PAYMENTS Total</b>          | <b>-142</b>                             | <b>-142</b>                                  | <b>-0</b>                               |
| <b>FAMILY HUBS</b>                         |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Employees                                  | 2,333                                   | 2,103                                        | 2,306                                   |
| Premises Related Expenditure               | 39                                      | 56                                           | 40                                      |
| Transport Related Expenditure              | 29                                      | 36                                           | 29                                      |
| Supplies And Services                      | 139                                     | 161                                          | 173                                     |
| Third Party Payments                       | 422                                     | 412                                          | 431                                     |
| Capital Charges                            | 10                                      | 10                                           | 10                                      |
| Unallocated Cut                            | 0                                       | 0                                            | -50                                     |
| Expenditure Total                          | 2,972                                   | 2,777                                        | 2,939                                   |
| <b>Income</b>                              |                                         |                                              |                                         |
| Government Grants                          | -656                                    | -656                                         | -666                                    |
| Non-Ring Fenced Grants                     | -126                                    | -120                                         | -131                                    |
| Customer and Client Receipts               | -17                                     | -47                                          | -18                                     |
| Income Total                               | -799                                    | -823                                         | -816                                    |
| <b>Recharge Expenditure</b>                |                                         |                                              |                                         |
| Premises Related Expenditure               | 38                                      | 38                                           | 39                                      |
| Support Services                           | 460                                     | 460                                          | 468                                     |
| Recharge Expenditure Total                 | 498                                     | 498                                          | 507                                     |
| <b>FAMILY HUBS Total</b>                   | <b>2,671</b>                            | <b>2,452</b>                                 | <b>2,631</b>                            |
| <b>INTERVENTION &amp; PREVENTION Total</b> | <b>3,588</b>                            | <b>3,333</b>                                 | <b>4,711</b>                            |
| <b>PARTNERSHIPS &amp; FAMILIES</b>         |                                         |                                              |                                         |
| <b>PARTNERSHIPS &amp; FAMILIES</b>         |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Employees                                  | 650                                     | 674                                          | 439                                     |
| Premises Related Expenditure               | 0                                       | 6                                            | 0                                       |
| Transport Related Expenditure              | 4                                       | 7                                            | 4                                       |
| Supplies And Services                      | 1,406                                   | 1,299                                        | 1,345                                   |
| Capital Charges                            | 22                                      | 22                                           | 22                                      |
| Expenditure Total                          | 2,082                                   | 2,008                                        | 1,810                                   |

| Service                                  | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                            |                                         |                                              |                                         |
| Government Grants                        | -1,390                                  | -1,390                                       | -1,376                                  |
| Other Non-Gov Grants / Contributions     | 0                                       | -7                                           | 0                                       |
| Customer and Client Receipts             | 0                                       | -13                                          | 0                                       |
| Other Income                             | -122                                    | -73                                          | -25                                     |
| <b>Income Total</b>                      | <b>-1,512</b>                           | <b>-1,483</b>                                | <b>-1,401</b>                           |
| <b>Recharge Expenditure</b>              |                                         |                                              |                                         |
| Premises Related Expenditure             | 9                                       | 9                                            | 9                                       |
| Support Services                         | 67                                      | 67                                           | 70                                      |
| <b>Recharge Expenditure Total</b>        | <b>76</b>                               | <b>76</b>                                    | <b>79</b>                               |
| <b>PARTNERSHIPS &amp; FAMILIES Total</b> | <b>646</b>                              | <b>601</b>                                   | <b>488</b>                              |
| <b>STRONGER FAMILIES</b>                 |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Employees                                | 854                                     | 865                                          | 958                                     |
| Transport Related Expenditure            | 0                                       | 1                                            | 0                                       |
| Supplies And Services                    | 112                                     | 108                                          | 142                                     |
| <b>Expenditure Total</b>                 | <b>966</b>                              | <b>974</b>                                   | <b>1,100</b>                            |
| <b>Income</b>                            |                                         |                                              |                                         |
| Non-Ring Fenced Grants                   | -855                                    | -864                                         | -1,032                                  |
| <b>Income Total</b>                      | <b>-855</b>                             | <b>-864</b>                                  | <b>-1,032</b>                           |
| <b>STRONGER FAMILIES Total</b>           | <b>110</b>                              | <b>110</b>                                   | <b>68</b>                               |
| <b>PARTNERSHIPS &amp; FAMILIES Total</b> | <b>756</b>                              | <b>711</b>                                   | <b>556</b>                              |
| <u>QUALITY AND SAFEGUARDING</u>          |                                         |                                              |                                         |
| <b>BUSINESS SUPPORT UNIT</b>             |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Employees                                | 1,168                                   | 977                                          | 981                                     |
| Supplies And Services                    | 1                                       | 1                                            | 1                                       |
| Unallocated Cut                          | -111                                    | 0                                            | -123                                    |
| <b>Expenditure Total</b>                 | <b>1,058</b>                            | <b>978</b>                                   | <b>859</b>                              |
| <b>Income</b>                            |                                         |                                              |                                         |
| Government Grants                        | -116                                    | -121                                         | -112                                    |
| Non-Ring Fenced Grants                   | -3                                      | -3                                           | -3                                      |
| Other Income                             | -185                                    | -138                                         | -189                                    |
| <b>Income Total</b>                      | <b>-304</b>                             | <b>-263</b>                                  | <b>-304</b>                             |
| <b>BUSINESS SUPPORT UNIT Total</b>       | <b>754</b>                              | <b>716</b>                                   | <b>555</b>                              |
| <b>PASSENGER TRANSPORT</b>               |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Employees                                | 1,445                                   | 1,289                                        | 1,394                                   |
| Premises Related Expenditure             | 1                                       | 1                                            | 1                                       |
| Transport Related Expenditure            | 5,126                                   | 5,754                                        | 5,373                                   |
| Supplies And Services                    | 931                                     | 1,063                                        | 932                                     |
| Third Party Payments                     | 395                                     | 291                                          | 488                                     |
| Transfer Payments                        | 321                                     | 357                                          | 321                                     |
| <b>Expenditure Total</b>                 | <b>8,219</b>                            | <b>8,755</b>                                 | <b>8,509</b>                            |

| Service                                         | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions            | -22                                     | 20                                           | -23                                     |
| Other Income                                    | -102                                    | -70                                          | -101                                    |
| Income Total                                    | -124                                    | -50                                          | -124                                    |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Premises Related Expenditure                    | 22                                      | 22                                           | 16                                      |
| Support Services                                | 217                                     | 217                                          | 233                                     |
| Recharge Expenditure Total                      | 239                                     | 239                                          | 249                                     |
| <b>PASSENGER TRANSPORT Total</b>                | <b>8,334</b>                            | <b>8,945</b>                                 | <b>8,633</b>                            |
| <b>QUALITY AND SAFEGUARDING</b>                 |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 1,145                                   | 977                                          | 1,099                                   |
| Transport Related Expenditure                   | 23                                      | 16                                           | 24                                      |
| Supplies And Services                           | 789                                     | 961                                          | 925                                     |
| Third Party Payments                            | 606                                     | 588                                          | 643                                     |
| Transfer Payments                               | 806                                     | 851                                          | 885                                     |
| Capital Charges                                 | 1                                       | 1                                            | 1                                       |
| Unallocated Cut                                 | -15                                     | 0                                            | -100                                    |
| Expenditure Total                               | 3,357                                   | 3,394                                        | 3,476                                   |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Government Grants                               | -1,314                                  | -1,314                                       | -1,319                                  |
| Other Non-Gov Grants / Contributions            | -186                                    | -392                                         | -280                                    |
| Customer and Client Receipts                    | 0                                       | -207                                         | 0                                       |
| Other Income                                    | -47                                     | -28                                          | -47                                     |
| Income Total                                    | -1,547                                  | -1,940                                       | -1,645                                  |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Premises Related Expenditure                    | 91                                      | 91                                           | 67                                      |
| Support Services                                | 620                                     | 620                                          | 629                                     |
| Recharge Expenditure Total                      | 710                                     | 710                                          | 696                                     |
| <b>QUALITY AND SAFEGUARDING Total</b>           | <b>2,520</b>                            | <b>2,163</b>                                 | <b>2,527</b>                            |
| <b>SCHOOL CROSSING PATROLS</b>                  |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 180                                     | 171                                          | 187                                     |
| Transport Related Expenditure                   | 5                                       | 4                                            | 5                                       |
| Supplies And Services                           | 7                                       | 9                                            | 7                                       |
| Expenditure Total                               | 192                                     | 185                                          | 199                                     |
| <b>SCHOOL CROSSING PATROLS Total</b>            | <b>192</b>                              | <b>185</b>                                   | <b>199</b>                              |
| <b>QUALITY AND SAFEGUARDING Total</b>           | <b>11,801</b>                           | <b>12,008</b>                                | <b>11,915</b>                           |
| <b>P'SHIPS EARLY INTRVNTN&amp;LOCALIT Total</b> | <b>17,246</b>                           | <b>17,150</b>                                | <b>17,306</b>                           |

| Service                               | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|---------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>SCHOOLS</u></b>                 |                                         |                                              |                                         |
| <b><u>PRIMARY</u></b>                 |                                         |                                              |                                         |
| <b>SCHOOLS</b>                        |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Employees                             | 37,163                                  | 36,336                                       | 8,182                                   |
| Premises Related Expenditure          | 4,551                                   | 4,097                                        | 737                                     |
| Transport Related Expenditure         | 82                                      | 95                                           | 5                                       |
| Supplies And Services                 | 5,525                                   | 5,478                                        | 1,100                                   |
| Third Party Payments                  | 1,788                                   | 1,974                                        | 348                                     |
| Capital Charges                       | 87                                      | 516                                          | 0                                       |
| Expenditure Total                     | 49,196                                  | 48,496                                       | 10,372                                  |
| <b>Income</b>                         |                                         |                                              |                                         |
| Government Grants                     | -44,181                                 | -44,429                                      | -36,411                                 |
| Interest & Investment Income          | -35                                     | -44                                          | -1                                      |
| Other Non-Gov Grants / Contributions  | -7,978                                  | -5,986                                       | 26,255                                  |
| Customer and Client Receipts          | -971                                    | -1,096                                       | -215                                    |
| Income Total                          | -53,165                                 | -51,555                                      | -10,372                                 |
| <b>SCHOOLS Total</b>                  | <b>-3,969</b>                           | <b>-3,058</b>                                | <b>0</b>                                |
| <b>PRIMARY Total</b>                  | <b>-3,969</b>                           | <b>-3,058</b>                                | <b>0</b>                                |
| <b><u>SCHOOLS</u></b>                 |                                         |                                              |                                         |
| <b>SCHOOLS CENTRAL AND PRUS</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Premises Related Expenditure          | 538                                     | 128                                          | 0                                       |
| Statutory Accounting Adjustments      | 0                                       | -5,509                                       | 0                                       |
| Transport Related Expenditure         | 0                                       | 2                                            | 0                                       |
| Supplies And Services                 | 66,025                                  | 26,334                                       | 65,469                                  |
| Third Party Payments                  | 0                                       | 95                                           | 0                                       |
| Expenditure Total                     | 66,563                                  | 21,050                                       | 65,469                                  |
| <b>Income</b>                         |                                         |                                              |                                         |
| Government Grants                     | -61,575                                 | -17,792                                      | -65,469                                 |
| Other Non-Gov Grants / Contributions  | 0                                       | 810                                          | 0                                       |
| Income Total                          | -61,575                                 | -16,982                                      | -65,469                                 |
| <b>SCHOOLS CENTRAL AND PRUS Total</b> | <b>4,988</b>                            | <b>4,068</b>                                 | <b>0</b>                                |
| <b>SCHOOLS Total</b>                  | <b>4,988</b>                            | <b>4,068</b>                                 | <b>0</b>                                |
| <b><u>SPECIAL</u></b>                 |                                         |                                              |                                         |
| <b>SCHOOLS</b>                        |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Employees                             | 2,534                                   | 2,482                                        | 0                                       |
| Premises Related Expenditure          | 246                                     | 237                                          | 0                                       |
| Transport Related Expenditure         | 20                                      | 25                                           | 0                                       |
| Supplies And Services                 | 243                                     | 279                                          | 0                                       |
| Third Party Payments                  | 120                                     | 103                                          | 0                                       |
| Capital Charges                       | 0                                       | 76                                           | 0                                       |
| Expenditure Total                     | 3,163                                   | 3,202                                        | 0                                       |

| Service                                            | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|----------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                                      |                                         |                                              |                                         |
| Government Grants                                  | -2,727                                  | -2,844                                       | -2,841                                  |
| Interest & Investment Income                       | -1                                      | -4                                           | 0                                       |
| Other Non-Gov Grants / Contributions               | -505                                    | -399                                         | 2,841                                   |
| Customer and Client Receipts                       | -24                                     | -39                                          | 0                                       |
| Income Total                                       | -3,256                                  | -3,286                                       | 0                                       |
| <b>SCHOOLS Total</b>                               | <b>-93</b>                              | <b>-84</b>                                   | <b>0</b>                                |
| <b>SPECIAL Total</b>                               | <b>-93</b>                              | <b>-84</b>                                   | <b>0</b>                                |
| <b>SCHOOLS Total</b>                               | <b>926</b>                              | <b>926</b>                                   | <b>0</b>                                |
| <b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES Total</b> | <b>114,265</b>                          | <b>114,457</b>                               | <b>100,712</b>                          |

| Service                                    | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>CORPORATE RESOURCES</b>                 |                                         |                                              |                                         |
| <b><u>CORPORATE RESOURCES DIRECTOR</u></b> |                                         |                                              |                                         |
| <u>CORPORATE RESOURCES GENERAL</u>         |                                         |                                              |                                         |
| <b>CORPORATE RESOURCES GENERAL</b>         |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Employees                                  | 250                                     | 389                                          | 177                                     |
| Supplies And Services                      | 11                                      | 1,011                                        | 3                                       |
| Unallocated Cut                            | 0                                       | 0                                            | -254                                    |
| <b>Expenditure Total</b>                   | <b>260</b>                              | <b>1,400</b>                                 | <b>-74</b>                              |
| <b>Income</b>                              |                                         |                                              |                                         |
| Government Grants                          | 0                                       | -1,131                                       | 0                                       |
| Other Income                               | -249                                    | -249                                         | -258                                    |
| <b>Income Total</b>                        | <b>-249</b>                             | <b>-1,380</b>                                | <b>-258</b>                             |
| <b>Recharge Expenditure</b>                |                                         |                                              |                                         |
| Premises Related Expenditure               | 84                                      | 84                                           | 76                                      |
| Support Services                           | 1,249                                   | 1,249                                        | 1,302                                   |
| <b>Recharge Expenditure Total</b>          | <b>1,333</b>                            | <b>1,333</b>                                 | <b>1,378</b>                            |
| <b>Recharge Income</b>                     |                                         |                                              |                                         |
| Support Services                           | -171                                    | -171                                         | -178                                    |
| <b>Recharge Income Total</b>               | <b>-171</b>                             | <b>-171</b>                                  | <b>-178</b>                             |
| <b>CORPORATE RESOURCES GENERAL Total</b>   | <b>1,173</b>                            | <b>1,182</b>                                 | <b>868</b>                              |
| <b>CORPORATE RESOURCES GENERAL Total</b>   | <b>1,173</b>                            | <b>1,182</b>                                 | <b>868</b>                              |
| <b>CORPORATE RESOURCES DIRECTOR Total</b>  | <b>1,173</b>                            | <b>1,182</b>                                 | <b>868</b>                              |

| Service                                         | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>FINANCE &amp; TECHNOLOGY</u></b>          |                                         |                                              |                                         |
| <b><u>FINANCE</u></b>                           |                                         |                                              |                                         |
| <b>FINANCE MANAGEMENT</b>                       |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 133                                     | 133                                          | 133                                     |
| Supplies And Services                           | 3                                       | 0                                            | 3                                       |
| Expenditure Total                               | 137                                     | 133                                          | 137                                     |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Income                                    | -21                                     | -21                                          | -22                                     |
| Income Total                                    | -21                                     | -21                                          | -22                                     |
| <b>Recharge Income</b>                          |                                         |                                              |                                         |
| Support Services                                | -111                                    | -94                                          | -115                                    |
| Recharge Income Total                           | -111                                    | -94                                          | -115                                    |
| <b>FINANCE MANAGEMENT Total</b>                 | <b>5</b>                                | <b>18</b>                                    | <b>-0</b>                               |
| <b>FINANCE Total</b>                            | <b>5</b>                                | <b>18</b>                                    | <b>-0</b>                               |
| <b><u>FINANCIAL DEV &amp; BUSINESS SUPP</u></b> |                                         |                                              |                                         |
| <b><u>CORP RES BUSINESS SUPPORT</u></b>         |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 751                                     | 702                                          | 731                                     |
| Supplies And Services                           | 25                                      | 32                                           | 167                                     |
| Capital Charges                                 | 6                                       | 6                                            | 6                                       |
| Expenditure Total                               | 783                                     | 740                                          | 905                                     |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions            | -67                                     | -57                                          | -67                                     |
| Customer and Client Receipts                    | -2                                      | -1                                           | -4                                      |
| Other Income                                    | -46                                     | -46                                          | -195                                    |
| Income Total                                    | -115                                    | -104                                         | -266                                    |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Premises Related Expenditure                    | 14                                      | 14                                           | 11                                      |
| Support Services                                | 586                                     | 586                                          | 582                                     |
| Recharge Expenditure Total                      | 600                                     | 600                                          | 593                                     |
| <b>Recharge Income</b>                          |                                         |                                              |                                         |
| Premises Related Expenditure                    | -2                                      | -2                                           | -2                                      |
| Support Services                                | -1,433                                  | -1,433                                       | -1,226                                  |
| Recharge Income Total                           | -1,435                                  | -1,435                                       | -1,228                                  |
| <b>CORP RES BUSINESS SUPPORT Total</b>          | <b>-168</b>                             | <b>-200</b>                                  | <b>4</b>                                |
| <b><u>FIN DEV &amp; BUS SUP MGMT</u></b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 223                                     | 222                                          | 222                                     |
| Supplies And Services                           | 81                                      | 0                                            | 108                                     |
| Expenditure Total                               | 304                                     | 222                                          | 330                                     |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Premises Related Expenditure                    | 83                                      | 83                                           | 52                                      |
| Support Services                                | 50                                      | 50                                           | 51                                      |
| Recharge Expenditure Total                      | 133                                     | 133                                          | 104                                     |

| Service                                        | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Recharge Income</b>                         |                                         |                                              |                                         |
| Support Services                               | -417                                    | -417                                         | -434                                    |
| Recharge Income Total                          | -417                                    | -417                                         | -434                                    |
| <b>FIN DEV &amp; BUS SUP MGMT Total</b>        | <b>20</b>                               | <b>-61</b>                                   | <b>0</b>                                |
| <b>INPRESS</b>                                 |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 306                                     | 303                                          | 295                                     |
| Premises Related Expenditure                   | 0                                       | 1                                            | 0                                       |
| Transport Related Expenditure                  | 6                                       | 5                                            | 0                                       |
| Supplies And Services                          | 148                                     | 216                                          | 362                                     |
| Expenditure Total                              | 460                                     | 526                                          | 658                                     |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions           | -16                                     | -8                                           | 0                                       |
| Customer and Client Receipts                   | -50                                     | -44                                          | 0                                       |
| Other Income                                   | -353                                    | -300                                         | -618                                    |
| Income Total                                   | -419                                    | -352                                         | -618                                    |
| <b>Recharge Expenditure</b>                    |                                         |                                              |                                         |
| Premises Related Expenditure                   | 12                                      | 12                                           | 7                                       |
| Support Services                               | 40                                      | 40                                           | 41                                      |
| Recharge Expenditure Total                     | 52                                      | 52                                           | 48                                      |
| <b>INPRESS Total</b>                           | <b>94</b>                               | <b>225</b>                                   | <b>88</b>                               |
| <b>TRANSACTIONAL PROCESSING</b>                |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 1,184                                   | 1,137                                        | 1,302                                   |
| Supplies And Services                          | 80                                      | 118                                          | 87                                      |
| Expenditure Total                              | 1,264                                   | 1,255                                        | 1,389                                   |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions           | -35                                     | -48                                          | -41                                     |
| Customer and Client Receipts                   | -8                                      | -15                                          | -10                                     |
| Other Income                                   | -62                                     | -43                                          | -43                                     |
| Income Total                                   | -106                                    | -105                                         | -94                                     |
| <b>Recharge Expenditure</b>                    |                                         |                                              |                                         |
| Support Services                               | 486                                     | 486                                          | 477                                     |
| Recharge Expenditure Total                     | 486                                     | 486                                          | 477                                     |
| <b>Recharge Income</b>                         |                                         |                                              |                                         |
| Support Services                               | -1,481                                  | -1,481                                       | -1,661                                  |
| Recharge Income Total                          | -1,481                                  | -1,481                                       | -1,661                                  |
| <b>TRANSACTIONAL PROCESSING Total</b>          | <b>162</b>                              | <b>154</b>                                   | <b>111</b>                              |
| <b>FINANCIAL DEV &amp; BUSINESS SUPP Total</b> | <b>108</b>                              | <b>119</b>                                   | <b>204</b>                              |
| <b>FINANCIAL MANAGEMENT</b>                    |                                         |                                              |                                         |
| <b>FINANCIAL MANAGEMENT</b>                    |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 2,222                                   | 2,204                                        | 2,190                                   |
| Supplies And Services                          | 515                                     | 512                                          | 618                                     |
| Expenditure Total                              | 2,737                                   | 2,716                                        | 2,808                                   |



| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -114                                    | -116                                         | -23                                     |
| Other Non-Gov Grants / Contributions | -67                                     | -68                                          | -67                                     |
| Customer and Client Receipts         | -54                                     | -39                                          | -73                                     |
| Other Income                         | -304                                    | -305                                         | -330                                    |
| Income Total                         | -538                                    | -527                                         | -492                                    |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 80                                      | 80                                           | 53                                      |
| Support Services                     | 414                                     | 414                                          | 419                                     |
| Recharge Expenditure Total           | 493                                     | 493                                          | 472                                     |
| <b>Recharge Income</b>               |                                         |                                              |                                         |
| Support Services                     | -2,291                                  | -2,291                                       | -2,309                                  |
| Recharge Income Total                | -2,291                                  | -2,291                                       | -2,309                                  |
| <b>FINANCIAL MANAGEMENT Total</b>    | <b>400</b>                              | <b>391</b>                                   | <b>479</b>                              |
| <b>INSURANCE</b>                     |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 451                                     | 429                                          | 458                                     |
| Supplies And Services                | 569                                     | 569                                          | 607                                     |
| Expenditure Total                    | 1,020                                   | 998                                          | 1,065                                   |
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | -30                                     | -57                                          | -30                                     |
| Other Income                         | -255                                    | -205                                         | -276                                    |
| Income Total                         | -284                                    | -261                                         | -306                                    |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 8                                       | 8                                            | 5                                       |
| Support Services                     | 30                                      | 30                                           | 31                                      |
| Recharge Expenditure Total           | 38                                      | 38                                           | 36                                      |
| <b>Recharge Income</b>               |                                         |                                              |                                         |
| Support Services                     | -777                                    | -777                                         | -825                                    |
| Recharge Income Total                | -777                                    | -777                                         | -825                                    |
| <b>INSURANCE Total</b>               | <b>-3</b>                               | <b>-2</b>                                    | <b>-30</b>                              |
| <b>FINANCIAL MANAGEMENT Total</b>    | <b>398</b>                              | <b>388</b>                                   | <b>449</b>                              |
| <u>ICT &amp; DIGITAL</u>             |                                         |                                              |                                         |
| <b>CORPORATE RECHARGES</b>           |                                         |                                              |                                         |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 143                                     | 143                                          | 97                                      |
| Support Services                     | 358                                     | 319                                          | 344                                     |
| Recharge Expenditure Total           | 501                                     | 462                                          | 440                                     |
| <b>Recharge Income</b>               |                                         |                                              |                                         |
| Support Services                     | -500                                    | -500                                         | -440                                    |
| Recharge Income Total                | -500                                    | -500                                         | -440                                    |
| <b>CORPORATE RECHARGES Total</b>     | <b>1</b>                                | <b>-38</b>                                   | <b>-0</b>                               |
| <b>DIGITAL TRANSFORMATION</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 1,077                                   | 1,090                                        | 1,050                                   |
| Transport Related Expenditure        | 1                                       | 0                                            | 1                                       |

| Service                                 | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-----------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| Supplies And Services                   | 0                                       | 10                                           | 27                                      |
| Expenditure Total                       | 1,079                                   | 1,101                                        | 1,079                                   |
| <b>Income</b>                           |                                         |                                              |                                         |
| Customer and Client Receipts            | 0                                       | -1                                           | 0                                       |
| Other Income                            | 0                                       | -20                                          | 0                                       |
| Income Total                            | 0                                       | -20                                          | 0                                       |
| <b>Recharge Expenditure</b>             |                                         |                                              |                                         |
| Support Services                        | 39                                      | 0                                            | 0                                       |
| Recharge Expenditure Total              | 39                                      | 0                                            | 0                                       |
| <b>Recharge Income</b>                  |                                         |                                              |                                         |
| Support Services                        | -1,107                                  | -1,107                                       | -1,079                                  |
| Recharge Income Total                   | -1,107                                  | -1,107                                       | -1,079                                  |
| <b>DIGITAL TRANSFORMATION Total</b>     | <b>11</b>                               | <b>-27</b>                                   | <b>0</b>                                |
| <b>ICT</b>                              |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Employees                               | 2,305                                   | 2,145                                        | 2,181                                   |
| Premises Related Expenditure            | 0                                       | -1                                           | 0                                       |
| Transport Related Expenditure           | 22                                      | 21                                           | 23                                      |
| Supplies And Services                   | 3,576                                   | 3,713                                        | 3,586                                   |
| Capital Charges                         | 1,235                                   | 1,235                                        | 1,235                                   |
| Expenditure Total                       | 7,139                                   | 7,113                                        | 7,025                                   |
| <b>Income</b>                           |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions    | -761                                    | -963                                         | -780                                    |
| Customer and Client Receipts            | 0                                       | -1                                           | 0                                       |
| Other Income                            | -21                                     | -273                                         | -21                                     |
| Income Total                            | -781                                    | -1,236                                       | -801                                    |
| <b>Recharge Expenditure</b>             |                                         |                                              |                                         |
| Support Services                        | 0                                       | 0                                            | 8                                       |
| Recharge Expenditure Total              | 0                                       | 0                                            | 8                                       |
| <b>Recharge Income</b>                  |                                         |                                              |                                         |
| Support Services                        | -4,863                                  | -4,863                                       | -4,997                                  |
| Recharge Income Total                   | -4,863                                  | -4,863                                       | -4,997                                  |
| <b>ICT Total</b>                        | <b>1,495</b>                            | <b>1,014</b>                                 | <b>1,235</b>                            |
| <b>INTEGRATED PEOPLE SOLUTION</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Employees                               | 581                                     | 583                                          | 581                                     |
| Supplies And Services                   | 203                                     | 186                                          | 217                                     |
| Capital Charges                         | 90                                      | 90                                           | 90                                      |
| Expenditure Total                       | 874                                     | 859                                          | 888                                     |
| <b>Income</b>                           |                                         |                                              |                                         |
| Other Income                            | 0                                       | -10                                          | 0                                       |
| Income Total                            | 0                                       | -10                                          | 0                                       |
| <b>INTEGRATED PEOPLE SOLUTION Total</b> | <b>874</b>                              | <b>848</b>                                   | <b>888</b>                              |
| <b>ICT &amp; DIGITAL Total</b>          | <b>2,380</b>                            | <b>1,798</b>                                 | <b>2,123</b>                            |

| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <u>INTERNAL AUDIT</u>                |                                         |                                              |                                         |
| <b>INTERNAL AUDIT</b>                |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 554                                     | 508                                          | 556                                     |
| Transport Related Expenditure        | 1                                       | 0                                            | 1                                       |
| Supplies And Services                | 37                                      | 21                                           | 35                                      |
| Expenditure Total                    | 592                                     | 529                                          | 592                                     |
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | -28                                     | -37                                          | -28                                     |
| Other Income                         | -7                                      | -7                                           | -7                                      |
| Income Total                         | -35                                     | -43                                          | -35                                     |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 12                                      | 12                                           | 8                                       |
| Support Services                     | 57                                      | 57                                           | 59                                      |
| Recharge Expenditure Total           | 69                                      | 69                                           | 68                                      |
| <b>Recharge Income</b>               |                                         |                                              |                                         |
| Support Services                     | -610                                    | -610                                         | -624                                    |
| Recharge Income Total                | -610                                    | -610                                         | -624                                    |
| <b>INTERNAL AUDIT Total</b>          | <b>15</b>                               | <b>-56</b>                                   | <b>0</b>                                |
| <b>INTERNAL AUDIT Total</b>          | <b>15</b>                               | <b>-56</b>                                   | <b>0</b>                                |
| <u>REVENUES AND BENEFITS</u>         |                                         |                                              |                                         |
| <b>BENEFITS</b>                      |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 1,876                                   | 1,775                                        | 1,891                                   |
| Premises Related Expenditure         | 0                                       | 2,927                                        | 0                                       |
| Transport Related Expenditure        | 4                                       | 1                                            | 4                                       |
| Supplies And Services                | 6,640                                   | 3,854                                        | 779                                     |
| Transfer Payments                    | 57,497                                  | 57,419                                       | 55,208                                  |
| Capital Charges                      | 15                                      | 15                                           | 15                                      |
| Expenditure Total                    | 66,031                                  | 65,992                                       | 57,896                                  |
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -63,653                                 | -63,324                                      | -55,498                                 |
| Non-Ring Fenced Grants               | -198                                    | -253                                         | -198                                    |
| Other Non-Gov Grants / Contributions | -66                                     | -122                                         | -66                                     |
| Other Income                         | -300                                    | -300                                         | -400                                    |
| Income Total                         | -64,217                                 | -63,999                                      | -56,162                                 |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 169                                     | 169                                          | 113                                     |
| Support Services                     | 1,157                                   | 1,157                                        | 1,162                                   |
| Recharge Expenditure Total           | 1,326                                   | 1,326                                        | 1,275                                   |
| <b>Recharge Income</b>               |                                         |                                              |                                         |
| Support Services                     | -973                                    | -973                                         | -992                                    |
| Recharge Income Total                | -973                                    | -973                                         | -992                                    |
| <b>BENEFITS Total</b>                | <b>2,168</b>                            | <b>2,346</b>                                 | <b>2,017</b>                            |
| <b>MANAGEMENT</b>                    |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 93                                      | 93                                           | 93                                      |
| Expenditure Total                    | 93                                      | 93                                           | 93                                      |

| Service                               | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|---------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Recharge Expenditure</b>           |                                         |                                              |                                         |
| Support Services                      | 39                                      | 0                                            | 0                                       |
| Recharge Expenditure Total            | 39                                      | 0                                            | 0                                       |
| <b>Recharge Income</b>                |                                         |                                              |                                         |
| Support Services                      | -128                                    | -128                                         | -93                                     |
| Recharge Income Total                 | -128                                    | -128                                         | -93                                     |
| <b>MANAGEMENT Total</b>               | <b>4</b>                                | <b>-35</b>                                   | <b>-0</b>                               |
| <b>REV &amp; BENS CONTROL</b>         |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Employees                             | 376                                     | 390                                          | 376                                     |
| Supplies And Services                 | 2                                       | 21                                           | 2                                       |
| Expenditure Total                     | 379                                     | 411                                          | 379                                     |
| <b>Recharge Income</b>                |                                         |                                              |                                         |
| Support Services                      | -359                                    | -359                                         | -379                                    |
| Recharge Income Total                 | -359                                    | -359                                         | -379                                    |
| <b>REV &amp; BENS CONTROL Total</b>   | <b>19</b>                               | <b>52</b>                                    | <b>0</b>                                |
| <b>REVENUES</b>                       |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Employees                             | 1,557                                   | 1,486                                        | 1,505                                   |
| Transport Related Expenditure         | 1                                       | 0                                            | 1                                       |
| Supplies And Services                 | 524                                     | 929                                          | 554                                     |
| Capital Charges                       | 0                                       | -100                                         | 0                                       |
| Expenditure Total                     | 2,082                                   | 2,315                                        | 2,060                                   |
| <b>Income</b>                         |                                         |                                              |                                         |
| Government Grants                     | 0                                       | -172                                         | 0                                       |
| Other Non-Gov Grants / Contributions  | -1,321                                  | -1,163                                       | -1,323                                  |
| Customer and Client Receipts          | 0                                       | -30                                          | 0                                       |
| Income Total                          | -1,321                                  | -1,365                                       | -1,323                                  |
| <b>Recharge Expenditure</b>           |                                         |                                              |                                         |
| Support Services                      | 735                                     | 735                                          | 716                                     |
| Recharge Expenditure Total            | 735                                     | 735                                          | 716                                     |
| <b>REVENUES Total</b>                 | <b>1,496</b>                            | <b>1,685</b>                                 | <b>1,452</b>                            |
| <b>REVENUES AND BENEFITS Total</b>    | <b>3,686</b>                            | <b>4,048</b>                                 | <b>3,469</b>                            |
| <b>FINANCE &amp; TECHNOLOGY Total</b> | <b>6,592</b>                            | <b>6,315</b>                                 | <b>6,245</b>                            |

| Service                                       | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-----------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>LEGAL &amp; DEMOCRATIC SERVICES</u></b> |                                         |                                              |                                         |
| <b><u>CHILDCARE LEGAL SERVICES</u></b>        |                                         |                                              |                                         |
| <b>CHILDCARE LEGAL SERVICES</b>               |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 1,092                                   | 1,131                                        | 1,107                                   |
| Transport Related Expenditure                 | 1                                       | 3                                            | 4                                       |
| Supplies And Services                         | 751                                     | 856                                          | 890                                     |
| Expenditure Total                             | 1,843                                   | 1,990                                        | 2,002                                   |
| <b>Income</b>                                 |                                         |                                              |                                         |
| Customer and Client Receipts                  | 0                                       | -10                                          | 0                                       |
| Income Total                                  | 0                                       | -10                                          | 0                                       |
| <b>CHILDCARE LEGAL SERVICES Total</b>         | <b>1,843</b>                            | <b>1,980</b>                                 | <b>2,002</b>                            |
| <b>CHILDCARE LEGAL SERVICES Total</b>         | <b>1,843</b>                            | <b>1,980</b>                                 | <b>2,002</b>                            |
| <b><u>CORONER</u></b>                         |                                         |                                              |                                         |
| <b>CORONER</b>                                |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 441                                     | 481                                          | 441                                     |
| Premises Related Expenditure                  | 18                                      | 4                                            | 18                                      |
| Transport Related Expenditure                 | 148                                     | 151                                          | 157                                     |
| Supplies And Services                         | 1,398                                   | 1,422                                        | 1,436                                   |
| Expenditure Total                             | 2,005                                   | 2,058                                        | 2,053                                   |
| <b>Income</b>                                 |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions          | -920                                    | -962                                         | -940                                    |
| Customer and Client Receipts                  | -2                                      | -1                                           | -2                                      |
| Income Total                                  | -922                                    | -963                                         | -942                                    |
| <b>Recharge Expenditure</b>                   |                                         |                                              |                                         |
| Premises Related Expenditure                  | 4                                       | 4                                            | 4                                       |
| Support Services                              | 53                                      | 53                                           | 55                                      |
| Recharge Expenditure Total                    | 57                                      | 57                                           | 59                                      |
| <b>CORONER Total</b>                          | <b>1,140</b>                            | <b>1,152</b>                                 | <b>1,170</b>                            |
| <b>CORONER Total</b>                          | <b>1,140</b>                            | <b>1,152</b>                                 | <b>1,170</b>                            |
| <b><u>CORPORATE GOVERNANCE</u></b>            |                                         |                                              |                                         |
| <b>CORPORATE GOVERNANCE</b>                   |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 617                                     | 605                                          | 555                                     |
| Premises Related Expenditure                  | 4                                       | 0                                            | 4                                       |
| Transport Related Expenditure                 | 14                                      | 9                                            | 14                                      |
| Supplies And Services                         | 1,402                                   | 1,396                                        | 1,508                                   |
| Expenditure Total                             | 2,037                                   | 2,011                                        | 2,081                                   |
| <b>Income</b>                                 |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions          | -13                                     | -27                                          | -13                                     |
| Customer and Client Receipts                  | -5                                      | 0                                            | -5                                      |
| Other Income                                  | -317                                    | -317                                         | -309                                    |
| Income Total                                  | -336                                    | -344                                         | -327                                    |
| <b>Recharge Expenditure</b>                   |                                         |                                              |                                         |
| Premises Related Expenditure                  | 16                                      | 16                                           | 13                                      |
| Support Services                              | 276                                     | 276                                          | 284                                     |
| Recharge Expenditure Total                    | 293                                     | 293                                          | 297                                     |

| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>CORPORATE GOVERNANCE Total</b>    | <b>1,993</b>                            | <b>1,959</b>                                 | <b>2,050</b>                            |
| <b>CORPORATE GOVERNANCE Total</b>    | <b>1,993</b>                            | <b>1,959</b>                                 | <b>2,050</b>                            |
| <u>ELECTORAL SERVICES</u>            |                                         |                                              |                                         |
| <b>ELECTORAL SERVICES</b>            |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 263                                     | 262                                          | 246                                     |
| Premises Related Expenditure         | 2                                       | 2                                            | 0                                       |
| Transport Related Expenditure        | 1                                       | 1                                            | 0                                       |
| Supplies And Services                | 115                                     | 178                                          | 112                                     |
| Expenditure Total                    | 380                                     | 443                                          | 358                                     |
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | 0                                       | -23                                          | 0                                       |
| Customer and Client Receipts         | -3                                      | -10                                          | -3                                      |
| Income Total                         | -3                                      | -33                                          | -3                                      |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 16                                      | 16                                           | 13                                      |
| Support Services                     | 259                                     | 259                                          | 239                                     |
| Recharge Expenditure Total           | 276                                     | 276                                          | 252                                     |
| <b>ELECTORAL SERVICES Total</b>      | <b>653</b>                              | <b>686</b>                                   | <b>608</b>                              |
| <b>ELECTORAL SERVICES Total</b>      | <b>653</b>                              | <b>686</b>                                   | <b>608</b>                              |
| <u>INFORMATION GOVERNANCE</u>        |                                         |                                              |                                         |
| <b>INFORMATION GOVERNANCE</b>        |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 618                                     | 609                                          | 617                                     |
| Supplies And Services                | 15                                      | 61                                           | 77                                      |
| Expenditure Total                    | 633                                     | 670                                          | 694                                     |
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | 0                                       | -4                                           | -1                                      |
| Customer and Client Receipts         | 0                                       | -1                                           | 0                                       |
| Other Income                         | -26                                     | -10                                          | -25                                     |
| Income Total                         | -26                                     | -15                                          | -26                                     |
| <b>Recharge Income</b>               |                                         |                                              |                                         |
| Support Services                     | -13                                     | -13                                          | -75                                     |
| Recharge Income Total                | -13                                     | -13                                          | -75                                     |
| <b>INFORMATION GOVERNANCE Total</b>  | <b>594</b>                              | <b>642</b>                                   | <b>593</b>                              |
| <b>INFORMATION GOVERNANCE Total</b>  | <b>594</b>                              | <b>642</b>                                   | <b>593</b>                              |
| <u>LEGAL SERVICES</u>                |                                         |                                              |                                         |
| <b>LEGAL SERVICES</b>                |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 1,529                                   | 1,479                                        | 1,547                                   |
| Premises Related Expenditure         | 2                                       | 0                                            | 0                                       |
| Transport Related Expenditure        | 3                                       | 1                                            | 2                                       |
| Supplies And Services                | 61                                      | 73                                           | 123                                     |
| Expenditure Total                    | 1,595                                   | 1,552                                        | 1,673                                   |

| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | -231                                    | -382                                         | -240                                    |
| Customer and Client Receipts         | -384                                    | -385                                         | -369                                    |
| Other Income                         | -75                                     | -119                                         | -81                                     |
| Income Total                         | -690                                    | -886                                         | -691                                    |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 42                                      | 42                                           | 29                                      |
| Support Services                     | 185                                     | 185                                          | 185                                     |
| Recharge Expenditure Total           | 227                                     | 227                                          | 214                                     |
| <b>Recharge Income</b>               |                                         |                                              |                                         |
| Support Services                     | -1,117                                  | -1,117                                       | -1,212                                  |
| Recharge Income Total                | -1,117                                  | -1,117                                       | -1,212                                  |
| <b>LEGAL SERVICES Total</b>          | <b>16</b>                               | <b>-223</b>                                  | <b>-17</b>                              |
| <b>LEGAL SERVICES Total</b>          | <b>16</b>                               | <b>-223</b>                                  | <b>-17</b>                              |
| <u>PROCUREMENT</u>                   |                                         |                                              |                                         |
| <b>PROCUREMENT</b>                   |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 830                                     | 727                                          | 831                                     |
| Transport Related Expenditure        | 1                                       | 0                                            | 1                                       |
| Supplies And Services                | 37                                      | 102                                          | 37                                      |
| Expenditure Total                    | 868                                     | 828                                          | 869                                     |
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | -195                                    | -200                                         | -196                                    |
| Customer and Client Receipts         | -4                                      | -1                                           | -4                                      |
| Other Income                         | -17                                     | -60                                          | -16                                     |
| Income Total                         | -216                                    | -260                                         | -216                                    |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 8                                       | 8                                            | 5                                       |
| Support Services                     | 102                                     | 102                                          | 106                                     |
| Recharge Expenditure Total           | 110                                     | 110                                          | 112                                     |
| <b>Recharge Income</b>               |                                         |                                              |                                         |
| Support Services                     | -705                                    | -705                                         | -764                                    |
| Recharge Income Total                | -705                                    | -705                                         | -764                                    |
| <b>PROCUREMENT Total</b>             | <b>57</b>                               | <b>-27</b>                                   | <b>-0</b>                               |
| <b>PROCUREMENT Total</b>             | <b>57</b>                               | <b>-27</b>                                   | <b>-0</b>                               |
| <u>REGISTRARS</u>                    |                                         |                                              |                                         |
| <b>REGISTRARS</b>                    |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 370                                     | 437                                          | 356                                     |
| Premises Related Expenditure         | 0                                       | 2                                            | 0                                       |
| Supplies And Services                | 31                                      | 31                                           | 32                                      |
| Expenditure Total                    | 401                                     | 471                                          | 388                                     |
| <b>Income</b>                        |                                         |                                              |                                         |
| Customer and Client Receipts         | -707                                    | -695                                         | -726                                    |
| Income Total                         | -707                                    | -695                                         | -726                                    |

| Service                                      | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|----------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Recharge Expenditure</b>                  |                                         |                                              |                                         |
| Premises Related Expenditure                 | 99                                      | 99                                           | 83                                      |
| Support Services                             | 169                                     | 169                                          | 171                                     |
| Recharge Expenditure Total                   | 268                                     | 268                                          | 254                                     |
| <b>REGISTRARS Total</b>                      | <b>-38</b>                              | <b>44</b>                                    | <b>-83</b>                              |
| <b>REGISTRARS Total</b>                      | <b>-38</b>                              | <b>44</b>                                    | <b>-83</b>                              |
| <b>LEGAL &amp; DEMOCRATIC SERVICES Total</b> | <b>6,258</b>                            | <b>6,213</b>                                 | <b>6,322</b>                            |
| <b>CORPORATE RESOURCES Total</b>             | <b>14,023</b>                           | <b>13,710</b>                                | <b>13,435</b>                           |



| Service                                    | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>PLACE</b>                               |                                         |                                              |                                         |
| <b><u>COMMUNITIES - SAFER STRONGER</u></b> |                                         |                                              |                                         |
| <b><u>COMMUNITIES - SAFER STRONGER</u></b> |                                         |                                              |                                         |
| <b>CCTV &amp; SAFER STRONGER</b>           |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Employees                                  | 1,867                                   | 1,887                                        | 1,755                                   |
| Premises Related Expenditure               | 514                                     | 686                                          | 586                                     |
| Transport Related Expenditure              | 46                                      | 41                                           | 46                                      |
| Supplies And Services                      | 143                                     | 127                                          | 139                                     |
| Third Party Payments                       | 52                                      | 38                                           | 7                                       |
| Capital Charges                            | 217                                     | 217                                          | 217                                     |
| Expenditure Total                          | 2,840                                   | 2,995                                        | 2,750                                   |
| <b>Income</b>                              |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions       | -642                                    | -887                                         | -643                                    |
| Customer and Client Receipts               | -157                                    | -33                                          | -177                                    |
| Other Income                               | -264                                    | -311                                         | -264                                    |
| Income Total                               | -1,062                                  | -1,231                                       | -1,084                                  |
| <b>Recharge Expenditure</b>                |                                         |                                              |                                         |
| Premises Related Expenditure               | 138                                     | 138                                          | 79                                      |
| Support Services                           | 307                                     | 307                                          | 336                                     |
| Recharge Expenditure Total                 | 445                                     | 445                                          | 415                                     |
| <b>Recharge Income</b>                     |                                         |                                              |                                         |
| Support Services                           | -368                                    | -368                                         | -463                                    |
| Recharge Income Total                      | -368                                    | -368                                         | -463                                    |
| <b>CCTV &amp; SAFER STRONGER Total</b>     | <b>1,855</b>                            | <b>1,841</b>                                 | <b>1,619</b>                            |
| <b>SAFER COMMUNITIES</b>                   |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Employees                                  | 0                                       | 64                                           | 0                                       |
| Transport Related Expenditure              | 0                                       | 2                                            | 0                                       |
| Supplies And Services                      | 50                                      | 58                                           | 0                                       |
| Expenditure Total                          | 50                                      | 124                                          | 0                                       |
| <b>Income</b>                              |                                         |                                              |                                         |
| Government Grants                          | 0                                       | -63                                          | 0                                       |
| Other Non-Gov Grants / Contributions       | -50                                     | -62                                          | 0                                       |
| Income Total                               | -50                                     | -124                                         | 0                                       |
| <b>SAFER COMMUNITIES Total</b>             | <b>0</b>                                | <b>-0</b>                                    | <b>0</b>                                |
| <b>COMMUNITIES - SAFER STRONGER Total</b>  | <b>1,855</b>                            | <b>1,840</b>                                 | <b>1,619</b>                            |
| <b>COMMUNITIES - SAFER STRONGER Total</b>  | <b>1,855</b>                            | <b>1,840</b>                                 | <b>1,619</b>                            |

| Service                                  | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>DIRECTOR OF PLACE</u></b>          |                                         |                                              |                                         |
| <u>EXECUTIVE DIRECTOR OF PLACE</u>       |                                         |                                              |                                         |
| <b>EXECUTIVE DIRECTOR OF PLACE</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Employees                                | 376                                     | 353                                          | 176                                     |
| Supplies And Services                    | 8                                       | 2                                            | 7                                       |
| Unallocated Cut                          | -216                                    | 0                                            | -453                                    |
| Expenditure Total                        | 169                                     | 355                                          | -269                                    |
| <b>Income</b>                            |                                         |                                              |                                         |
| Government Grants                        | -2                                      | -2                                           | 0                                       |
| Other Income                             | -56                                     | -56                                          | -56                                     |
| Income Total                             | -57                                     | -57                                          | -56                                     |
| <b>Recharge Income</b>                   |                                         |                                              |                                         |
| Support Services                         | -119                                    | -119                                         | -127                                    |
| Recharge Income Total                    | -119                                    | -119                                         | -127                                    |
| <b>EXECUTIVE DIRECTOR OF PLACE Total</b> | <b>-8</b>                               | <b>178</b>                                   | <b>-452</b>                             |
| <b>EXECUTIVE DIRECTOR OF PLACE Total</b> | <b>-8</b>                               | <b>178</b>                                   | <b>-452</b>                             |
| <b>DIRECTOR OF PLACE Total</b>           | <b>-8</b>                               | <b>178</b>                                   | <b>-452</b>                             |

| Service                                        | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>ECONOMY &amp; DEVELOPMENT</u></b>        |                                         |                                              |                                         |
| <b><u>BUSINESS DONCASTER</u></b>               |                                         |                                              |                                         |
| <b>BUSINESS AND ENTERPRISE</b>                 |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 585                                     | 389                                          | 1,172                                   |
| Transport Related Expenditure                  | 0                                       | 1                                            | 0                                       |
| Supplies And Services                          | 410                                     | 220                                          | 247                                     |
| Third Party Payments                           | 506                                     | 1,216                                        | 423                                     |
| Expenditure Total                              | 1,502                                   | 1,826                                        | 1,841                                   |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Government Grants                              | -977                                    | -1,458                                       | -563                                    |
| Other Non-Gov Grants / Contributions           | -180                                    | -172                                         | -1,011                                  |
| Income Total                                   | -1,157                                  | -1,629                                       | -1,575                                  |
| <b>Recharge Expenditure</b>                    |                                         |                                              |                                         |
| Premises Related Expenditure                   | 5                                       | 5                                            | 2                                       |
| Support Services                               | 72                                      | 72                                           | 73                                      |
| Recharge Expenditure Total                     | 77                                      | 77                                           | 76                                      |
| <b>BUSINESS AND ENTERPRISE Total</b>           | <b>422</b>                              | <b>273</b>                                   | <b>342</b>                              |
| <b>HOS SKILLS &amp; ENTERPRISE</b>             |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 93                                      | 93                                           | 93                                      |
| Transport Related Expenditure                  | 1                                       | 0                                            | 1                                       |
| Supplies And Services                          | 1                                       | 0                                            | 1                                       |
| Expenditure Total                              | 95                                      | 93                                           | 95                                      |
| <b>Recharge Income</b>                         |                                         |                                              |                                         |
| Support Services                               | -91                                     | -91                                          | -95                                     |
| Recharge Income Total                          | -91                                     | -91                                          | -95                                     |
| <b>HOS SKILLS &amp; ENTERPRISE Total</b>       | <b>4</b>                                | <b>2</b>                                     | <b>0</b>                                |
| <b>INWARD INVEST &amp; SECTOR GROWTH</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 610                                     | 418                                          | 602                                     |
| Transport Related Expenditure                  | 3                                       | 3                                            | 3                                       |
| Supplies And Services                          | 214                                     | 221                                          | 1,073                                   |
| Third Party Payments                           | 3                                       | 0                                            | 1                                       |
| Capital Charges                                | 1,938                                   | 1,938                                        | 145                                     |
| Unallocated Cut                                | 0                                       | 0                                            | -20                                     |
| Expenditure Total                              | 2,770                                   | 2,580                                        | 1,803                                   |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Government Grants                              | -188                                    | -247                                         | -1,325                                  |
| Other Non-Gov Grants / Contributions           | -65                                     | -31                                          | 0                                       |
| Customer and Client Receipts                   | -15                                     | -49                                          | -15                                     |
| Capital Charges                                | 31                                      | 31                                           | 0                                       |
| Income Total                                   | -237                                    | -296                                         | -1,340                                  |
| <b>Recharge Expenditure</b>                    |                                         |                                              |                                         |
| Premises Related Expenditure                   | 52                                      | 52                                           | 43                                      |
| Support Services                               | 741                                     | 741                                          | 829                                     |
| Recharge Expenditure Total                     | 792                                     | 792                                          | 872                                     |
| <b>INWARD INVEST &amp; SECTOR GROWTH Total</b> | <b>3,325</b>                            | <b>3,076</b>                                 | <b>1,335</b>                            |

| Service                                         | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>VISIT DONCASTER</b>                          |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 391                                     | 371                                          | 393                                     |
| Premises Related Expenditure                    | 17                                      | 18                                           | 18                                      |
| Transport Related Expenditure                   | 1                                       | 1                                            | 1                                       |
| Supplies And Services                           | 171                                     | 205                                          | 172                                     |
| Third Party Payments                            | 14                                      | 15                                           | 14                                      |
| Capital Charges                                 | 480                                     | 480                                          | 2                                       |
| Expenditure Total                               | 1,074                                   | 1,089                                        | 599                                     |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions            | -42                                     | 0                                            | -42                                     |
| Customer and Client Receipts                    | -118                                    | -90                                          | -120                                    |
| Other Income                                    | 0                                       | -1                                           | 0                                       |
| Capital Charges                                 | -468                                    | -468                                         | 0                                       |
| Income Total                                    | -628                                    | -558                                         | -162                                    |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Premises Related Expenditure                    | 24                                      | 24                                           | 26                                      |
| Support Services                                | 226                                     | 226                                          | 239                                     |
| Recharge Expenditure Total                      | 250                                     | 250                                          | 265                                     |
| <b>VISIT DONCASTER Total</b>                    | <b>697</b>                              | <b>781</b>                                   | <b>702</b>                              |
| <b>BUSINESS DONCASTER Total</b>                 | <b>4,447</b>                            | <b>4,133</b>                                 | <b>2,379</b>                            |
| <b>MAJOR PROJECT &amp; INFRASTRUCTURE</b>       |                                         |                                              |                                         |
| <b>DESIGN</b>                                   |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 1,673                                   | 1,289                                        | 1,631                                   |
| Transport Related Expenditure                   | 17                                      | 20                                           | 17                                      |
| Supplies And Services                           | 33                                      | 180                                          | 28                                      |
| Expenditure Total                               | 1,723                                   | 1,489                                        | 1,676                                   |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions            | -469                                    | -513                                         | -153                                    |
| Customer and Client Receipts                    | -140                                    | -289                                         | 0                                       |
| Other Income                                    | -1,853                                  | -1,604                                       | -1,793                                  |
| Income Total                                    | -2,462                                  | -2,406                                       | -1,945                                  |
| <b>DESIGN Total</b>                             | <b>-739</b>                             | <b>-917</b>                                  | <b>-270</b>                             |
| <b>HOS MAJOR PROJECT &amp; INFRASTRUC</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 94                                      | 93                                           | 94                                      |
| Transport Related Expenditure                   | 1                                       | 0                                            | 1                                       |
| Expenditure Total                               | 95                                      | 93                                           | 95                                      |
| <b>Recharge Income</b>                          |                                         |                                              |                                         |
| Support Services                                | -91                                     | -91                                          | -95                                     |
| Recharge Income Total                           | -91                                     | -91                                          | -95                                     |
| <b>HOS MAJOR PROJECT &amp; INFRASTRUC Total</b> | <b>4</b>                                | <b>2</b>                                     | <b>-0</b>                               |
| <b>STRATEGIC INFRASTRUCTURE</b>                 |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 823                                     | 641                                          | 674                                     |
| Transport Related Expenditure                   | 2                                       | 1                                            | 2                                       |
| Supplies And Services                           | 737                                     | 758                                          | 639                                     |

| Service                                         | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| Third Party Payments                            | 315                                     | 279                                          | 46                                      |
| Capital Charges                                 | 285                                     | 537                                          | 0                                       |
| <b>Expenditure Total</b>                        | <b>2,162</b>                            | <b>2,216</b>                                 | <b>1,360</b>                            |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Government Grants                               | -1,506                                  | -1,506                                       | -420                                    |
| Other Non-Gov Grants / Contributions            | -4                                      | -257                                         | 0                                       |
| Customer and Client Receipts                    | -39                                     | -39                                          | 0                                       |
| Other Income                                    | -619                                    | -416                                         | -605                                    |
| Capital Charges                                 | -285                                    | -285                                         | 0                                       |
| <b>Income Total</b>                             | <b>-2,453</b>                           | <b>-2,503</b>                                | <b>-1,025</b>                           |
| <b>STRATEGIC INFRASTRUCTURE Total</b>           | <b>-291</b>                             | <b>-287</b>                                  | <b>336</b>                              |
| <b>MAJOR PROJECT &amp; INFRASTRUCTURE Total</b> | <b>-1,027</b>                           | <b>-1,202</b>                                | <b>66</b>                               |
| <u>PLANNING</u>                                 |                                         |                                              |                                         |
| <b>BUILDING CONTROL</b>                         |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 615                                     | 607                                          | 615                                     |
| Transport Related Expenditure                   | 14                                      | 13                                           | 14                                      |
| Supplies And Services                           | 48                                      | 44                                           | 49                                      |
| Capital Charges                                 | 7                                       | 7                                            | 7                                       |
| <b>Expenditure Total</b>                        | <b>683</b>                              | <b>671</b>                                   | <b>684</b>                              |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions            | -8                                      | 6                                            | -8                                      |
| Customer and Client Receipts                    | -516                                    | -588                                         | -517                                    |
| <b>Income Total</b>                             | <b>-524</b>                             | <b>-582</b>                                  | <b>-525</b>                             |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Premises Related Expenditure                    | 28                                      | 28                                           | 20                                      |
| Support Services                                | 110                                     | 110                                          | 114                                     |
| <b>Recharge Expenditure Total</b>               | <b>138</b>                              | <b>138</b>                                   | <b>134</b>                              |
| <b>BUILDING CONTROL Total</b>                   | <b>298</b>                              | <b>227</b>                                   | <b>293</b>                              |
| <b>DEVELOPMENT MANAGEMENT</b>                   |                                         |                                              |                                         |
| <b>Expenditure</b>                              |                                         |                                              |                                         |
| Employees                                       | 984                                     | 1,032                                        | 1,141                                   |
| Premises Related Expenditure                    | 3                                       | 0                                            | 3                                       |
| Transport Related Expenditure                   | 9                                       | 3                                            | 10                                      |
| Supplies And Services                           | 155                                     | 148                                          | 185                                     |
| Third Party Payments                            | 91                                      | 34                                           | 91                                      |
| <b>Expenditure Total</b>                        | <b>1,242</b>                            | <b>1,217</b>                                 | <b>1,429</b>                            |
| <b>Income</b>                                   |                                         |                                              |                                         |
| Non-Ring Fenced Grants                          | -100                                    | -100                                         | 0                                       |
| Other Non-Gov Grants / Contributions            | -10                                     | -12                                          | -10                                     |
| Customer and Client Receipts                    | -1,615                                  | -1,459                                       | -2,031                                  |
| <b>Income Total</b>                             | <b>-1,725</b>                           | <b>-1,572</b>                                | <b>-2,041</b>                           |
| <b>Recharge Expenditure</b>                     |                                         |                                              |                                         |
| Premises Related Expenditure                    | 53                                      | 53                                           | 38                                      |
| Support Services                                | 363                                     | 363                                          | 377                                     |
| <b>Recharge Expenditure Total</b>               | <b>416</b>                              | <b>416</b>                                   | <b>415</b>                              |
| <b>DEVELOPMENT MANAGEMENT Total</b>             | <b>-67</b>                              | <b>61</b>                                    | <b>-196</b>                             |

| Service                                        | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>HEAD OF SERVICE-PLANNING</b>                |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 91                                      | 93                                           | 91                                      |
| Transport Related Expenditure                  | 1                                       | 0                                            | 1                                       |
| Expenditure Total                              | 92                                      | 94                                           | 92                                      |
| <b>Recharge Income</b>                         |                                         |                                              |                                         |
| Support Services                               | -89                                     | -89                                          | -92                                     |
| Recharge Income Total                          | -89                                     | -89                                          | -92                                     |
| <b>HEAD OF SERVICE-PLANNING Total</b>          | <b>3</b>                                | <b>5</b>                                     | <b>-0</b>                               |
| <b>PLANNING POLICY &amp; ENVIRONMENT</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 848                                     | 798                                          | 839                                     |
| Premises Related Expenditure                   | 185                                     | 185                                          | 0                                       |
| Transport Related Expenditure                  | 4                                       | 3                                            | 4                                       |
| Supplies And Services                          | 89                                      | 98                                           | 47                                      |
| Third Party Payments                           | 0                                       | 0                                            | 1                                       |
| Expenditure Total                              | 1,126                                   | 1,084                                        | 891                                     |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Government Grants                              | -47                                     | -87                                          | 0                                       |
| Other Non-Gov Grants / Contributions           | -20                                     | -21                                          | -1                                      |
| Customer and Client Receipts                   | -11                                     | -34                                          | -12                                     |
| Income Total                                   | -78                                     | -141                                         | -13                                     |
| <b>Recharge Expenditure</b>                    |                                         |                                              |                                         |
| Premises Related Expenditure                   | 29                                      | 29                                           | 21                                      |
| Support Services                               | 241                                     | 241                                          | 251                                     |
| Recharge Expenditure Total                     | 269                                     | 269                                          | 272                                     |
| <b>PLANNING POLICY &amp; ENVIRONMENT Total</b> | <b>1,317</b>                            | <b>1,212</b>                                 | <b>1,150</b>                            |
| <b>TECH SUPPORT AND IMPROVEMENT</b>            |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 330                                     | 323                                          | 281                                     |
| Transport Related Expenditure                  | 2                                       | 2                                            | 0                                       |
| Supplies And Services                          | 68                                      | 50                                           | 26                                      |
| Expenditure Total                              | 400                                     | 375                                          | 307                                     |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Customer and Client Receipts                   | -2                                      | -1                                           | -1                                      |
| Income Total                                   | -2                                      | -1                                           | -1                                      |
| <b>TECH SUPPORT AND IMPROVEMENT Total</b>      | <b>398</b>                              | <b>374</b>                                   | <b>306</b>                              |
| <b>PLANNING Total</b>                          | <b>1,950</b>                            | <b>1,880</b>                                 | <b>1,553</b>                            |
| <b>PROPERTY SERVICES</b>                       |                                         |                                              |                                         |
| <b>AIRPORT</b>                                 |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Premises Related Expenditure                   | 0                                       | 87                                           | 0                                       |
| Interest Payable                               | 109                                     | 22                                           | 0                                       |
| Expenditure Total                              | 109                                     | 109                                          | 0                                       |
| <b>AIRPORT Total</b>                           | <b>109</b>                              | <b>109</b>                                   | <b>0</b>                                |

| Service                               | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|---------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>DEPOT</b>                          |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Employees                             | 107                                     | 109                                          | 104                                     |
| Premises Related Expenditure          | 648                                     | 693                                          | 564                                     |
| Supplies And Services                 | 110                                     | 94                                           | 94                                      |
| Capital Charges                       | 64                                      | 64                                           | 61                                      |
| <b>Expenditure Total</b>              | <b>929</b>                              | <b>961</b>                                   | <b>823</b>                              |
| <b>Income</b>                         |                                         |                                              |                                         |
| Customer and Client Receipts          | -22                                     | -2                                           | -1                                      |
| Other Income                          | -7                                      | -7                                           | -7                                      |
| <b>Income Total</b>                   | <b>-29</b>                              | <b>-10</b>                                   | <b>-8</b>                               |
| <b>Recharge Expenditure</b>           |                                         |                                              |                                         |
| Premises Related Expenditure          | 28                                      | 28                                           | 46                                      |
| <b>Recharge Expenditure Total</b>     | <b>28</b>                               | <b>28</b>                                    | <b>46</b>                               |
| <b>Recharge Income</b>                |                                         |                                              |                                         |
| Premises Related Expenditure          | -1,016                                  | -1,016                                       | -857                                    |
| <b>Recharge Income Total</b>          | <b>-1,016</b>                           | <b>-1,016</b>                                | <b>-857</b>                             |
| <b>DEPOT Total</b>                    | <b>-88</b>                              | <b>-37</b>                                   | <b>4</b>                                |
| <b>DESIGN</b>                         |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Employees                             | 1,600                                   | 1,544                                        | 1,543                                   |
| Premises Related Expenditure          | 254                                     | 350                                          | 257                                     |
| Transport Related Expenditure         | 18                                      | 17                                           | 18                                      |
| Supplies And Services                 | 139                                     | 91                                           | 139                                     |
| Third Party Payments                  | 1                                       | 34                                           | 1                                       |
| Interest Payable                      | 1                                       | 0                                            | 0                                       |
| <b>Expenditure Total</b>              | <b>2,014</b>                            | <b>2,036</b>                                 | <b>1,959</b>                            |
| <b>Income</b>                         |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions  | -338                                    | -440                                         | -274                                    |
| Other Income                          | -1,325                                  | -1,359                                       | -1,353                                  |
| <b>Income Total</b>                   | <b>-1,663</b>                           | <b>-1,800</b>                                | <b>-1,627</b>                           |
| <b>Recharge Expenditure</b>           |                                         |                                              |                                         |
| Premises Related Expenditure          | 93                                      | 93                                           | 58                                      |
| Support Services                      | 292                                     | 292                                          | 306                                     |
| <b>Recharge Expenditure Total</b>     | <b>386</b>                              | <b>386</b>                                   | <b>364</b>                              |
| <b>Recharge Income</b>                |                                         |                                              |                                         |
| Premises Related Expenditure          | -742                                    | -742                                         | -778                                    |
| <b>Recharge Income Total</b>          | <b>-742</b>                             | <b>-742</b>                                  | <b>-778</b>                             |
| <b>DESIGN Total</b>                   | <b>-6</b>                               | <b>-120</b>                                  | <b>-83</b>                              |
| <b>DISPOSALS - ASSET SAVING</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Premises Related Expenditure          | 0                                       | -23                                          | 0                                       |
| <b>Expenditure Total</b>              | <b>0</b>                                | <b>-23</b>                                   | <b>0</b>                                |
| <b>DISPOSALS - ASSET SAVING Total</b> | <b>0</b>                                | <b>-23</b>                                   | <b>0</b>                                |

| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>FACILITIES MANAGEMENT</b>         |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 1,043                                   | 986                                          | 1,038                                   |
| Premises Related Expenditure         | 8,151                                   | 7,631                                        | 7,708                                   |
| Transport Related Expenditure        | 31                                      | 28                                           | 29                                      |
| Supplies And Services                | 222                                     | 271                                          | 252                                     |
| Third Party Payments                 | 4                                       | 4                                            | 201                                     |
| Capital Charges                      | 3,277                                   | 3,277                                        | 2,700                                   |
| Unallocated Cut                      | 0                                       | 0                                            | -144                                    |
| <b>Expenditure Total</b>             | <b>12,728</b>                           | <b>12,197</b>                                | <b>11,785</b>                           |
| <b>Income</b>                        |                                         |                                              |                                         |
| Interest & Investment Income         | 0                                       | -95                                          | 0                                       |
| Other Non-Gov Grants / Contributions | -680                                    | -665                                         | -760                                    |
| Customer and Client Receipts         | -291                                    | -189                                         | -261                                    |
| Other Income                         | -110                                    | -126                                         | -110                                    |
| Capital Charges                      | -214                                    | -214                                         | 0                                       |
| <b>Income Total</b>                  | <b>-1,295</b>                           | <b>-1,289</b>                                | <b>-1,131</b>                           |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 1,031                                   | 1,031                                        | 1,085                                   |
| Support Services                     | 87                                      | 87                                           | 88                                      |
| <b>Recharge Expenditure Total</b>    | <b>1,117</b>                            | <b>1,117</b>                                 | <b>1,174</b>                            |
| <b>Recharge Income</b>               |                                         |                                              |                                         |
| Premises Related Expenditure         | -4,976                                  | -4,976                                       | -4,709                                  |
| <b>Recharge Income Total</b>         | <b>-4,976</b>                           | <b>-4,976</b>                                | <b>-4,709</b>                           |
| <b>FACILITIES MANAGEMENT Total</b>   | <b>7,574</b>                            | <b>7,050</b>                                 | <b>7,119</b>                            |
| <b>HOS PROPERTY SERVICES</b>         |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 96                                      | 93                                           | 96                                      |
| Premises Related Expenditure         | 12                                      | 8                                            | 14                                      |
| Supplies And Services                | 2                                       | 0                                            | 2                                       |
| Unallocated Cut                      | 13                                      | 0                                            | -336                                    |
| <b>Expenditure Total</b>             | <b>123</b>                              | <b>101</b>                                   | <b>-224</b>                             |
| <b>Recharge Income</b>               |                                         |                                              |                                         |
| Support Services                     | -106                                    | -106                                         | -111                                    |
| <b>Recharge Income Total</b>         | <b>-106</b>                             | <b>-106</b>                                  | <b>-111</b>                             |
| <b>HOS PROPERTY SERVICES Total</b>   | <b>17</b>                               | <b>-5</b>                                    | <b>-336</b>                             |
| <b>PROFESSIONAL BUILDINGS MAINT.</b> |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 3,672                                   | 3,526                                        | 3,672                                   |
| Premises Related Expenditure         | 4                                       | 1                                            | 4                                       |
| Transport Related Expenditure        | 623                                     | 644                                          | 612                                     |
| Supplies And Services                | 6,020                                   | 8,075                                        | 6,008                                   |
| Capital Charges                      | 35                                      | 35                                           | 35                                      |
| <b>Expenditure Total</b>             | <b>10,354</b>                           | <b>12,280</b>                                | <b>10,331</b>                           |
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | -1,205                                  | -1,367                                       | -1,174                                  |
| Other Income                         | -9,955                                  | -12,514                                      | -9,955                                  |
| <b>Income Total</b>                  | <b>-11,161</b>                          | <b>-13,881</b>                               | <b>-11,129</b>                          |



| Service                                    | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Recharge Expenditure</b>                |                                         |                                              |                                         |
| Premises Related Expenditure               | 128                                     | 128                                          | 111                                     |
| Support Services                           | 387                                     | 387                                          | 407                                     |
| Recharge Expenditure Total                 | 515                                     | 515                                          | 518                                     |
| <b>PROFESSIONAL BUILDINGS MAINT. Total</b> | <b>-291</b>                             | <b>-1,085</b>                                | <b>-281</b>                             |
| <b>STORES</b>                              |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Employees                                  | 241                                     | 228                                          | 215                                     |
| Premises Related Expenditure               | 0                                       | 1                                            | 0                                       |
| Transport Related Expenditure              | 34                                      | 32                                           | 32                                      |
| Supplies And Services                      | 9                                       | -8                                           | 16                                      |
| Capital Charges                            | 7                                       | 7                                            | 0                                       |
| Expenditure Total                          | 291                                     | 259                                          | 263                                     |
| <b>Income</b>                              |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions       | -3                                      | -2                                           | -1                                      |
| Customer and Client Receipts               | 0                                       | -2                                           | 0                                       |
| Other Income                               | -17                                     | -7                                           | -8                                      |
| Income Total                               | -20                                     | -11                                          | -9                                      |
| <b>Recharge Expenditure</b>                |                                         |                                              |                                         |
| Support Services                           | 8                                       | 8                                            | 12                                      |
| Recharge Expenditure Total                 | 8                                       | 8                                            | 12                                      |
| <b>Recharge Income</b>                     |                                         |                                              |                                         |
| Support Services                           | -264                                    | -264                                         | -266                                    |
| Recharge Income Total                      | -264                                    | -264                                         | -266                                    |
| <b>STORES Total</b>                        | <b>15</b>                               | <b>-8</b>                                    | <b>0</b>                                |
| <b>STRATEGIC ASSET MANAGEMENT</b>          |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Employees                                  | 840                                     | 699                                          | 796                                     |
| Premises Related Expenditure               | 1,620                                   | 1,770                                        | 1,244                                   |
| Transport Related Expenditure              | 1                                       | 1                                            | 1                                       |
| Supplies And Services                      | 289                                     | 420                                          | 324                                     |
| Third Party Payments                       | 2                                       | 4                                            | 2                                       |
| Capital Charges                            | 1,560                                   | 1,560                                        | 997                                     |
| Unallocated Cut                            | -72                                     | 0                                            | -484                                    |
| Expenditure Total                          | 4,241                                   | 4,454                                        | 2,881                                   |
| <b>Income</b>                              |                                         |                                              |                                         |
| Interest & Investment Income               | -59                                     | -60                                          | -59                                     |
| Non-Ring Fenced Grants                     | 60                                      | 60                                           | 0                                       |
| Other Non-Gov Grants / Contributions       | -740                                    | -601                                         | -475                                    |
| Customer and Client Receipts               | -2,196                                  | -2,224                                       | -2,346                                  |
| Other Income                               | -18                                     | -16                                          | -20                                     |
| Income Total                               | -2,953                                  | -2,841                                       | -2,900                                  |
| <b>Recharge Expenditure</b>                |                                         |                                              |                                         |
| Premises Related Expenditure               | 176                                     | 176                                          | 175                                     |
| Support Services                           | 341                                     | 341                                          | 378                                     |
| Recharge Expenditure Total                 | 517                                     | 517                                          | 554                                     |

| Service                                   | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Recharge Income</b>                    |                                         |                                              |                                         |
| Support Services                          | -1,061                                  | -1,061                                       | -1,198                                  |
| Recharge Income Total                     | -1,061                                  | -1,061                                       | -1,198                                  |
| <b>STRATEGIC ASSET MANAGEMENT Total</b>   | <b>743</b>                              | <b>1,069</b>                                 | <b>-664</b>                             |
| <b>PROPERTY SERVICES Total</b>            | <b>8,072</b>                            | <b>6,949</b>                                 | <b>5,760</b>                            |
| <u>SM ECONOMY &amp; DEVELOPMENT</u>       |                                         |                                              |                                         |
| <b>SM ECONOMY &amp; DEVELOPMENT</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Employees                                 | 134                                     | 133                                          | 134                                     |
| Transport Related Expenditure             | 1                                       | 0                                            | 1                                       |
| Supplies And Services                     | 17                                      | 2                                            | 17                                      |
| Expenditure Total                         | 152                                     | 135                                          | 152                                     |
| <b>Recharge Income</b>                    |                                         |                                              |                                         |
| Support Services                          | -147                                    | -147                                         | -152                                    |
| Recharge Income Total                     | -147                                    | -147                                         | -152                                    |
| <b>SM ECONOMY &amp; DEVELOPMENT Total</b> | <b>5</b>                                | <b>-12</b>                                   | <b>-0</b>                               |
| <b>SM ECONOMY &amp; DEVELOPMENT Total</b> | <b>5</b>                                | <b>-12</b>                                   | <b>-0</b>                               |
| <b>ECONOMY &amp; DEVELOPMENT Total</b>    | <b>13,447</b>                           | <b>11,747</b>                                | <b>9,759</b>                            |

| Service                                 | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-----------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>ENVIRONMENT</u></b>               |                                         |                                              |                                         |
| <b><u>HIGHWAYS</u></b>                  |                                         |                                              |                                         |
| <b><u>BRIDGES</u></b>                   |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Premises Related Expenditure            | 5                                       | 0                                            | 5                                       |
| Supplies And Services                   | 7                                       | 27                                           | 7                                       |
| Third Party Payments                    | 97                                      | 96                                           | 100                                     |
| Expenditure Total                       | 109                                     | 123                                          | 112                                     |
| <b>BRIDGES Total</b>                    | <b>109</b>                              | <b>123</b>                                   | <b>112</b>                              |
| <b><u>CENTRAL</u></b>                   |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Employees                               | 1,224                                   | 960                                          | 1,199                                   |
| Premises Related Expenditure            | 2                                       | 12                                           | 2                                       |
| Transport Related Expenditure           | 45                                      | 70                                           | 45                                      |
| Supplies And Services                   | 616                                     | 535                                          | 656                                     |
| Third Party Payments                    | 157                                     | 194                                          | 162                                     |
| Capital Charges                         | 25,153                                  | 25,153                                       | 25,153                                  |
| Expenditure Total                       | 27,197                                  | 26,924                                       | 27,217                                  |
| <b>Income</b>                           |                                         |                                              |                                         |
| Customer and Client Receipts            | -7                                      | -5                                           | 0                                       |
| Other Income                            | -640                                    | -431                                         | -634                                    |
| Income Total                            | -647                                    | -436                                         | -634                                    |
| <b>CENTRAL Total</b>                    | <b>26,550</b>                           | <b>26,488</b>                                | <b>26,583</b>                           |
| <b><u>FLOOD RISK &amp; DRAINAGE</u></b> |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Employees                               | 516                                     | 637                                          | 618                                     |
| Premises Related Expenditure            | 8                                       | 6                                            | 8                                       |
| Transport Related Expenditure           | 0                                       | 2                                            | 0                                       |
| Supplies And Services                   | -0                                      | 14                                           | -0                                      |
| Third Party Payments                    | 1,400                                   | 2,497                                        | 1,446                                   |
| Expenditure Total                       | 1,924                                   | 3,155                                        | 2,072                                   |
| <b>Income</b>                           |                                         |                                              |                                         |
| Non-Ring Fenced Grants                  | -65                                     | -236                                         | 0                                       |
| Customer and Client Receipts            | -18                                     | -31                                          | 0                                       |
| Other Income                            | -134                                    | -16                                          | -198                                    |
| Income Total                            | -217                                    | -283                                         | -198                                    |
| <b>Recharge Expenditure</b>             |                                         |                                              |                                         |
| Support Services                        | 29                                      | 29                                           | 25                                      |
| Recharge Expenditure Total              | 29                                      | 29                                           | 25                                      |
| <b>FLOOD RISK &amp; DRAINAGE Total</b>  | <b>1,736</b>                            | <b>2,901</b>                                 | <b>1,899</b>                            |
| <b><u>HIGHWAYS OPERATIONS</u></b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                      |                                         |                                              |                                         |
| Premises Related Expenditure            | 19                                      | 19                                           | 19                                      |
| Supplies And Services                   | 1                                       | 1                                            | 1                                       |
| Third Party Payments                    | 713                                     | 638                                          | 721                                     |
| Expenditure Total                       | 732                                     | 658                                          | 741                                     |

| Service                                  | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                            |                                         |                                              |                                         |
| Customer and Client Receipts             | -547                                    | -489                                         | -547                                    |
| Other Income                             | -120                                    | -73                                          | -120                                    |
| Income Total                             | -667                                    | -563                                         | -667                                    |
| <b>HIGHWAYS OPERATIONS Total</b>         | <b>65</b>                               | <b>96</b>                                    | <b>73</b>                               |
| <b>HIGHWAYS OPS - DLO</b>                |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Employees                                | 4,465                                   | 5,127                                        | 4,465                                   |
| Premises Related Expenditure             | 156                                     | 147                                          | 156                                     |
| Transport Related Expenditure            | 1,669                                   | 1,952                                        | 1,679                                   |
| Supplies And Services                    | 8,686                                   | 13,183                                       | 8,688                                   |
| Third Party Payments                     | 4                                       | 157                                          | 4                                       |
| Capital Charges                          | 11                                      | 11                                           | 11                                      |
| Expenditure Total                        | 14,991                                  | 20,576                                       | 15,003                                  |
| <b>Income</b>                            |                                         |                                              |                                         |
| Other Income                             | -16,323                                 | -21,893                                      | -16,335                                 |
| Income Total                             | -16,323                                 | -21,893                                      | -16,335                                 |
| <b>Recharge Expenditure</b>              |                                         |                                              |                                         |
| Premises Related Expenditure             | 180                                     | 180                                          | 156                                     |
| Support Services                         | 765                                     | 765                                          | 788                                     |
| Recharge Expenditure Total               | 945                                     | 945                                          | 944                                     |
| <b>HIGHWAYS OPS - DLO Total</b>          | <b>-387</b>                             | <b>-371</b>                                  | <b>-388</b>                             |
| <b>HOS HIGHWAYS INFRASTRUCTURE</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Employees                                | 96                                      | 86                                           | 90                                      |
| Transport Related Expenditure            | 1                                       | 0                                            | 1                                       |
| Supplies And Services                    | 1                                       | 0                                            | 1                                       |
| Expenditure Total                        | 97                                      | 86                                           | 92                                      |
| <b>Recharge Expenditure</b>              |                                         |                                              |                                         |
| Premises Related Expenditure             | 34                                      | 34                                           | 25                                      |
| Support Services                         | 594                                     | 594                                          | 618                                     |
| Recharge Expenditure Total               | 628                                     | 628                                          | 643                                     |
| <b>Recharge Income</b>                   |                                         |                                              |                                         |
| Support Services                         | -99                                     | -99                                          | -97                                     |
| Recharge Income Total                    | -99                                     | -99                                          | -97                                     |
| <b>HOS HIGHWAYS INFRASTRUCTURE Total</b> | <b>627</b>                              | <b>616</b>                                   | <b>637</b>                              |
| <b>MAINTENANCE</b>                       |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Supplies And Services                    | 0                                       | 1                                            | 0                                       |
| Third Party Payments                     | 1,005                                   | 1,081                                        | 1,038                                   |
| Expenditure Total                        | 1,005                                   | 1,082                                        | 1,038                                   |
| <b>Income</b>                            |                                         |                                              |                                         |
| Customer and Client Receipts             | 0                                       | -1                                           | 0                                       |
| Income Total                             | 0                                       | -1                                           | 0                                       |

| Service                                    | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Recharge Expenditure</b>                |                                         |                                              |                                         |
| Premises Related Expenditure               | 116                                     | 116                                          | 98                                      |
| Support Services                           | 338                                     | 338                                          | 353                                     |
| Recharge Expenditure Total                 | 453                                     | 453                                          | 451                                     |
| <b>MAINTENANCE Total</b>                   | <b>1,459</b>                            | <b>1,534</b>                                 | <b>1,489</b>                            |
| <b>NETWORKS, ST WORKS &amp; PROW</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Employees                                  | 1,471                                   | 1,412                                        | 1,435                                   |
| Premises Related Expenditure               | 95                                      | 103                                          | 95                                      |
| Transport Related Expenditure              | 47                                      | 55                                           | 47                                      |
| Supplies And Services                      | 499                                     | 387                                          | 474                                     |
| Third Party Payments                       | 17                                      | 30                                           | 18                                      |
| Capital Charges                            | 2                                       | 2                                            | 2                                       |
| Expenditure Total                          | 2,131                                   | 1,989                                        | 2,071                                   |
| <b>Income</b>                              |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions       | -957                                    | -921                                         | -959                                    |
| Customer and Client Receipts               | -1,173                                  | -1,040                                       | -1,187                                  |
| Other Income                               | -1                                      | 0                                            | -1                                      |
| Income Total                               | -2,131                                  | -1,961                                       | -2,147                                  |
| <b>NETWORKS, ST WORKS &amp; PROW Total</b> | <b>1</b>                                | <b>28</b>                                    | <b>-75</b>                              |
| <b>PROFESSIONAL BUSINESS SUPPORT</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Employees                                  | 720                                     | 700                                          | 721                                     |
| Supplies And Services                      | 2                                       | 0                                            | 2                                       |
| Unallocated Cut                            | 0                                       | 0                                            | -35                                     |
| Expenditure Total                          | 722                                     | 700                                          | 688                                     |
| <b>Income</b>                              |                                         |                                              |                                         |
| Income Total                               | 0                                       | -0                                           | 0                                       |
| <b>Recharge Income</b>                     |                                         |                                              |                                         |
| Support Services                           | -642                                    | -642                                         | -687                                    |
| Recharge Income Total                      | -642                                    | -642                                         | -687                                    |
| <b>PROFESSIONAL BUSINESS SUPPORT Total</b> | <b>80</b>                               | <b>57</b>                                    | <b>1</b>                                |
| <b>STREET LIGHTING</b>                     |                                         |                                              |                                         |
| <b>Expenditure</b>                         |                                         |                                              |                                         |
| Premises Related Expenditure               | 3,792                                   | 3,822                                        | 2,911                                   |
| Supplies And Services                      | 0                                       | 18                                           | 0                                       |
| Third Party Payments                       | 1,865                                   | 2,288                                        | 1,923                                   |
| Capital Charges                            | 494                                     | 325                                          | 604                                     |
| Expenditure Total                          | 6,152                                   | 6,453                                        | 5,438                                   |
| <b>Income</b>                              |                                         |                                              |                                         |
| Customer and Client Receipts               | -226                                    | -766                                         | -226                                    |
| Income Total                               | -226                                    | -766                                         | -226                                    |
| <b>Recharge Expenditure</b>                |                                         |                                              |                                         |
| Premises Related Expenditure               | 42                                      | 42                                           | 45                                      |
| Support Services                           | 163                                     | 163                                          | 174                                     |
| Recharge Expenditure Total                 | 205                                     | 205                                          | 218                                     |
| <b>STREET LIGHTING Total</b>               | <b>6,131</b>                            | <b>5,892</b>                                 | <b>5,431</b>                            |

| Service                                     | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|---------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>TRAFFIC MANAGEMENT SAFER ROADS</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 736                                     | 695                                          | 739                                     |
| Premises Related Expenditure                | 145                                     | 163                                          | 135                                     |
| Transport Related Expenditure               | 5                                       | 8                                            | 5                                       |
| Supplies And Services                       | 138                                     | 132                                          | 143                                     |
| Third Party Payments                        | 487                                     | 617                                          | 510                                     |
| <b>Expenditure Total</b>                    | <b>1,511</b>                            | <b>1,615</b>                                 | <b>1,532</b>                            |
| <b>Income</b>                               |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions        | -24                                     | -29                                          | -5                                      |
| Customer and Client Receipts                | -47                                     | -146                                         | -47                                     |
| Other Income                                | -215                                    | -228                                         | -217                                    |
| <b>Income Total</b>                         | <b>-286</b>                             | <b>-403</b>                                  | <b>-269</b>                             |
| <b>Recharge Expenditure</b>                 |                                         |                                              |                                         |
| Premises Related Expenditure                | 67                                      | 67                                           | 49                                      |
| Support Services                            | 318                                     | 318                                          | 330                                     |
| <b>Recharge Expenditure Total</b>           | <b>385</b>                              | <b>385</b>                                   | <b>379</b>                              |
| <b>TRAFFIC MANAGEMENT SAFER ROADS Total</b> | <b>1,610</b>                            | <b>1,597</b>                                 | <b>1,642</b>                            |
| <b>WINTER</b>                               |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 0                                       | 165                                          | 0                                       |
| Transport Related Expenditure               | 59                                      | 273                                          | 65                                      |
| Supplies And Services                       | 30                                      | 0                                            | 30                                      |
| Third Party Payments                        | 969                                     | 603                                          | 1,001                                   |
| Capital Charges                             | 10                                      | 10                                           | 10                                      |
| <b>Expenditure Total</b>                    | <b>1,068</b>                            | <b>1,051</b>                                 | <b>1,105</b>                            |
| <b>Income</b>                               |                                         |                                              |                                         |
| Customer and Client Receipts                | 0                                       | -50                                          | 0                                       |
| <b>Income Total</b>                         | <b>0</b>                                | <b>-50</b>                                   | <b>0</b>                                |
| <b>Recharge Expenditure</b>                 |                                         |                                              |                                         |
| Premises Related Expenditure                | 1                                       | 1                                            | 1                                       |
| Support Services                            | 115                                     | 115                                          | 120                                     |
| <b>Recharge Expenditure Total</b>           | <b>115</b>                              | <b>115</b>                                   | <b>120</b>                              |
| <b>WINTER Total</b>                         | <b>1,183</b>                            | <b>1,117</b>                                 | <b>1,226</b>                            |
| <b>HIGHWAYS Total</b>                       | <b>39,163</b>                           | <b>40,077</b>                                | <b>38,630</b>                           |
| <b>REGULATION &amp; ENFORCEMENT</b>         |                                         |                                              |                                         |
| <b>ENVIRONMENT</b>                          |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 1,464                                   | 1,425                                        | 1,462                                   |
| Premises Related Expenditure                | 117                                     | 93                                           | 81                                      |
| Transport Related Expenditure               | 35                                      | 35                                           | 46                                      |
| Supplies And Services                       | 70                                      | 101                                          | 66                                      |
| Third Party Payments                        | 12                                      | 3                                            | 2                                       |
| Capital Charges                             | 73                                      | 73                                           | 73                                      |
| <b>Expenditure Total</b>                    | <b>1,770</b>                            | <b>1,729</b>                                 | <b>1,730</b>                            |
| <b>Income</b>                               |                                         |                                              |                                         |
| Government Grants                           | -1,261                                  | -1,261                                       | -1,207                                  |
| Interest & Investment Income                | -1                                      | 0                                            | -1                                      |

| Service                                       | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-----------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| Other Non-Gov Grants / Contributions          | -58                                     | -6                                           | -58                                     |
| Customer and Client Receipts                  | -238                                    | -244                                         | -249                                    |
| Income Total                                  | -1,557                                  | -1,510                                       | -1,515                                  |
| <b>Recharge Expenditure</b>                   |                                         |                                              |                                         |
| Premises Related Expenditure                  | 182                                     | 182                                          | 133                                     |
| Support Services                              | 187                                     | 187                                          | 193                                     |
| Recharge Expenditure Total                    | 368                                     | 368                                          | 326                                     |
| <b>ENVIRONMENT Total</b>                      | <b>581</b>                              | <b>588</b>                                   | <b>541</b>                              |
| <b>FOOD &amp; ANIMAL HEALTH</b>               |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 751                                     | 808                                          | 763                                     |
| Transport Related Expenditure                 | 8                                       | 6                                            | 8                                       |
| Supplies And Services                         | 10                                      | 8                                            | 10                                      |
| Third Party Payments                          | 5                                       | 26                                           | 5                                       |
| Expenditure Total                             | 775                                     | 849                                          | 786                                     |
| <b>Income</b>                                 |                                         |                                              |                                         |
| Government Grants                             | -634                                    | -634                                         | -629                                    |
| Other Non-Gov Grants / Contributions          | -21                                     | -39                                          | -22                                     |
| Customer and Client Receipts                  | -0                                      | 2                                            | -10                                     |
| Income Total                                  | -655                                    | -670                                         | -661                                    |
| <b>Recharge Expenditure</b>                   |                                         |                                              |                                         |
| Support Services                              | 66                                      | 67                                           | 67                                      |
| Recharge Expenditure Total                    | 66                                      | 67                                           | 67                                      |
| <b>FOOD &amp; ANIMAL HEALTH Total</b>         | <b>185</b>                              | <b>245</b>                                   | <b>193</b>                              |
| <b>HOS REGULATION &amp; ENFORCEMENT</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 203                                     | 188                                          | 183                                     |
| Supplies And Services                         | 95                                      | 106                                          | 53                                      |
| Expenditure Total                             | 298                                     | 293                                          | 236                                     |
| <b>Income</b>                                 |                                         |                                              |                                         |
| Government Grants                             | -86                                     | -80                                          | -86                                     |
| Income Total                                  | -86                                     | -80                                          | -86                                     |
| <b>Recharge Income</b>                        |                                         |                                              |                                         |
| Support Services                              | -148                                    | -148                                         | -150                                    |
| Recharge Income Total                         | -148                                    | -148                                         | -150                                    |
| <b>HOS REGULATION &amp; ENFORCEMENT Total</b> | <b>64</b>                               | <b>65</b>                                    | <b>0</b>                                |
| <b>PARKING DEVELOPMENT &amp; ENFRMNT</b>      |                                         |                                              |                                         |
| <b>Expenditure</b>                            |                                         |                                              |                                         |
| Employees                                     | 1,640                                   | 1,575                                        | 1,626                                   |
| Premises Related Expenditure                  | 876                                     | 913                                          | 932                                     |
| Transport Related Expenditure                 | 44                                      | 25                                           | 45                                      |
| Supplies And Services                         | 337                                     | 358                                          | 345                                     |
| Third Party Payments                          | 661                                     | 734                                          | 661                                     |
| Capital Charges                               | 370                                     | 370                                          | 1                                       |
| Expenditure Total                             | 3,928                                   | 3,975                                        | 3,609                                   |

| Service                                        | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                                  |                                         |                                              |                                         |
| Government Grants                              | 0                                       | -26                                          | 0                                       |
| Other Non-Gov Grants / Contributions           | -172                                    | -96                                          | -173                                    |
| Customer and Client Receipts                   | -3,442                                  | -3,588                                       | -3,514                                  |
| Income Total                                   | -3,615                                  | -3,709                                       | -3,686                                  |
| <b>Recharge Expenditure</b>                    |                                         |                                              |                                         |
| Premises Related Expenditure                   | 30                                      | 30                                           | 27                                      |
| Support Services                               | 1,259                                   | 1,259                                        | 488                                     |
| Recharge Expenditure Total                     | 1,289                                   | 1,289                                        | 515                                     |
| <b>Recharge Income</b>                         |                                         |                                              |                                         |
| Support Services                               | -783                                    | -783                                         | 0                                       |
| Recharge Income Total                          | -783                                    | -783                                         | 0                                       |
| <b>PARKING DEVELOPMENT &amp; ENFRMNT Total</b> | <b>819</b>                              | <b>772</b>                                   | <b>438</b>                              |
| <b>RESILIENCE EMERGENCY PLANNING</b>           |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 242                                     | 262                                          | 240                                     |
| Transport Related Expenditure                  | 2                                       | 0                                            | 2                                       |
| Supplies And Services                          | 232                                     | 170                                          | 232                                     |
| Expenditure Total                              | 476                                     | 432                                          | 474                                     |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Customer and Client Receipts                   | -2                                      | -4                                           | -2                                      |
| Income Total                                   | -2                                      | -4                                           | -2                                      |
| <b>Recharge Expenditure</b>                    |                                         |                                              |                                         |
| Premises Related Expenditure                   | 7                                       | 7                                            | 5                                       |
| Support Services                               | 236                                     | 236                                          | 251                                     |
| Recharge Expenditure Total                     | 243                                     | 243                                          | 257                                     |
| <b>RESILIENCE EMERGENCY PLANNING Total</b>     | <b>717</b>                              | <b>671</b>                                   | <b>728</b>                              |
| <b>TRADING STANDARDS &amp; LICENSING</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 921                                     | 981                                          | 909                                     |
| Premises Related Expenditure                   | 2                                       | 0                                            | 2                                       |
| Transport Related Expenditure                  | 85                                      | 114                                          | 86                                      |
| Supplies And Services                          | 100                                     | 131                                          | 109                                     |
| Third Party Payments                           | 3                                       | 0                                            | 3                                       |
| Expenditure Total                              | 1,110                                   | 1,226                                        | 1,108                                   |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Government Grants                              | -516                                    | -516                                         | -516                                    |
| Other Non-Gov Grants / Contributions           | -50                                     | -25                                          | -36                                     |
| Customer and Client Receipts                   | -885                                    | -854                                         | -928                                    |
| Income Total                                   | -1,451                                  | -1,395                                       | -1,480                                  |
| <b>Recharge Expenditure</b>                    |                                         |                                              |                                         |
| Premises Related Expenditure                   | 2                                       | 2                                            | 1                                       |
| Support Services                               | 289                                     | 289                                          | 295                                     |
| Recharge Expenditure Total                     | 291                                     | 291                                          | 296                                     |
| <b>TRADING STANDARDS &amp; LICENSING Total</b> | <b>-50</b>                              | <b>122</b>                                   | <b>-76</b>                              |
| <b>REGULATION &amp; ENFORCEMENT Total</b>      | <b>2,317</b>                            | <b>2,464</b>                                 | <b>1,825</b>                            |



| Service                                        | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <u>SERVICE MANAGER ENVIRONMENT</u>             |                                         |                                              |                                         |
| <b>SERVICE MANAGER ENVIRONMENT</b>             |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 134                                     | 133                                          | 134                                     |
| Supplies And Services                          | 4                                       | 0                                            | 4                                       |
| Expenditure Total                              | 138                                     | 133                                          | 138                                     |
| <b>Recharge Income</b>                         |                                         |                                              |                                         |
| Support Services                               | -132                                    | -132                                         | -138                                    |
| Recharge Income Total                          | -132                                    | -132                                         | -138                                    |
| <b>SERVICE MANAGER ENVIRONMENT Total</b>       | <b>6</b>                                | <b>1</b>                                     | <b>-0</b>                               |
| <b>SERVICE MANAGER ENVIRONMENT Total</b>       | <b>6</b>                                | <b>1</b>                                     | <b>-0</b>                               |
| <u>STREET SCENE</u>                            |                                         |                                              |                                         |
| <b>HOS STREET SCENE &amp; HGHWYS OPS</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 93                                      | 93                                           | 93                                      |
| Expenditure Total                              | 93                                      | 93                                           | 93                                      |
| <b>Recharge Income</b>                         |                                         |                                              |                                         |
| Support Services                               | -91                                     | -91                                          | -93                                     |
| Recharge Income Total                          | -91                                     | -91                                          | -93                                     |
| <b>HOS STREET SCENE &amp; HGHWYS OPS Total</b> | <b>2</b>                                | <b>2</b>                                     | <b>-0</b>                               |
| <b>STREET SCENE CENTRAL</b>                    |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Premises Related Expenditure                   | 80                                      | 107                                          | 70                                      |
| Supplies And Services                          | 75                                      | 78                                           | 1                                       |
| Capital Charges                                | 2,704                                   | 2,704                                        | 32                                      |
| Expenditure Total                              | 2,858                                   | 2,889                                        | 103                                     |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions           | -74                                     | -74                                          | 0                                       |
| Customer and Client Receipts                   | -42                                     | -41                                          | -44                                     |
| Income Total                                   | -116                                    | -115                                         | -44                                     |
| <b>Recharge Expenditure</b>                    |                                         |                                              |                                         |
| Premises Related Expenditure                   | 30                                      | 30                                           | 31                                      |
| Support Services                               | 305                                     | 305                                          | 329                                     |
| Recharge Expenditure Total                     | 334                                     | 334                                          | 360                                     |
| <b>STREET SCENE CENTRAL Total</b>              | <b>3,076</b>                            | <b>3,109</b>                                 | <b>419</b>                              |
| <b>STREET SCENE EAST</b>                       |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 2,310                                   | 2,272                                        | 2,252                                   |
| Premises Related Expenditure                   | 39                                      | 41                                           | 61                                      |
| Transport Related Expenditure                  | 664                                     | 719                                          | 771                                     |
| Supplies And Services                          | 149                                     | 173                                          | 112                                     |
| Third Party Payments                           | 70                                      | 74                                           | 70                                      |
| Expenditure Total                              | 3,233                                   | 3,279                                        | 3,266                                   |

| Service                                        | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                                  |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions           | -381                                    | -404                                         | -452                                    |
| Customer and Client Receipts                   | -5                                      | -5                                           | -5                                      |
| Other Income                                   | -933                                    | -907                                         | -933                                    |
| Income Total                                   | -1,318                                  | -1,315                                       | -1,389                                  |
| <b>STREET SCENE EAST Total</b>                 | <b>1,915</b>                            | <b>1,964</b>                                 | <b>1,877</b>                            |
| <b>STREET SCENE MANAGE &amp; SUPPORT</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 672                                     | 671                                          | 650                                     |
| Premises Related Expenditure                   | 63                                      | 8                                            | 0                                       |
| Transport Related Expenditure                  | 0                                       | 8                                            | 13                                      |
| Supplies And Services                          | 152                                     | 294                                          | 88                                      |
| Third Party Payments                           | 50                                      | 66                                           | 51                                      |
| Capital Charges                                | 24                                      | 24                                           | 24                                      |
| Expenditure Total                              | 961                                     | 1,070                                        | 826                                     |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions           | -2                                      | -6                                           | -2                                      |
| Customer and Client Receipts                   | -6                                      | -21                                          | -6                                      |
| Income Total                                   | -8                                      | -26                                          | -8                                      |
| <b>Recharge Expenditure</b>                    |                                         |                                              |                                         |
| Premises Related Expenditure                   | 337                                     | 337                                          | 285                                     |
| Support Services                               | 809                                     | 809                                          | 851                                     |
| Recharge Expenditure Total                     | 1,146                                   | 1,146                                        | 1,136                                   |
| <b>STREET SCENE MANAGE &amp; SUPPORT Total</b> | <b>2,098</b>                            | <b>2,189</b>                                 | <b>1,954</b>                            |
| <b>STREET SCENE NORTH/WEST</b>                 |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 2,406                                   | 2,327                                        | 2,361                                   |
| Premises Related Expenditure                   | 32                                      | 29                                           | 42                                      |
| Transport Related Expenditure                  | 730                                     | 807                                          | 870                                     |
| Supplies And Services                          | 109                                     | 177                                          | 103                                     |
| Third Party Payments                           | 19                                      | 71                                           | 19                                      |
| Capital Charges                                | 200                                     | 215                                          | 223                                     |
| Expenditure Total                              | 3,496                                   | 3,626                                        | 3,618                                   |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions           | -638                                    | -667                                         | -715                                    |
| Other Income                                   | -89                                     | -70                                          | -89                                     |
| Income Total                                   | -727                                    | -737                                         | -804                                    |
| <b>STREET SCENE NORTH/WEST Total</b>           | <b>2,769</b>                            | <b>2,889</b>                                 | <b>2,814</b>                            |
| <b>STREET SCENE SOUTH/WEST</b>                 |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | 3,326                                   | 3,245                                        | 3,445                                   |
| Premises Related Expenditure                   | 26                                      | 9                                            | 44                                      |
| Transport Related Expenditure                  | 1,126                                   | 1,018                                        | 1,107                                   |
| Supplies And Services                          | 156                                     | 183                                          | 170                                     |
| Third Party Payments                           | 52                                      | 60                                           | 29                                      |
| Capital Charges                                | 36                                      | 36                                           | 36                                      |
| Expenditure Total                              | 4,722                                   | 4,551                                        | 4,832                                   |

| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | -649                                    | -781                                         | -698                                    |
| Customer and Client Receipts         | 0                                       | -18                                          | 0                                       |
| Other Income                         | -508                                    | -572                                         | -508                                    |
| Income Total                         | -1,157                                  | -1,371                                       | -1,207                                  |
| <b>STREET SCENE SOUTHWEST Total</b>  | <b>3,564</b>                            | <b>3,181</b>                                 | <b>3,625</b>                            |
| <b>STREET SCENE Total</b>            | <b>13,425</b>                           | <b>13,334</b>                                | <b>10,689</b>                           |
| <u>WASTE</u>                         |                                         |                                              |                                         |
| <b>BINS</b>                          |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Supplies And Services                | 356                                     | 337                                          | 306                                     |
| Third Party Payments                 | 28                                      | 0                                            | 29                                      |
| Expenditure Total                    | 384                                     | 337                                          | 335                                     |
| <b>Income</b>                        |                                         |                                              |                                         |
| Customer and Client Receipts         | -68                                     | -131                                         | -72                                     |
| Income Total                         | -68                                     | -131                                         | -72                                     |
| <b>BINS Total</b>                    | <b>316</b>                              | <b>206</b>                                   | <b>262</b>                              |
| <b>COLLECTION</b>                    |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Supplies And Services                | 26                                      | 8                                            | 26                                      |
| Third Party Payments                 | 8,114                                   | 8,113                                        | 8,427                                   |
| Capital Charges                      | 1,177                                   | 1,177                                        | 1,177                                   |
| Unallocated Cut                      | 0                                       | 0                                            | -60                                     |
| Expenditure Total                    | 9,317                                   | 9,298                                        | 9,570                                   |
| <b>Income</b>                        |                                         |                                              |                                         |
| Customer and Client Receipts         | -268                                    | -306                                         | -256                                    |
| Income Total                         | -268                                    | -306                                         | -256                                    |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 2                                       | 2                                            | 2                                       |
| Support Services                     | 560                                     | 561                                          | 572                                     |
| Recharge Expenditure Total           | 562                                     | 562                                          | 574                                     |
| <b>COLLECTION Total</b>              | <b>9,612</b>                            | <b>9,554</b>                                 | <b>9,888</b>                            |
| <b>DEPOT</b>                         |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Premises Related Expenditure         | 141                                     | 165                                          | 164                                     |
| Third Party Payments                 | 516                                     | 504                                          | 536                                     |
| Capital Charges                      | 537                                     | 537                                          | 537                                     |
| Expenditure Total                    | 1,195                                   | 1,206                                        | 1,237                                   |
| <b>DEPOT Total</b>                   | <b>1,195</b>                            | <b>1,206</b>                                 | <b>1,237</b>                            |
| <b>DISPOSAL</b>                      |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Third Party Payments                 | 7,840                                   | 8,009                                        | 9,424                                   |
| Interest Payable                     | 2,264                                   | 2,264                                        | 2,372                                   |
| Expenditure Total                    | 10,104                                  | 10,273                                       | 11,796                                  |

| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -2,385                                  | -2,385                                       | -2,385                                  |
| Other Non-Gov Grants / Contributions | -200                                    | -1,603                                       | -700                                    |
| Income Total                         | -2,585                                  | -3,987                                       | -3,085                                  |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Support Services                     | 243                                     | 243                                          | 253                                     |
| Recharge Expenditure Total           | 243                                     | 243                                          | 253                                     |
| <b>DISPOSAL Total</b>                | <b>7,762</b>                            | <b>6,528</b>                                 | <b>8,965</b>                            |
| <b>GENERAL/CONTRACT MGT</b>          |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 654                                     | 615                                          | 665                                     |
| Premises Related Expenditure         | 2                                       | -0                                           | 2                                       |
| Transport Related Expenditure        | 27                                      | 27                                           | 27                                      |
| Supplies And Services                | 165                                     | 164                                          | 160                                     |
| Third Party Payments                 | 3                                       | 5                                            | 3                                       |
| Capital Charges                      | 1,044                                   | 1,044                                        | 1,044                                   |
| Expenditure Total                    | 1,895                                   | 1,854                                        | 1,901                                   |
| <b>GENERAL/CONTRACT MGT Total</b>    | <b>1,895</b>                            | <b>1,854</b>                                 | <b>1,901</b>                            |
| <b>GREEN</b>                         |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Third Party Payments                 | 565                                     | 573                                          | 587                                     |
| Expenditure Total                    | 565                                     | 573                                          | 587                                     |
| <b>GREEN Total</b>                   | <b>565</b>                              | <b>573</b>                                   | <b>587</b>                              |
| <b>HWRC</b>                          |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Supplies And Services                | 17                                      | 0                                            | 18                                      |
| Third Party Payments                 | 1,753                                   | 1,840                                        | 2,038                                   |
| Capital Charges                      | 57                                      | 57                                           | 57                                      |
| Expenditure Total                    | 1,828                                   | 1,898                                        | 2,114                                   |
| <b>Income</b>                        |                                         |                                              |                                         |
| Customer and Client Receipts         | 0                                       | -14                                          | 0                                       |
| Income Total                         | 0                                       | -14                                          | 0                                       |
| <b>HWRC Total</b>                    | <b>1,828</b>                            | <b>1,884</b>                                 | <b>2,114</b>                            |
| <b>RECYCLING</b>                     |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Third Party Payments                 | 1,733                                   | 2,415                                        | 1,799                                   |
| Expenditure Total                    | 1,733                                   | 2,415                                        | 1,799                                   |
| <b>Income</b>                        |                                         |                                              |                                         |
| Customer and Client Receipts         | -750                                    | -1,180                                       | -600                                    |
| Income Total                         | -750                                    | -1,180                                       | -600                                    |
| <b>RECYCLING Total</b>               | <b>983</b>                              | <b>1,235</b>                                 | <b>1,199</b>                            |

| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>TRADE</b>                         |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 111                                     | 135                                          | 167                                     |
| Supplies And Services                | 0                                       | 3                                            | 0                                       |
| Third Party Payments                 | 1,153                                   | 1,082                                        | 562                                     |
| <b>Expenditure Total</b>             | <b>1,265</b>                            | <b>1,220</b>                                 | <b>729</b>                              |
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | 0                                       | -27                                          | 0                                       |
| Customer and Client Receipts         | -1,992                                  | -1,730                                       | -2,162                                  |
| Other Income                         | -486                                    | -295                                         | -486                                    |
| <b>Income Total</b>                  | <b>-2,477</b>                           | <b>-2,052</b>                                | <b>-2,647</b>                           |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Support Services                     | 110                                     | 110                                          | 110                                     |
| <b>Recharge Expenditure Total</b>    | <b>110</b>                              | <b>110</b>                                   | <b>110</b>                              |
| <b>TRADE Total</b>                   | <b>-1,102</b>                           | <b>-722</b>                                  | <b>-1,809</b>                           |
| <b>WASTE Total</b>                   | <b>23,053</b>                           | <b>22,319</b>                                | <b>24,344</b>                           |
| <b>ENVIRONMENT Total</b>             | <b>77,963</b>                           | <b>78,195</b>                                | <b>75,488</b>                           |

| Service                               | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|---------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>STRATEGIC HOUSING</b>              |                                         |                                              |                                         |
| <u>STRATEGIC HOUSING</u>              |                                         |                                              |                                         |
| <b>STRATEGIC HOUSING</b>              |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Employees                             | 836                                     | 763                                          | 782                                     |
| Premises Related Expenditure          | 3                                       | 4                                            | 3                                       |
| Transport Related Expenditure         | 4                                       | 0                                            | 4                                       |
| Supplies And Services                 | 82                                      | 76                                           | 87                                      |
| Third Party Payments                  | 2,503                                   | 2,674                                        | 2,750                                   |
| Capital Charges                       | 255                                     | 255                                          | 75                                      |
| Expenditure Total                     | 3,684                                   | 3,773                                        | 3,701                                   |
| <b>Income</b>                         |                                         |                                              |                                         |
| Government Grants                     | -456                                    | -456                                         | -465                                    |
| Other Non-Gov Grants / Contributions  | 0                                       | -1                                           | 0                                       |
| Customer and Client Receipts          | -346                                    | -337                                         | -349                                    |
| Other Income                          | -690                                    | -705                                         | -690                                    |
| Capital Charges                       | -88                                     | -88                                          | 0                                       |
| Income Total                          | -1,579                                  | -1,586                                       | -1,504                                  |
| <b>Recharge Expenditure</b>           |                                         |                                              |                                         |
| Premises Related Expenditure          | 24                                      | 24                                           | 21                                      |
| Support Services                      | 328                                     | 328                                          | 348                                     |
| Recharge Expenditure Total            | 352                                     | 352                                          | 369                                     |
| <b>Recharge Income</b>                |                                         |                                              |                                         |
| Support Services                      | -56                                     | -56                                          | -57                                     |
| Recharge Income Total                 | -56                                     | -56                                          | -57                                     |
| <b>STRATEGIC HOUSING Total</b>        | <b>2,401</b>                            | <b>2,482</b>                                 | <b>2,508</b>                            |
| <b>STRATEGIC HOUSING Total</b>        | <b>2,401</b>                            | <b>2,482</b>                                 | <b>2,508</b>                            |
| <u>SUSTAINABILITY</u>                 |                                         |                                              |                                         |
| <b>HOS SUSTAINABILITY</b>             |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Employees                             | 93                                      | 93                                           | 93                                      |
| Expenditure Total                     | 93                                      | 93                                           | 93                                      |
| <b>Income</b>                         |                                         |                                              |                                         |
| Other Income                          | -9                                      | -9                                           | -9                                      |
| Income Total                          | -9                                      | -9                                           | -9                                      |
| <b>Recharge Income</b>                |                                         |                                              |                                         |
| Support Services                      | -89                                     | -89                                          | -84                                     |
| Recharge Income Total                 | -89                                     | -89                                          | -84                                     |
| <b>HOS SUSTAINABILITY Total</b>       | <b>-4</b>                               | <b>-4</b>                                    | <b>-0</b>                               |
| <b>SUSTAINABILITY BUILT ENVIRONME</b> |                                         |                                              |                                         |
| <b>Expenditure</b>                    |                                         |                                              |                                         |
| Employees                             | 301                                     | 292                                          | 301                                     |
| Premises Related Expenditure          | 0                                       | 11                                           | 0                                       |
| Transport Related Expenditure         | 5                                       | 2                                            | 3                                       |
| Supplies And Services                 | 105                                     | 75                                           | 102                                     |
| Capital Charges                       | 24                                      | 24                                           | 24                                      |
| Expenditure Total                     | 434                                     | 404                                          | 430                                     |

| Service                                     | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|---------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                               |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions        | -137                                    | -123                                         | -137                                    |
| Customer and Client Receipts                | -244                                    | -152                                         | -244                                    |
| Other Income                                | -81                                     | -241                                         | -81                                     |
| Income Total                                | -462                                    | -517                                         | -462                                    |
| <b>Recharge Expenditure</b>                 |                                         |                                              |                                         |
| Premises Related Expenditure                | 7                                       | 7                                            | 5                                       |
| Support Services                            | 179                                     | 179                                          | 186                                     |
| Recharge Expenditure Total                  | 186                                     | 186                                          | 191                                     |
| <b>SUSTAINABILITY BUILT ENVIRONME Total</b> | <b>158</b>                              | <b>74</b>                                    | <b>159</b>                              |
| <b>SUSTAINABILITY NATURAL ENVIRON</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 562                                     | 523                                          | 649                                     |
| Premises Related Expenditure                | 45                                      | 54                                           | 53                                      |
| Transport Related Expenditure               | 25                                      | 32                                           | 25                                      |
| Supplies And Services                       | 200                                     | 228                                          | 44                                      |
| Third Party Payments                        | 22                                      | 50                                           | 1                                       |
| Capital Charges                             | 47                                      | 47                                           | 13                                      |
| Expenditure Total                           | 901                                     | 933                                          | 785                                     |
| <b>Income</b>                               |                                         |                                              |                                         |
| Government Grants                           | -18                                     | -69                                          | -33                                     |
| Other Non-Gov Grants / Contributions        | -118                                    | -137                                         | -144                                    |
| Customer and Client Receipts                | -51                                     | -51                                          | -54                                     |
| Other Income                                | -65                                     | -16                                          | -65                                     |
| Income Total                                | -251                                    | -274                                         | -296                                    |
| <b>Recharge Expenditure</b>                 |                                         |                                              |                                         |
| Premises Related Expenditure                | 5                                       | 5                                            | 6                                       |
| Recharge Expenditure Total                  | 5                                       | 5                                            | 6                                       |
| <b>SUSTAINABILITY NATURAL ENVIRON Total</b> | <b>655</b>                              | <b>665</b>                                   | <b>495</b>                              |
| <b>SUSTAINABILITY Total</b>                 | <b>809</b>                              | <b>735</b>                                   | <b>654</b>                              |
| <b>STRATEGIC HOUSING Total</b>              | <b>3,210</b>                            | <b>3,217</b>                                 | <b>3,162</b>                            |

| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>TRADING SERVICES</b>              |                                         |                                              |                                         |
| <u>TRADING SERVICES</u>              |                                         |                                              |                                         |
| <b>BEREAVEMENT SERVICES</b>          |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 499                                     | 478                                          | 433                                     |
| Premises Related Expenditure         | 1,393                                   | 1,448                                        | 1,333                                   |
| Transport Related Expenditure        | 58                                      | 29                                           | 38                                      |
| Supplies And Services                | 179                                     | 260                                          | 175                                     |
| Third Party Payments                 | 118                                     | 246                                          | 227                                     |
| Capital Charges                      | 158                                     | 158                                          | 158                                     |
| Expenditure Total                    | 2,405                                   | 2,618                                        | 2,364                                   |
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -50                                     | -50                                          | -50                                     |
| Other Non-Gov Grants / Contributions | 0                                       | -13                                          | 0                                       |
| Customer and Client Receipts         | -3,310                                  | -2,795                                       | -3,149                                  |
| Other Income                         | 0                                       | -1                                           | 0                                       |
| Income Total                         | -3,360                                  | -2,859                                       | -3,199                                  |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 25                                      | 25                                           | 26                                      |
| Support Services                     | 156                                     | 156                                          | 160                                     |
| Recharge Expenditure Total           | 180                                     | 180                                          | 187                                     |
| <b>BEREAVEMENT SERVICES Total</b>    | <b>-775</b>                             | <b>-60</b>                                   | <b>-648</b>                             |
| <b>FLEET MANAGEMENT</b>              |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 1,436                                   | 1,441                                        | 1,485                                   |
| Premises Related Expenditure         | 11                                      | 19                                           | 11                                      |
| Transport Related Expenditure        | 2,740                                   | 2,825                                        | 2,829                                   |
| Supplies And Services                | 1,052                                   | 1,220                                        | 1,106                                   |
| Capital Charges                      | 4,118                                   | 4,118                                        | 2,482                                   |
| Expenditure Total                    | 9,357                                   | 9,623                                        | 7,913                                   |
| <b>Income</b>                        |                                         |                                              |                                         |
| Government Grants                    | -20                                     | -24                                          | -20                                     |
| Other Non-Gov Grants / Contributions | -1,968                                  | -2,119                                       | -1,949                                  |
| Customer and Client Receipts         | -106                                    | -95                                          | -113                                    |
| Other Income                         | -6,470                                  | -6,913                                       | -6,471                                  |
| Income Total                         | -8,564                                  | -9,151                                       | -8,553                                  |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 209                                     | 209                                          | 177                                     |
| Support Services                     | 372                                     | 370                                          | 383                                     |
| Recharge Expenditure Total           | 581                                     | 580                                          | 560                                     |
| <b>FLEET MANAGEMENT Total</b>        | <b>1,373</b>                            | <b>1,052</b>                                 | <b>-81</b>                              |
| <b>HOS TRADING SERVICES</b>          |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 315                                     | 294                                          | 315                                     |
| Supplies And Services                | 22                                      | 19                                           | 23                                      |
| Expenditure Total                    | 337                                     | 314                                          | 338                                     |



| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Recharge Income</b>               |                                         |                                              |                                         |
| Support Services                     | -315                                    | -315                                         | -338                                    |
| Recharge Income Total                | -315                                    | -315                                         | -338                                    |
| <b>HOS TRADING SERVICES Total</b>    | <b>22</b>                               | <b>-1</b>                                    | <b>-0</b>                               |
| <b>MARKETS</b>                       |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Premises Related Expenditure         | 271                                     | 662                                          | 528                                     |
| Supplies And Services                | 7                                       | 24                                           | 7                                       |
| Capital Charges                      | 71                                      | 82                                           | 71                                      |
| Expenditure Total                    | 349                                     | 767                                          | 606                                     |
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | -155                                    | -479                                         | -412                                    |
| Customer and Client Receipts         | -168                                    | -169                                         | -178                                    |
| Income Total                         | -323                                    | -648                                         | -590                                    |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 102                                     | 102                                          | 112                                     |
| Support Services                     | 145                                     | 132                                          | 145                                     |
| Recharge Expenditure Total           | 247                                     | 234                                          | 256                                     |
| <b>MARKETS Total</b>                 | <b>273</b>                              | <b>353</b>                                   | <b>273</b>                              |
| <b>METROCLEAN</b>                    |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 5,397                                   | 5,040                                        | 4,974                                   |
| Transport Related Expenditure        | 60                                      | 55                                           | 61                                      |
| Supplies And Services                | 194                                     | 136                                          | 195                                     |
| Capital Charges                      | 12                                      | 12                                           | 20                                      |
| Expenditure Total                    | 5,664                                   | 5,244                                        | 5,249                                   |
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | -3,775                                  | -3,247                                       | -3,408                                  |
| Customer and Client Receipts         | -20                                     | -37                                          | -20                                     |
| Other Income                         | -1,041                                  | -989                                         | -992                                    |
| Income Total                         | -4,836                                  | -4,272                                       | -4,421                                  |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 39                                      | 39                                           | 48                                      |
| Support Services                     | 666                                     | 665                                          | 685                                     |
| Recharge Expenditure Total           | 705                                     | 703                                          | 732                                     |
| <b>Recharge Income</b>               |                                         |                                              |                                         |
| Premises Related Expenditure         | -915                                    | -915                                         | -991                                    |
| Recharge Income Total                | -915                                    | -915                                         | -991                                    |
| <b>METROCLEAN Total</b>              | <b>618</b>                              | <b>759</b>                                   | <b>570</b>                              |
| <b>PEST CONTROL</b>                  |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 194                                     | 193                                          | 192                                     |
| Transport Related Expenditure        | 45                                      | 46                                           | 42                                      |
| Supplies And Services                | 7                                       | 11                                           | 7                                       |
| Third Party Payments                 | 13                                      | 28                                           | 13                                      |
| Expenditure Total                    | 260                                     | 277                                          | 255                                     |

| Service                              | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|--------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | -26                                     | -24                                          | -33                                     |
| Customer and Client Receipts         | -151                                    | -99                                          | -137                                    |
| Other Income                         | -42                                     | -40                                          | -42                                     |
| Income Total                         | -219                                    | -163                                         | -212                                    |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 3                                       | 3                                            | 3                                       |
| Support Services                     | 159                                     | 159                                          | 158                                     |
| Recharge Expenditure Total           | 163                                     | 163                                          | 161                                     |
| <b>PEST CONTROL Total</b>            | <b>203</b>                              | <b>276</b>                                   | <b>204</b>                              |
| <b>SCHOOLS CATERING</b>              |                                         |                                              |                                         |
| <b>Expenditure</b>                   |                                         |                                              |                                         |
| Employees                            | 4,585                                   | 4,592                                        | 4,703                                   |
| Premises Related Expenditure         | 71                                      | 21                                           | 57                                      |
| Transport Related Expenditure        | 71                                      | 68                                           | 76                                      |
| Supplies And Services                | 2,517                                   | 2,697                                        | 2,908                                   |
| Expenditure Total                    | 7,245                                   | 7,379                                        | 7,745                                   |
| <b>Income</b>                        |                                         |                                              |                                         |
| Other Non-Gov Grants / Contributions | -2,950                                  | -2,364                                       | -2,846                                  |
| Customer and Client Receipts         | -2,943                                  | -3,472                                       | -4,898                                  |
| Other Income                         | -1,350                                  | -1,462                                       | 0                                       |
| Income Total                         | -7,244                                  | -7,299                                       | -7,744                                  |
| <b>Recharge Expenditure</b>          |                                         |                                              |                                         |
| Premises Related Expenditure         | 97                                      | 97                                           | 155                                     |
| Support Services                     | 650                                     | 649                                          | 663                                     |
| Recharge Expenditure Total           | 748                                     | 746                                          | 818                                     |
| <b>SCHOOLS CATERING Total</b>        | <b>749</b>                              | <b>826</b>                                   | <b>819</b>                              |
| <b>TRADING SERVICES Total</b>        | <b>2,463</b>                            | <b>3,205</b>                                 | <b>1,137</b>                            |
| <b>TRADING SERVICES Total</b>        | <b>2,463</b>                            | <b>3,205</b>                                 | <b>1,137</b>                            |
| <b>PLACE Total</b>                   | <b>98,930</b>                           | <b>98,384</b>                                | <b>90,712</b>                           |

| Service                               | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|---------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b>COUNCIL WIDE BUDGET</b>            |                                         |                                              |                                         |
| <b><u>BUSINESS RATE RETENTION</u></b> |                                         |                                              |                                         |
| <u>BUSINESS RATE RETENTION</u>        |                                         |                                              |                                         |
| <b>BUSINESS RATE RETENTION</b>        |                                         |                                              |                                         |
| <b>Income</b>                         |                                         |                                              |                                         |
| Non-Ring Fenced Grants                | -56,495                                 | -57,847                                      | -61,020                                 |
| Other Non-Gov Grants / Contributions  | -63,343                                 | -63,343                                      | -53,948                                 |
| Income Total                          | -119,838                                | -121,190                                     | -114,968                                |
| <b>BUSINESS RATE RETENTION Total</b>  | <b>-119,838</b>                         | <b>-121,190</b>                              | <b>-114,968</b>                         |
| <b>NDR SECTION 31 GRANTS</b>          |                                         |                                              |                                         |
| <b>Income</b>                         |                                         |                                              |                                         |
| Non-Ring Fenced Grants                | -24,568                                 | -24,568                                      | -26,917                                 |
| Income Total                          | -24,568                                 | -24,568                                      | -26,917                                 |
| <b>NDR SECTION 31 GRANTS Total</b>    | <b>-24,568</b>                          | <b>-24,568</b>                               | <b>-26,917</b>                          |
| <b>BUSINESS RATE RETENTION Total</b>  | <b>-144,406</b>                         | <b>-145,758</b>                              | <b>-141,886</b>                         |
| <b>BUSINESS RATE RETENTION Total</b>  | <b>-144,406</b>                         | <b>-145,758</b>                              | <b>-141,886</b>                         |
| <b><u>CHANGE PROGRAMME</u></b>        |                                         |                                              |                                         |
| <u>CHANGE PROGRAMME</u>               |                                         |                                              |                                         |
| <b>CHANGE TARGETS</b>                 |                                         |                                              |                                         |
| <b>Income</b>                         |                                         |                                              |                                         |
| Government Grants                     | -150                                    | -150                                         | -150                                    |
| Income Total                          | -150                                    | -150                                         | -150                                    |
| <b>CHANGE TARGETS Total</b>           | <b>-150</b>                             | <b>-150</b>                                  | <b>-150</b>                             |
| <b>CHANGE PROGRAMME Total</b>         | <b>-150</b>                             | <b>-150</b>                                  | <b>-150</b>                             |
| <b>CHANGE PROGRAMME Total</b>         | <b>-150</b>                             | <b>-150</b>                                  | <b>-150</b>                             |

| Service                                      | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|----------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>GNRL FINANCING/TREASURY MNGMEN</u></b> |                                         |                                              |                                         |
| <b><u>GENERAL FINANCING</u></b>              |                                         |                                              |                                         |
| <b>LOANS FUND INTEREST</b>                   |                                         |                                              |                                         |
| <b>Expenditure</b>                           |                                         |                                              |                                         |
| Interest Payable                             | 4,884                                   | 4,081                                        | 4,948                                   |
| Expenditure Total                            | 4,884                                   | 4,081                                        | 4,948                                   |
| <b>LOANS FUND INTEREST Total</b>             | <b>4,884</b>                            | <b>4,081</b>                                 | <b>4,948</b>                            |
| <b>GENERAL FINANCING Total</b>               | <b>4,884</b>                            | <b>4,081</b>                                 | <b>4,948</b>                            |
| <b><u>TREASURY MANAGEMENT</u></b>            |                                         |                                              |                                         |
| <b>TREASURY MANAGEMENT</b>                   |                                         |                                              |                                         |
| <b>Expenditure</b>                           |                                         |                                              |                                         |
| Supplies And Services                        | 80                                      | 107                                          | 80                                      |
| Expenditure Total                            | 80                                      | 107                                          | 80                                      |
| <b>Income</b>                                |                                         |                                              |                                         |
| Interest & Investment Income                 | -560                                    | -753                                         | -560                                    |
| Customer and Client Receipts                 | -8                                      | -129                                         | -8                                      |
| Other Income                                 | -38                                     | -38                                          | -38                                     |
| Income Total                                 | -606                                    | -920                                         | -606                                    |
| <b>TREASURY MANAGEMENT Total</b>             | <b>-526</b>                             | <b>-813</b>                                  | <b>-526</b>                             |
| <b>TREASURY MANAGEMENT Total</b>             | <b>-526</b>                             | <b>-813</b>                                  | <b>-526</b>                             |
| <b>GNRL FINANCING/TREASURY MNGMEN Total</b>  | <b>4,358</b>                            | <b>3,268</b>                                 | <b>4,422</b>                            |

| Service                                      | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|----------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>LEVYING BODIES/PARISH PRECEPTS</u></b> |                                         |                                              |                                         |
| <b><u>LEVYING BODIES</u></b>                 |                                         |                                              |                                         |
| <b>ENVIRONMENT AGENCY</b>                    |                                         |                                              |                                         |
| <b>Expenditure</b>                           |                                         |                                              |                                         |
| Third Party Payments                         | 144                                     | 144                                          | 148                                     |
| Expenditure Total                            | 144                                     | 144                                          | 148                                     |
| <b>ENVIRONMENT AGENCY Total</b>              | <b>144</b>                              | <b>144</b>                                   | <b>148</b>                              |
| <b>INTERNAL DRAINAGE BOARDS</b>              |                                         |                                              |                                         |
| <b>Expenditure</b>                           |                                         |                                              |                                         |
| Third Party Payments                         | 1,830                                   | 1,830                                        | 1,944                                   |
| Expenditure Total                            | 1,830                                   | 1,830                                        | 1,944                                   |
| <b>INTERNAL DRAINAGE BOARDS Total</b>        | <b>1,830</b>                            | <b>1,830</b>                                 | <b>1,944</b>                            |
| <b>PENSIONS AUTHORITY</b>                    |                                         |                                              |                                         |
| <b>Expenditure</b>                           |                                         |                                              |                                         |
| Third Party Payments                         | 74                                      | 74                                           | 67                                      |
| Expenditure Total                            | 74                                      | 74                                           | 67                                      |
| <b>PENSIONS AUTHORITY Total</b>              | <b>74</b>                               | <b>74</b>                                    | <b>67</b>                               |
| <b>TRANSPORT AUTHORITY</b>                   |                                         |                                              |                                         |
| <b>Expenditure</b>                           |                                         |                                              |                                         |
| Third Party Payments                         | 12,480                                  | 12,480                                       | 12,730                                  |
| Expenditure Total                            | 12,480                                  | 12,480                                       | 12,730                                  |
| <b>TRANSPORT AUTHORITY Total</b>             | <b>12,480</b>                           | <b>12,480</b>                                | <b>12,730</b>                           |
| <b>LEVYING BODIES Total</b>                  | <b>14,528</b>                           | <b>14,528</b>                                | <b>14,889</b>                           |
| <b><u>PARISH PRECEPTS</u></b>                |                                         |                                              |                                         |
| <b>PARISH PRECEPTS</b>                       |                                         |                                              |                                         |
| <b>Expenditure</b>                           |                                         |                                              |                                         |
| Other Operating Exepnditure                  | 2,924                                   | 2,924                                        | 3,321                                   |
| Expenditure Total                            | 2,924                                   | 2,924                                        | 3,321                                   |
| <b>PARISH PRECEPTS Total</b>                 | <b>2,924</b>                            | <b>2,924</b>                                 | <b>3,321</b>                            |
| <b>PARISH PRECEPTS Total</b>                 | <b>2,924</b>                            | <b>2,924</b>                                 | <b>3,321</b>                            |
| <b>LEVYING BODIES/PARISH PRECEPTS Total</b>  | <b>17,452</b>                           | <b>17,452</b>                                | <b>18,210</b>                           |

| Service                                  | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>OTHER CENTRALLY FUNDED</u></b>     |                                         |                                              |                                         |
| <b><u>CENTRALISED BUDGETS</u></b>        |                                         |                                              |                                         |
| <b>CENTRALISED BUDGETS</b>               |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Employees                                | -522                                    | 807                                          | 5,618                                   |
| Premises Related Expenditure             | 1,777                                   | 0                                            | -330                                    |
| Supplies And Services                    | 609                                     | -24                                          | 3,139                                   |
| Third Party Payments                     | 197                                     | 191                                          | 833                                     |
| Unallocated Cut                          | -193                                    | 0                                            | -210                                    |
| <b>Expenditure Total</b>                 | <b>1,867</b>                            | <b>973</b>                                   | <b>9,051</b>                            |
| <b>Income</b>                            |                                         |                                              |                                         |
| Government Grants                        | 0                                       | -807                                         | 0                                       |
| Customer and Client Receipts             | 0                                       | -25                                          | 0                                       |
| Other Income                             | -136                                    | -124                                         | -143                                    |
| <b>Income Total</b>                      | <b>-136</b>                             | <b>-955</b>                                  | <b>-143</b>                             |
| <b>CENTRALISED BUDGETS Total</b>         | <b>1,731</b>                            | <b>18</b>                                    | <b>8,908</b>                            |
| <b>MISCELLANEOUS INCOME</b>              |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Employees                                | -13                                     | -17                                          | -13                                     |
| Supplies And Services                    | 187                                     | 160                                          | 0                                       |
| <b>Expenditure Total</b>                 | <b>174</b>                              | <b>143</b>                                   | <b>-13</b>                              |
| <b>Income</b>                            |                                         |                                              |                                         |
| Customer and Client Receipts             | -522                                    | -465                                         | -354                                    |
| Other Income                             | 1                                       | 1                                            | 0                                       |
| <b>Income Total</b>                      | <b>-522</b>                             | <b>-465</b>                                  | <b>-354</b>                             |
| <b>Recharge Income</b>                   |                                         |                                              |                                         |
| Support Services                         | 359                                     | 359                                          | 168                                     |
| <b>Recharge Income Total</b>             | <b>359</b>                              | <b>359</b>                                   | <b>168</b>                              |
| <b>MISCELLANEOUS INCOME Total</b>        | <b>12</b>                               | <b>37</b>                                    | <b>-198</b>                             |
| <b>CENTRALISED BUDGETS Total</b>         | <b>1,743</b>                            | <b>55</b>                                    | <b>8,710</b>                            |
| <b><u>GRANTS</u></b>                     |                                         |                                              |                                         |
| <b>LOCAL COUNCIL TAX REDUCTION</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                       |                                         |                                              |                                         |
| Transfer Payments                        | 540                                     | 348                                          | 182                                     |
| <b>Expenditure Total</b>                 | <b>540</b>                              | <b>348</b>                                   | <b>182</b>                              |
| <b>Income</b>                            |                                         |                                              |                                         |
| Government Grants                        | -642                                    | -639                                         | 0                                       |
| <b>Income Total</b>                      | <b>-642</b>                             | <b>-639</b>                                  | <b>0</b>                                |
| <b>LOCAL COUNCIL TAX REDUCTION Total</b> | <b>-102</b>                             | <b>-291</b>                                  | <b>182</b>                              |
| <b>NON RING-FENCED GOVT GRANTS</b>       |                                         |                                              |                                         |
| <b>Income</b>                            |                                         |                                              |                                         |
| Non-Ring Fenced Grants                   | -8,430                                  | -9,156                                       | -9,040                                  |
| <b>Income Total</b>                      | <b>-8,430</b>                           | <b>-9,156</b>                                | <b>-9,040</b>                           |
| <b>NON RING-FENCED GOVT GRANTS Total</b> | <b>-8,430</b>                           | <b>-9,156</b>                                | <b>-9,040</b>                           |
| <b>GRANTS Total</b>                      | <b>-8,532</b>                           | <b>-9,447</b>                                | <b>-8,858</b>                           |

| Service                                        | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|------------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <u>SYPF DEFICIT &amp; JT VENTURE CO.</u>       |                                         |                                              |                                         |
| <b>RACECOURSE JOINT VENTURE CO.</b>            |                                         |                                              |                                         |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Customer and Client Receipts                   | -1                                      | -1                                           | -1                                      |
| Income Total                                   | -1                                      | -1                                           | -1                                      |
| <b>RACECOURSE JOINT VENTURE CO. Total</b>      | <b>-1</b>                               | <b>-1</b>                                    | <b>-1</b>                               |
| <b>SY PENSION FUND DEFICIT</b>                 |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Employees                                      | -1,022                                  | -980                                         | -1,022                                  |
| Supplies And Services                          | 28                                      | 8                                            | 28                                      |
| Expenditure Total                              | -994                                    | -973                                         | -994                                    |
| <b>SY PENSION FUND DEFICIT Total</b>           | <b>-994</b>                             | <b>-973</b>                                  | <b>-994</b>                             |
| <b>SYPF DEFICIT &amp; JT VENTURE CO. Total</b> | <b>-994</b>                             | <b>-973</b>                                  | <b>-994</b>                             |
| <b>OTHER CENTRALLY FUNDED Total</b>            | <b>-7,783</b>                           | <b>-10,365</b>                               | <b>-1,141</b>                           |
| <b><u>REVNUE COSTS EX CPITAL PROGRMM</u></b>   |                                         |                                              |                                         |
| <u>REVNUE COSTS EX CPITAL PROGRMM</u>          |                                         |                                              |                                         |
| <b>REVNUE COSTS EX CPITAL PROGRMM</b>          |                                         |                                              |                                         |
| <b>Expenditure</b>                             |                                         |                                              |                                         |
| Supplies And Services                          | -20,086                                 | 0                                            | -22,570                                 |
| Expenditure Total                              | -20,086                                 | 0                                            | -22,570                                 |
| <b>Income</b>                                  |                                         |                                              |                                         |
| Other Income                                   | 20,086                                  | 0                                            | 22,570                                  |
| Income Total                                   | 20,086                                  | 0                                            | 22,570                                  |
| <b>REVNUE COSTS EX CPITAL PROGRMM Total</b>    | <b>0</b>                                | <b>0</b>                                     | <b>0</b>                                |
| <b>REVNUE COSTS EX CPITAL PROGRMM Total</b>    | <b>0</b>                                | <b>0</b>                                     | <b>0</b>                                |
| <b>REVNUE COSTS EX CPITAL PROGRMM Total</b>    | <b>0</b>                                | <b>0</b>                                     | <b>0</b>                                |

| Service                                     | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|---------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>SEVERANCE COSTS</u></b>               |                                         |                                              |                                         |
| <u>FORMER STAFF PENSIONS NON SCHO</u>       |                                         |                                              |                                         |
| <b>FORMER STAFF NON SCHOOLS</b>             |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 4,242                                   | 4,104                                        | 1,922                                   |
| Expenditure Total                           | 4,242                                   | 4,104                                        | 1,922                                   |
| <b>FORMER STAFF NON SCHOOLS Total</b>       | <b>4,242</b>                            | <b>4,104</b>                                 | <b>1,922</b>                            |
| <b>FORMER STAFF PENSIONS NON SCHO Total</b> | <b>4,242</b>                            | <b>4,104</b>                                 | <b>1,922</b>                            |
| <u>FORMER STAFF PENSIONS SCHOOLS</u>        |                                         |                                              |                                         |
| <b>SEVERANCE/VER (POST 1/4/99)</b>          |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 777                                     | 777                                          | 774                                     |
| Expenditure Total                           | 777                                     | 777                                          | 774                                     |
| <b>SEVERANCE/VER (POST 1/4/99) Total</b>    | <b>777</b>                              | <b>777</b>                                   | <b>774</b>                              |
| <b>SEVERANCE/VER (PRE 31/3/99)</b>          |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 2,198                                   | 2,198                                        | 2,201                                   |
| Expenditure Total                           | 2,198                                   | 2,198                                        | 2,201                                   |
| <b>SEVERANCE/VER (PRE 31/3/99) Total</b>    | <b>2,198</b>                            | <b>2,198</b>                                 | <b>2,201</b>                            |
| <b>STAFF INHERITED LIABILITIES</b>          |                                         |                                              |                                         |
| <b>Expenditure</b>                          |                                         |                                              |                                         |
| Employees                                   | 321                                     | 321                                          | 319                                     |
| Expenditure Total                           | 321                                     | 321                                          | 319                                     |
| <b>Income</b>                               |                                         |                                              |                                         |
| Government Grants                           | -122                                    | -122                                         | -115                                    |
| Income Total                                | -122                                    | -122                                         | -115                                    |
| <b>STAFF INHERITED LIABILITIES Total</b>    | <b>199</b>                              | <b>199</b>                                   | <b>203</b>                              |
| <b>FORMER STAFF PENSIONS SCHOOLS Total</b>  | <b>3,174</b>                            | <b>3,174</b>                                 | <b>3,178</b>                            |
| <b>SEVERANCE COSTS Total</b>                | <b>7,416</b>                            | <b>7,278</b>                                 | <b>5,100</b>                            |



| Service                                   | 2023/2024<br>Revised<br>Budget<br>£'000 | 2023/2024<br>Outturn<br>Expenditure<br>£'000 | 2024/2025<br>Revised<br>Budget<br>£'000 |
|-------------------------------------------|-----------------------------------------|----------------------------------------------|-----------------------------------------|
| <b><u>TECHNICAL ACCOUNTING</u></b>        |                                         |                                              |                                         |
| <b><u>COUNCIL WIDE BUDGETS</u></b>        |                                         |                                              |                                         |
| <b>MOVEMENT ON RESERVES</b>               |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Statutory Accounting Adjustments          | -13,616                                 | -13,616                                      | 9                                       |
| Financing Capital Investment              | 543                                     | 543                                          | 0                                       |
| Capital Charges                           | 4,480                                   | 21,719                                       | 0                                       |
| Expenditure Total                         | -8,593                                  | 8,646                                        | 9                                       |
| <b>Income</b>                             |                                         |                                              |                                         |
| Capital Charges                           | 0                                       | 31,891                                       | 0                                       |
| Income Total                              | 0                                       | 31,891                                       | 0                                       |
| <b>MOVEMENT ON RESERVES Total</b>         | <b>-8,593</b>                           | <b>40,537</b>                                | <b>9</b>                                |
| <b>COUNCIL WIDE BUDGETS Total</b>         | <b>-8,593</b>                           | <b>40,537</b>                                | <b>9</b>                                |
| <b><u>TECHNICAL ACCOUNTING</u></b>        |                                         |                                              |                                         |
| <b>CONSOLIDATED REVENUE ACCOUNT</b>       |                                         |                                              |                                         |
| <b>Expenditure</b>                        |                                         |                                              |                                         |
| Employees                                 | 0                                       | 4,608                                        | 0                                       |
| Interest Payable                          | 0                                       | -4,595                                       | 0                                       |
| Financing Capital Investment              | 2,273                                   | 2,273                                        | 11,144                                  |
| Capital Charges                           | 9,043                                   | 17,115                                       | 311                                     |
| Expenditure Total                         | 11,316                                  | 19,401                                       | 11,455                                  |
| <b>Income</b>                             |                                         |                                              |                                         |
| Capital Charges                           | -68,615                                 | -125,830                                     | -46,040                                 |
| Income Total                              | -68,615                                 | -125,830                                     | -46,040                                 |
| <b>CONSOLIDATED REVENUE ACCOUNT Total</b> | <b>-57,299</b>                          | <b>-106,429</b>                              | <b>-34,585</b>                          |
| <b>TECHNICAL ACCOUNTING Total</b>         | <b>-57,299</b>                          | <b>-106,429</b>                              | <b>-34,585</b>                          |
| <b>TECHNICAL ACCOUNTING Total</b>         | <b>-65,892</b>                          | <b>-65,892</b>                               | <b>-34,576</b>                          |
| <b>COUNCIL WIDE BUDGET Total</b>          | <b>-189,006</b>                         | <b>-194,166</b>                              | <b>-150,022</b>                         |
| <b>Grand Total</b>                        | <b>130,017</b>                          | <b>126,913</b>                               | <b>143,606</b>                          |

### Housing Revenue Account Budget 2024/25 to 2027/28

| Description                            | Annual Budget OE | Annual Budget OE | Annual Budget OE | Annual Budget OE |
|----------------------------------------|------------------|------------------|------------------|------------------|
|                                        | 2024/25<br>£000s | 2025/26<br>£000s | 2026/27<br>£000s | 2027/28<br>£000s |
| <b>Expenditure</b>                     |                  |                  |                  |                  |
| Management and Maintenance             |                  |                  |                  |                  |
| Insurances                             | 803              | 827              | 844              | 861              |
| General Management                     | 5,627            | 5,281            | 5,386            | 5,494            |
| Special Services                       | 1,110            | 1,143            | 1,166            | 1,189            |
| Management Fee to St Leger Homes       | 40,229           | 41,256           | 42,293           | 43,339           |
| Discretionary Housing Payments         | 321              | 327              | 334              | 341              |
| Rent, Rates, Taxes & Other Charges     | 204              | 210              | 225              | 240              |
| Capital Charges                        |                  |                  |                  |                  |
| Depreciation on Council Dwellings      | 21,150           | 21,150           | 21,150           | 21,150           |
| Depreciation on non dwellings          | 1,167            | 1,167            | 1,167            | 1,167            |
| Provision For Bad or Doubtful Debts    | 500              | 541              | 560              | 560              |
| <b>Total Expenditure</b>               | <b>71,111</b>    | <b>71,902</b>    | <b>73,125</b>    | <b>74,341</b>    |
| <b>Income</b>                          |                  |                  |                  |                  |
| Rent Income                            |                  |                  |                  |                  |
| Dwelling Rents                         | -90,517          | -93,249          | -95,593          | -97,709          |
| Other Income                           | -2,040           | -2,102           | -2,143           | -2,187           |
| <b>Total Income</b>                    | <b>-92,557</b>   | <b>-95,351</b>   | <b>-97,736</b>   | <b>-99,896</b>   |
| <b>Net Income from Services</b>        | <b>-21,446</b>   | <b>-23,449</b>   | <b>-24,611</b>   | <b>-25,555</b>   |
| Capital Charges                        |                  |                  |                  |                  |
| Loan Charges - Interest                | 14,360           | 14,960           | 15,672           | 16,092           |
| Interest Receivable                    | -400             | -300             | -200             | -100             |
| <b>Net Operating Income</b>            | <b>-7,486</b>    | <b>-8,789</b>    | <b>-9,139</b>    | <b>-9,563</b>    |
| Appropriations                         |                  |                  |                  |                  |
| Revenue Contribution To Capital Outlay | 10,384           | 8,789            | 9,139            | 9,563            |
| RCCO for new acquisitions              | 840              |                  |                  |                  |
| Transfer to / (from) Reserves          | -3,738           | 0                | 0                | 0                |
| <b>Surplus (-) / Deficit for Year</b>  | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| HRA A/C BALANCE BF                     | <b>7,238</b>     | <b>3,500</b>     | <b>3,500</b>     | <b>3,500</b>     |
| Transfer to/from balances              | <b>-3,738</b>    | <b>0</b>         | <b>0</b>         | <b>0</b>         |
| HRA A/C BALANCE CF                     | <b>3,500</b>     | <b>3,500</b>     | <b>3,500</b>     | <b>3,500</b>     |

**SECTION 5 - CAPITAL PROGRAMME 2024/25 TO 2027/28**

**DIRECTORATE SUMMARY**

| DIRECTORATE & SERVICE AREAS                            | 2024/25        | 2025/26        | 2026/27       | 2027/28       | FOUR YEAR      |
|--------------------------------------------------------|----------------|----------------|---------------|---------------|----------------|
|                                                        | PROJECTION     | PROJECTION     | PROJECTION    | PROJECTION    | PROGRAMME      |
|                                                        | £'000s         | £'000s         | £'000s        | £'000s        | TOTAL          |
|                                                        |                |                |               |               | £'000s         |
| <b>ADULTS, WELLBEING &amp; CULTURE</b>                 |                |                |               |               |                |
| ADULT SOCIAL CARE                                      | 6,493          | 6,582          | 5,282         | 5,282         | 23,639         |
| <b>ADULTS, WELLBEING &amp; CULTURE TOTAL</b>           | <b>6,493</b>   | <b>6,582</b>   | <b>5,282</b>  | <b>5,282</b>  | <b>23,639</b>  |
| <b>CHIEF EXECUTIVE</b>                                 |                |                |               |               |                |
| PUBLIC HEALTH                                          | 17,772         | 550            | 0             | 0             | 18,322         |
| POLICY, INSIGHT AND CHANGE                             | 500            | 500            | 0             | 0             | 1,000          |
| <b>CHIEF EXECUTIVE CAPITAL PROGRAMME</b>               | <b>18,272</b>  | <b>1,050</b>   | <b>0</b>      | <b>0</b>      | <b>19,322</b>  |
| <b>CORPORATE RESOURCES</b>                             |                |                |               |               |                |
| FINANCE & TECHNOLOGY                                   | 19,684         | 12,758         | 12,841        | 12,500        | 57,783         |
| <b>CORPORATE RESOURCES TOTAL</b>                       | <b>19,684</b>  | <b>12,758</b>  | <b>12,841</b> | <b>12,500</b> | <b>57,783</b>  |
| <b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES</b>           |                |                |               |               |                |
| CENTRALLY MANAGED                                      | 200            | 200            | 200           | 0             | 600            |
| COMMISSIONING & BUSINESS DEVELOPMENT                   | 20,040         | 5,578          | 2,178         | 0             | 27,796         |
| PARTNERSHIPS & OPERATIONAL DELIVERY                    | 5,200          | 0              | 0             | 0             | 5,200          |
| CHILDRENS SOCIAL CARE                                  | 266            | 0              | 0             | 0             | 266            |
| <b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES TOTAL</b>     | <b>25,706</b>  | <b>5,778</b>   | <b>2,378</b>  | <b>0</b>      | <b>33,862</b>  |
| <b>PLACE</b>                                           |                |                |               |               |                |
| ECONOMY & DEVELOPMENT                                  | 54,367         | 32,465         | 2,504         | 606           | 89,942         |
| ENVIRONMENT                                            | 13,454         | 12,312         | 12,969        | 1,733         | 40,468         |
| TRADING SERVICES                                       | 3,667          | 205            | 0             | 0             | 3,872          |
| PUBLIC & PRIVATE SECTOR HOUSING                        | 49,858         | 76,727         | 60,821        | 48,658        | 236,064        |
| SUSTAINABILITY STRATEGY                                | 1,646          | 0              | 0             | 0             | 1,646          |
| <b>PLACE TOTAL</b>                                     | <b>122,992</b> | <b>121,709</b> | <b>76,294</b> | <b>50,997</b> | <b>371,992</b> |
| <b>TOTAL DMBC CAPITAL PROGRAMME WITH NEW PROPOSALS</b> | <b>193,147</b> | <b>147,877</b> | <b>96,795</b> | <b>68,779</b> | <b>506,598</b> |
| <b>CAPITAL FUNDING</b>                                 |                |                |               |               |                |
| CAPITAL RECEIPTS - GF                                  | 6,043          | 3,100          | 320           | 0             | 9,463          |
| EARMARKED RESERVES                                     | 13,600         | 635            | 704           | 542           | 15,481         |
| GRANTS & CONTRIBUTIONS                                 | 69,700         | 39,018         | 13,697        | 2,782         | 125,197        |
| BORROWING                                              | 60,361         | 52,679         | 45,405        | 26,681        | 185,127        |
| REVENUE CONTRIBUTION - GENERAL FUND                    | 417            | 0              | 0             | 0             | 417            |
| REVENUE CONTRIBUTION - HRA                             | 11,658         | 9,047          | 9,448         | 9,665         | 39,818         |
| USABLE CAPITAL RECEIPTS (HOUSING)                      | 9,188          | 4,100          | 2,091         | 3,955         | 19,334         |
| MAJOR REPAIRS RESERVE (HOUSING)                        | 22,180         | 39,298         | 25,130        | 25,154        | 111,762        |
| <b>TOTAL CAPITAL FUNDING</b>                           | <b>193,147</b> | <b>147,877</b> | <b>96,795</b> | <b>68,779</b> | <b>506,598</b> |

**DIRECTORATE DETAIL**

**ADULTS, WELLBEING & CULTURE CAPITAL PROGRAMME 2024/25 TO 2027/28**

| <b>CAPITAL INVESTMENT</b>                                | <b>2024/25</b>    | <b>2025/26</b>    | <b>2026/27</b>    | <b>2027/28</b>    | <b>FOUR YEAR</b> |
|----------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
|                                                          | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROGRAMME</b> |
|                                                          | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>TOTAL</b>     |
| <b>ADULTS SOCIAL CARE</b>                                | <b>6,493</b>      | <b>6,582</b>      | <b>5,282</b>      | <b>5,282</b>      | <b>23,639</b>    |
| ADAPTATIONS FOR THE DISABLED                             | 2,230             | 2,300             | 2,500             | 2,500             | 9,530            |
| DISABLED FACILITIES GRANTS                               | 3,833             | 4,282             | 2,782             | 2,782             | 13,679           |
| HOME ALARMS DIGITAL SWITCHOVER                           | 430               | 0                 | 0                 | 0                 | 430              |
| <b>ADULTS, WELLBEING &amp; CULTURE CAPITAL PROGRAMME</b> | <b>6,493</b>      | <b>6,582</b>      | <b>5,282</b>      | <b>5,282</b>      | <b>23,639</b>    |

| <b>ADULTS, HEALTH &amp; WELL-BEING CAPITAL SOURCES OF FUNDING</b>      | <b>2024/25</b>    | <b>2025/26</b>    | <b>2026/27</b>    | <b>2027/28</b>    | <b>FOUR YEAR</b> |
|------------------------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
|                                                                        | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROGRAMME</b> |
|                                                                        | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>TOTAL</b>     |
| GRANTS & CONTRIBUTIONS                                                 | 3,833             | 4,282             | 2,782             | 2,782             | 13,679           |
| BORROWING                                                              | 430               | 0                 | 0                 | 0                 | 430              |
| USABLE CAPITAL RECEIPTS (HOUSING)                                      | 516               | 534               | 699               | 663               | 2,412            |
| MAJOR REPAIRS RESERVE (HOUSING)                                        | 1,714             | 1,766             | 1,801             | 1,837             | 7,118            |
| <b>TOTAL ADULTS, WELLBEING &amp; CULTURE CAPITAL PROGRAMME FUNDING</b> | <b>6,493</b>      | <b>6,582</b>      | <b>5,282</b>      | <b>5,282</b>      | <b>23,639</b>    |

**CHIEF EXECUTIVE CAPITAL PROGRAMME 2024/25 TO 2027/28**

| <b>CAPITAL INVESTMENT</b>                          | <b>2024/25</b>    | <b>2025/26</b>    | <b>2026/27</b>    | <b>2027/28</b>    | <b>FOUR YEAR</b> |
|----------------------------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
|                                                    | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROGRAMME</b> |
|                                                    | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>TOTAL</b>     |
| <b>PUBLIC HEALTH</b>                               | <b>17,772</b>     | <b>550</b>        | <b>0</b>          | <b>0</b>          | <b>18,322</b>    |
| DCLT INVESTMENT - THORNE                           | 1,365             | 0                 | 0                 | 0                 | 1,365            |
| DCLT INVESTMENT - EDLINGTON - AWAITING FEASIBILITY | 442               | 0                 | 0                 | 0                 | 442              |
| DCLT INVESTMENT - THE DOME                         | 14,427            | 0                 | 0                 | 0                 | 14,427           |
| FUTURE PARKS 15 BESPOKE PARK                       | 1,476             | 550               | 0                 | 0                 | 2,026            |
| IMPROVEMENTS TO KILHAM LANE COMMUNITY CENTRE MUGA  | 62                | 0                 | 0                 | 0                 | 62               |
| <b>POLICY, INSIGHT AND CHANGE</b>                  | <b>500</b>        | <b>500</b>        | <b>0</b>          | <b>0</b>          | <b>1,000</b>     |
| LOW CODE CUSTOMER EXPERIENCE PLATFORM (LCP)        | 500               | 500               | 0                 | 0                 | 1,000            |
| <b>CHIEF EXECUTIVE CAPITAL PROGRAMME</b>           | <b>18,272</b>     | <b>1,050</b>      | <b>0</b>          | <b>0</b>          | <b>19,322</b>    |

| <b>CHIEF EXECUTIVE CAPITAL SOURCES OF FUNDING</b>      | <b>2024/25</b>    | <b>2025/26</b>    | <b>2026/27</b>    | <b>2027/28</b>    | <b>FOUR YEAR</b> |
|--------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
|                                                        | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROGRAMME</b> |
|                                                        | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>TOTAL</b>     |
| GRANTS & CONTRIBUTIONS                                 | 1,537             | 550               |                   |                   | 2,087            |
| BORROWING                                              | 6,084             | 500               |                   |                   | 6,584            |
| EARMARKED RESERVES                                     | 10,651            |                   |                   |                   | 10,651           |
| MAJOR REPAIRS RESERVE (HOUSING)                        |                   |                   |                   |                   | 0                |
| <b>TOTAL CHIEF EXECUTIVE CAPITAL PROGRAMME FUNDING</b> | <b>18,272</b>     | <b>1,050</b>      | <b>0</b>          | <b>0</b>          | <b>19,322</b>    |

**CORPORATE RESOURCES CAPITAL PROGRAMME 2024/25 TO 2027/28**

| <b>CAPITAL INVESTMENT</b>                    | <b>2024/25</b>    | <b>2025/26</b>    | <b>2026/27</b>    | <b>2027/28</b>    | <b>FOUR YEAR</b> |
|----------------------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
|                                              | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROGRAMME</b> |
|                                              | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>TOTAL</b>     |
| <b>FINANCE &amp; TECHNOLOGY</b>              | <b>19,684</b>     | <b>12,758</b>     | <b>12,841</b>     | <b>12,500</b>     | <b>57,783</b>    |
| INVESTMENT&MODERNISATION FUND                | 12,500            | 12,500            | 12,500            | 12,500            | 50,000           |
| PROGRAMME CONTINGENCY                        | 6,145             | 0                 | 0                 | 0                 | 6,145            |
| KIT REFRESH FUND                             | 310               | 10                | 341               | 0                 | 661              |
| ASSET MANAGEMENT & MONITORING                | 124               | 0                 | 0                 | 0                 | 124              |
| INFRASTRUCTURE FUND                          | 545               | 240               | 0                 | 0                 | 785              |
| AI / ROBOT PROCESS AUTOMATION                | 60                | 0                 | 0                 | 0                 | 60               |
| CORPORATE APPLICATION FUND                   | 0                 | 8                 | 0                 | 0                 | 8                |
| <b>CORPORATE RESOURCES CAPITAL PROGRAMME</b> | <b>19,684</b>     | <b>12,758</b>     | <b>12,841</b>     | <b>12,500</b>     | <b>57,783</b>    |

| <b>CORPORATE RESOURCES CAPITAL SOURCES OF FUNDING</b> | <b>2024/25</b>    | <b>2025/26</b>    | <b>2026/27</b>    | <b>2027/28</b>    | <b>FOUR YEAR</b> |
|-------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
|                                                       | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROGRAMME</b> |
|                                                       | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>TOTAL</b>     |
| CAPITAL RECEIPTS - GF                                 |                   |                   | 320               |                   | 320              |
| GRANTS & CONTRIBUTIONS                                |                   |                   |                   |                   | 0                |
| EARMARKED RESERVES                                    |                   |                   |                   |                   | 0                |
| BORROWING                                             | 19,684            | 12,758            | 12,521            | 12,500            | 57,463           |
| REVENUE CONTRIBUTION - HRA                            |                   |                   |                   |                   | 0                |
| REVENUE CONTRIBUTION - GENERAL FUND                   |                   |                   |                   |                   | 0                |
| <b>TOTAL CORPORATE RESOURCES CAPITAL PROGRAMME</b>    | <b>19,684</b>     | <b>12,758</b>     | <b>12,841</b>     | <b>12,500</b>     | <b>57,783</b>    |

**CHILDREN, YOUNG PEOPLE AND FAMILIES CAPITAL PROGRAMME 2024/25 TO 2027/28**

| <b>CAPITAL INVESTMENT</b>                                                      | <b>2024/25</b>    | <b>2025/26</b>    | <b>2026/27</b>    | <b>2027/28</b>    | <b>FOUR YEAR</b> |
|--------------------------------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
|                                                                                | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROGRAMME</b> |
|                                                                                | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>TOTAL</b>     |
|                                                                                |                   |                   |                   |                   | <b>£'000s</b>    |
| <b>CENTRALLY MANAGED</b>                                                       | <b>200</b>        | <b>200</b>        | <b>200</b>        | <b>0</b>          | <b>600</b>       |
| SERVICE IMPROVEMENTS & LIABILITY                                               | 200               | 200               | 200               | 0                 | 600              |
| <b>PARTNERSHIPS &amp; OPERATIONAL DELIVERY</b>                                 | <b>5,200</b>      | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>5,200</b>     |
| SPECIAL EDUCATIONAL NEEDS AND DISABILITY (SEND) ASD DEVELOPMENT (BLOCK BUDGET) | 4,110             | 0                 | 0                 | 0                 | 4,110            |
| SEND - HILLSIDE PRIMARY SCHOOL                                                 | 255               | 0                 | 0                 | 0                 | 255              |
| WHEATKEY YOUTH HUB                                                             | 835               | 0                 | 0                 | 0                 | 835              |
| <b>COMMISSIONING &amp; BUSINESS DEVELOPMENT</b>                                | <b>20,040</b>     | <b>5,578</b>      | <b>2,178</b>      | <b>0</b>          | <b>27,796</b>    |
| AHDC SHORT BREAKS PROGRAMME                                                    | 100               | 100               | 100               | 0                 | 300              |
| SAFEGUARD&SECURE MINOR PROJECT                                                 | 80                | 80                | 60                | 0                 | 220              |
| SCHOOL PLACES-BLOCK ALLOCATION                                                 | 400               | 1,060             | 968               | 0                 | 2,428            |
| SURPLUS PLACES ARMTHORPE                                                       | 2,250             | 2,250             | 0                 | 0                 | 4,500            |
| SCH PLACES HATCHELL GRANGE                                                     | 4,750             | 0                 | 0                 | 0                 | 4,750            |
| ARMTHORPE ACADEMY LAND PURCHAS                                                 | 797               | 0                 | 0                 | 0                 | 797              |
| DUNSVILLE PRIMARY SCHOOL EXPAN                                                 | 968               | 968               | 0                 | 0                 | 1,936            |
| POLOVER PRIMARY (SECTION 106)                                                  | 1                 | 0                 | 0                 | 0                 | 1                |
| WARMSWORTH PRIMARY SCH (S106)                                                  | 58                | 0                 | 0                 | 0                 | 58               |
| HAYFIELD SCH CLASSROOM EXPAN                                                   | 3,585             | 0                 | 0                 | 0                 | 3,585            |
| HALL CROSS SCHOOL PLACES INC                                                   | 1,500             | 0                 | 0                 | 0                 | 1,500            |
| ROSSINGTON ALL SAINTS- PLACES                                                  | 3,125             | 0                 | 0                 | 0                 | 3,125            |
| 1920 WADWORTH ROOF                                                             | 46                | 0                 | 0                 | 0                 | 46               |
| SCHOOLS CONDITION PROGRAMME                                                    | 1,100             | 850               | 800               | 0                 | 2,750            |
| DFC - GENERAL - PRIMARY                                                        | 300               | 270               | 250               | 0                 | 820              |
| CONNECT THE CLASSRM- PRIMARY                                                   | 300               | 0                 | 0                 | 0                 | 300              |
| FAMILY HUB & START FOR LIFE PROGRAMME                                          | 80                | 0                 | 0                 | 0                 | 80               |
| EARLY YEARS CHILDCARE EXPANSION                                                | 600               | 0                 | 0                 | 0                 | 600              |
| <b>CHILDRENS SOCIAL CARE</b>                                                   | <b>266</b>        | <b>0</b>          | <b>0</b>          | <b>0</b>          | <b>266</b>       |
| FUTURE PLACEMENTS STRATEGY                                                     | 266               | 0                 | 0                 | 0                 | 266              |
| <b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES CAPITAL PROGRAMME</b>                 | <b>25,706</b>     | <b>5,778</b>      | <b>2,378</b>      | <b>0</b>          | <b>33,862</b>    |

| <b>CHILDREN, YOUNG PEOPLE &amp; FAMILIES CAPITAL SOURCES OF FUNDING</b> | <b>2024/25</b>    | <b>2025/26</b>    | <b>2026/27</b>    | <b>2027/28</b>    | <b>FOUR YEAR</b> |
|-------------------------------------------------------------------------|-------------------|-------------------|-------------------|-------------------|------------------|
|                                                                         | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROJECTION</b> | <b>PROGRAMME</b> |
|                                                                         | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>£'000s</b>     | <b>TOTAL</b>     |
|                                                                         |                   |                   |                   |                   | <b>£'000s</b>    |
| GRANTS & CONTRIBUTIONS                                                  | 24,343            | 5,778             | 2,378             | 0                 | 32,499           |
| CAPITAL RECEIPTS - GF                                                   | 1,066             | 0                 | 0                 | 0                 | 1,066            |
| BORROWING                                                               | -3                | 0                 | 0                 | 0                 | -3               |
| REVENUE CONTRIBUTION - GENERAL FUND                                     | 300               | 0                 | 0                 | 0                 | 300              |
| <b>TOTAL CHILDREN, YOUNG PEOPLE &amp; FAMILIES PROGRAMME FUNDING</b>    | <b>25,706</b>     | <b>5,778</b>      | <b>2,378</b>      | <b>0</b>          | <b>33,862</b>    |

**PLACE CAPITAL PROGRAMME 2024/25 TO 2027/28**

| <b>CAPITAL INVESTMENT</b>                                                                             | <b>2024/25</b>       | <b>2025/26</b>       | <b>2026/27</b>       | <b>2027/28</b>      | <b>FOUR YEAR</b>     |
|-------------------------------------------------------------------------------------------------------|----------------------|----------------------|----------------------|---------------------|----------------------|
|                                                                                                       | <b>PROJECTION</b>    | <b>PROJECTION</b>    | <b>PROJECTION</b>    | <b>PROJECTION</b>   | <b>PROGRAMME</b>     |
|                                                                                                       | <b>£'000s</b>        | <b>£'000s</b>        | <b>£'000s</b>        | <b>£'000s</b>       | <b>TOTAL</b>         |
|                                                                                                       |                      |                      |                      |                     | <b>£'000s</b>        |
| <b><u>ECONOMY &amp; DEVELOPMENT</u></b>                                                               | <b><u>54,367</u></b> | <b><u>32,465</u></b> | <b><u>2,504</u></b>  | <b><u>606</u></b>   | <b><u>89,942</u></b> |
| LUF1 WATERFRONT EAST DEVELOP                                                                          | 10,198               | 1,265                | 0                    | 0                   | 11,463               |
| CCQ CINEMA INFRASTRUCTURE                                                                             | 776                  | 0                    | 0                    | 0                   | 776                  |
| TOWN DEAL STATION GATEWAY CONSTRUCTION                                                                | 6,000                | 13,909               | 0                    | 0                   | 19,909               |
| TOWN DEAL BUILDING ACQUISITIONS                                                                       | 2,546                | 0                    | 0                    | 0                   | 2,546                |
| STAINFORTH HEADSTOCK LIGHTING                                                                         | 3,367                | 480                  | 0                    | 0                   | 3,847                |
| STAINFORTH EMPLOYMENT UNITS                                                                           | 69                   | 1,139                | 0                    | 0                   | 1,208                |
| STAINFORTH COUNTRY PARK                                                                               | 2,124                | 5                    | 0                    | 0                   | 2,129                |
| STAINFORTH STATION FOOTBRIDGE                                                                         | 2,985                | 175                  | 0                    | 0                   | 3,160                |
| STAINFORTH STATION ACCESS                                                                             | 2,716                | 2,508                | 0                    | 0                   | 5,224                |
| STAINFORTH COMMUNITY HUB                                                                              | 267                  | 3,281                | 0                    | 0                   | 3,548                |
| STAINFORTH EAST LANE GATEWAY                                                                          | 1,632                | 0                    | 0                    | 0                   | 1,632                |
| STAINFORTH TD SHOP FRONTS                                                                             | 173                  | 0                    | 0                    | 0                   | 173                  |
| COLONNADES UNDERGROUND CAR PK                                                                         | 70                   | 0                    | 0                    | 0                   | 70                   |
| COLL'DES SHOPS FLOORI/GUTTERS                                                                         | 250                  | 0                    | 0                    | 0                   | 250                  |
| LUF1 CCQ CENTRAL LIBRARY                                                                              | 303                  | 0                    | 0                    | 0                   | 303                  |
| LUF1 CCQ PUBLIC REALM                                                                                 | 1,468                | 0                    | 0                    | 0                   | 1,468                |
| STRATEGIC ACQUISITION FUND                                                                            | 3,002                | 0                    | 0                    | 0                   | 3,002                |
| BALBY LIBRARY REPLACE FRONTAGE (ON HOLD)                                                              | 60                   | 0                    | 0                    | 0                   | 60                   |
| CANTLEY LIBRARY REFURBISHMENT (ON HOLD)                                                               | 256                  | 0                    | 0                    | 0                   | 256                  |
| HATFIELD COMMUNITY LIBRARY IMPROVEMENTS (ON HOLD)                                                     | 48                   | 0                    | 0                    | 0                   | 48                   |
| HATFIELD COMMUNITY LIBRARY ROOF (ON HOLD)                                                             | 30                   | 0                    | 0                    | 0                   | 30                   |
| TICKHILL LIBRARY LIGHT REPLACE (ON HOLD)                                                              | 20                   | 0                    | 0                    | 0                   | 20                   |
| WOODLANDS LIBRARY VENTILATION (ON HOLD)                                                               | 62                   | 0                    | 0                    | 0                   | 62                   |
| CUSWORTH HALL IMPROVEMENTS                                                                            | 967                  | 1,011                | 0                    | 0                   | 1,978                |
| CIVIC OFFICE MAJOR ITEMS WORK                                                                         | 1,876                | 130                  | 199                  | 542                 | 2,747                |
| ARCHIVES LIFT REPLACEMENT                                                                             | 78                   | 0                    | 0                    | 0                   | 78                   |
| RETAINED PUBLIC BUILDINGS INVESTMENT PROGRAMME                                                        | 1,148                | 0                    | 0                    | 0                   | 1,148                |
| WHEATLEY FAMILY HUB WINDOWS& VENT                                                                     | 107                  | 0                    | 0                    | 0                   | 107                  |
| INPRESS BOILERS/ELECTRICAL/LED                                                                        | 70                   | 0                    | 0                    | 0                   | 70                   |
| ACTIVE TRAVEL 3                                                                                       | 700                  | 0                    | 0                    | 0                   | 700                  |
| ACTIVE TRAVEL 4                                                                                       | 1,443                | 0                    | 0                    | 0                   | 1,443                |
| CORPORATE LANDLORD FLUORESCENT LIGHTING UPGRADES                                                      | 184                  | 0                    | 0                    | 0                   | 184                  |
| CITY REGION SUSTAINABLE TRANSPORT SETTLEMENT- LOCAL & NEIGHBOURHOOD COMPLEMENTARY TRANSPORT PROGRAMME | 1,392                | 1,392                | 2,060                | 0                   | 4,844                |
| CRSTS MEXBOROUGH (CITY REGION SUSTAINABLE TRANSPORT SETTLEMENT)                                       | 6,100                | 6,900                | 0                    | 0                   | 13,000               |
| CUSWORTH HALL IMPROVEMENT WORKS                                                                       | 350                  | 0                    | 0                    | 0                   | 350                  |
| NORTH BRIDGE DEPOT - LINING & WALKWAY IMPROVEMENTS                                                    | 30                   | 0                    | 0                    | 0                   | 30                   |
| NORTH BRIDGE DEPOT - ROOF REPAIRS                                                                     | 200                  | 150                  | 0                    | 0                   | 350                  |
| NORTH BRIDGE DEPOT - WAREHOUSE DEMOLITION & REPLACEMENT                                               | 500                  | 0                    | 0                    | 0                   | 500                  |
| NORTH BRIDGE DEPOT - WELFARE UPGRADES                                                                 | 98                   | 51                   | 80                   | 40                  | 269                  |
| SOUTH YORKSHIRE MAYORS SUSTAINABLE TRANSPORT FUND: PEDESTRIAN CROSSINGS                               | 214                  | 0                    | 0                    | 0                   | 214                  |
| NORTH BRIDGE DEPOT - CCTV UPGRADES                                                                    | 24                   | 24                   | 24                   | 24                  | 96                   |
| CUSWORTH HALL - INSTALLATION OF FIRE HYDRANT.                                                         | 101                  | 0                    | 0                    | 0                   | 101                  |
| POSITIVE STEPS                                                                                        | 363                  | 45                   | 141                  | 0                   | 549                  |
| <b><u>ENVIRONMENT</u></b>                                                                             | <b><u>13,454</u></b> | <b><u>12,312</u></b> | <b><u>12,969</u></b> | <b><u>1,733</u></b> | <b><u>40,468</u></b> |
| BRIDGES LTP ALLOCATION                                                                                | 40                   | 0                    | 0                    | 0                   | 40                   |
| RLYGB/32 SHAFTHOLME LANE RAIL BRIDGE                                                                  | 40                   | 0                    | 0                    | 0                   | 40                   |
| FISHPOND BAWTRY CULVERT                                                                               | 190                  | 0                    | 0                    | 0                   | 190                  |
| LINEAR PARK BRIDGES REPLACE/REFURBISH                                                                 | 270                  | 323                  | 300                  | 326                 | 1,219                |
| HIGHWAY MAINTENANCE PERMANENT PATCHING                                                                | 374                  | 0                    | 0                    | 0                   | 374                  |
| DONCASTER ROAD, HGH MELTON FLOOD SCHEME                                                               | 100                  | 0                    | 0                    | 0                   | 100                  |
| FRANK RD, BENTLEY FLOOD SCHEME                                                                        | 150                  | 525                  | 3,900                | 875                 | 5,450                |
| DIG, SCAWTHORPE FLOOD SCHEME                                                                          | 100                  | 900                  | 0                    | 0                   | 1,000                |
| CHSWLD CULVRET, TOWN CENTRE FLOOD SCHEME                                                              | 0                    | 675                  | 0                    | 0                   | 675                  |
| DIG, CLAY LANE FLOOD SCHEME                                                                           | 900                  | 0                    | 0                    | 0                   | 900                  |
| DUFTONS CLOSE, CONISBROUGH FLOOD SCHEME                                                               | 278                  | 120                  | 402                  | 0                   | 800                  |
| NFM, CONISBROUGH FLOOD SCHEME                                                                         | 190                  | 182                  | 0                    | 0                   | 372                  |
| CHURCH LANE, BAWTRY FLOOD SCHEME                                                                      | 25                   | 105                  | 0                    | 0                   | 130                  |
| SYCAMORE CRESCENT, BAWTRY FLOOD SCHEME                                                                | 25                   | 349                  | 0                    | 0                   | 374                  |
| NFM, TICKHILL FLOOD SCHEME                                                                            | 372                  | 0                    | 0                    | 0                   | 372                  |
| SCHOOL REDUCED SPEED LIMITS                                                                           | 599                  | 0                    | 0                    | 0                   | 599                  |
| FOOTBRIDGES- ROSSINGTON/BAWTRY                                                                        | 0                    | 29                   | 0                    | 0                   | 29                   |
| FOOTBRIDGES- NORTON & ASKERN                                                                          | 99                   | 79                   | 0                    | 0                   | 178                  |
| FOOTBRIDGES- TICKHILL/WADWORTH                                                                        | 21                   | 0                    | 0                    | 0                   | 21                   |
| FOOTBRIDGES- CONISBROUGH                                                                              | 0                    | 8                    | 0                    | 0                   | 8                    |
| FOOTPATH - SANDALL BEAT WOODS                                                                         | 24                   | 0                    | 0                    | 0                   | 24                   |
| BRIDLEWAY - OWSTON WOOD NORTON                                                                        | 87                   | 87                   | 87                   | 0                   | 261                  |
| FIXED PLAY FACILITIES MODERNISATION                                                                   | 631                  | 213                  | 0                    | 0                   | 844                  |
| GATEWAY TREE PLANTING                                                                                 | 36                   | 38                   | 0                    | 0                   | 74                   |
| CAMPSALL COUNTRY PARK                                                                                 | 7                    | 0                    | 0                    | 0                   | 7                    |
| KIRK MOOR PLANTATION                                                                                  | 0                    | 2                    | 0                    | 0                   | 2                    |



|                                                                                                          |               |               |               |               |                |
|----------------------------------------------------------------------------------------------------------|---------------|---------------|---------------|---------------|----------------|
| MARTINWELLS LAKE                                                                                         | 0             | 17            | 32            | 0             | 49             |
| MELTON WOODS                                                                                             | 12            | 0             | 9             | 0             | 21             |
| MILL PIECE                                                                                               | 5             | 0             | 0             | 0             | 5              |
| PITMAN ROAD                                                                                              | 0             | 0             | 25            | 0             | 25             |
| SKELLOW CROSS PLANTATION                                                                                 | 7             | 0             | 0             | 0             | 7              |
| TRANS PENNINE TRAIL (BENTLEY)                                                                            | 2             | 25            | 0             | 0             | 27             |
| TRANS PENNINE TRAIL (JOSSEY LANE)                                                                        | 0             | 5             | 0             | 0             | 5              |
| STREET LIGHTING IMPROVEMENT PROGRAMME                                                                    | 2,691         | 2,655         | 2,655         | 0             | 8,001          |
| BOLLARD DE-ILLUMINATION                                                                                  | 60            | 60            | 60            | 0             | 180            |
| SIGN UPGRADING                                                                                           | 125           | 125           | 125           | 0             | 375            |
| CITY REGION SUSTAINABLE TRANSPORT SETTLEMENT HIGHWAYS AND BRIDGES CAPITAL PROGRAMME 2024/25 TO 2026/27   | 5,000         | 5,000         | 5,000         | 0             | 15,000         |
| MAINTENANCE FOR THE CITY CENTRE QUALITY STREETS                                                          | 467           | 296           | 341           | 532           | 1,636          |
| MAYRISE - SERVICE MANAGEMENT SYSTEM SOFTWARE FOR WASTE MANAGEMENT AND STREET SCENE (GROUNDS MAINTENANCE) | 504           | 352           | 0             | 0             | 856            |
| PUBLIC RIGHTS OF WAY BRIDGE REPLACEMENT AND REFURBISHMENT                                                | 23            | 0             | 33            | 0             | 56             |
| PUBLIC RIGHTS OF WAY NETWORK IMPROVEMENTS                                                                | 0             | 142           | 0             | 0             | 142            |
| <b>TRADING SERVICES</b>                                                                                  | <b>3,667</b>  | <b>205</b>    | <b>0</b>      | <b>0</b>      | <b>3,872</b>   |
| REDHOUSE CEMETERY EXTENSION                                                                              | 114           | 0             | 0             | 0             | 114            |
| ROSEHILL CEMETERY EXTENSION                                                                              | 220           | 0             | 0             | 0             | 220            |
| MARKETS SCHEDULED MAINTENANCE                                                                            | 600           | 0             | 0             | 0             | 600            |
| LUF1 MARKET CORN EXCHANGE                                                                                | 505           | 0             | 0             | 0             | 505            |
| SUNNY BAR AREA - CORN EXCHANGE                                                                           | 650           | 0             | 0             | 0             | 650            |
| CLEANING EQUIPMENT PROGRAMME                                                                             | 19            | 0             | 0             | 0             | 19             |
| 2 YEAR FLEET/PLANT REPLACEMENT                                                                           | 222           | 0             | 0             | 0             | 222            |
| ADDITIONAL STREET SCENE FLEET (IN SUPPORT OF RETURN TO 5 DAY WORKING)                                    | 742           | 0             | 0             | 0             | 742            |
| ANNUAL FLEET REPLACEMENT 2023-2028                                                                       | 40            | 0             | 0             | 0             | 40             |
| CAMPSALL CEMETERY EXTENSION                                                                              | 15            | 85            | 0             | 0             | 100            |
| MEXBROUGH CEMETERY ROAD EXTENSION                                                                        | 90            | 0             | 0             | 0             | 90             |
| REPLACEMENT MOWERS                                                                                       | 150           | 0             | 0             | 0             | 150            |
| ROSSINGTON CEMETERY EXTENSION                                                                            | 15            | 120           | 0             | 0             | 135            |
| THORNE CHURCH WALL REPAIRS                                                                               | 120           | 0             | 0             | 0             | 120            |
| VACUUM EXCAVATION UNIT                                                                                   | 165           | 0             | 0             | 0             | 165            |
| <b>PUBLIC &amp; PRIVATE SECTOR HOUSING</b>                                                               | <b>49,858</b> | <b>76,727</b> | <b>60,821</b> | <b>48,658</b> | <b>236,064</b> |
| VOIDS CAPITAL WORKS                                                                                      | 3,468         | 3,468         | 3,468         | 3,468         | 13,872         |
| <b>MECHANICAL &amp; ELECTRICAL</b>                                                                       | <b>5,737</b>  | <b>9,501</b>  | <b>5,348</b>  | <b>5,875</b>  | <b>26,461</b>  |
| HEATING CONVERSIONS/UPGRADES                                                                             | 2,814         | 2,814         | 2,814         | 2,814         | 11,256         |
| REMOVE GAS FROM HIGH RISE                                                                                | 0             | 4,216         | 0             | 0             | 4,216          |
| ELECTRICAL PLANNED WORKS                                                                                 | 2,350         | 2,003         | 2,382         | 2,382         | 9,117          |
| MECHANICAL PLANNED WORKS                                                                                 | 573           | 152           | 152           | 679           | 1,556          |
| DOOR ENTRY                                                                                               | 0             | 316           | 0             | 0             | 316            |
| INTERNAL WORKS                                                                                           | 3,173         | 2,208         | 658           | 658           | 6,697          |
| PLANNED WORKS FOLLOWING 20 YEARS SINCE DECENT HOMES WORK                                                 | 0             | 5,903         | 5,903         | 5,903         | 17,709         |
| <b>EXTERNAL WORKS</b>                                                                                    | <b>15,399</b> | <b>17,504</b> | <b>14,736</b> | <b>14,946</b> | <b>62,585</b>  |
| EXTERNAL PLANNED MAINTENANCE INCLUDING THERMAL & ENERGY EFFICIENCY                                       | 13,066        | 14,252        | 12,386        | 12,748        | 52,452         |
| STRUCTURAL                                                                                               | 332           | 332           | 332           | 180           | 1,176          |
| FIRE SAFETY WORKS                                                                                        | 1,669         | 2,119         | 1,686         | 1,686         | 7,160          |
| SHOPS/FLATS                                                                                              | 221           | 221           | 221           | 221           | 884            |
| COMMUNAL HALLS                                                                                           | 111           | 580           | 111           | 111           | 913            |
| <b>ENVIRONMENTAL WORKS</b>                                                                               | <b>1,449</b>  | <b>1,449</b>  | <b>1,238</b>  | <b>1,238</b>  | <b>5,374</b>   |
| ENVIRONMENTAL PROGRAMME                                                                                  | 184           | 184           | 184           | 184           | 736            |
| ASBESTOS SURVEYS & REMOVAL                                                                               | 738           | 738           | 527           | 527           | 2,530          |
| GARAGE SITE IMPROVEMENTS                                                                                 | 316           | 316           | 316           | 316           | 1,264          |
| ESTATE PATHS                                                                                             | 211           | 211           | 211           | 211           | 844            |
| IT SYSTEMS/INVESTMENT                                                                                    | 42            | 0             | 0             | 0             | 42             |
| ACQUISITIONS                                                                                             | 7,192         | 7,192         | 7,192         | 4,836         | 26,412         |
| ACQUISITIONS REFURBISHMENTS                                                                              | 928           | 928           | 928           | 624           | 3,408          |
| NEW ACQUISITIONS (1% RENT INCREASE)                                                                      | 4,200         | 0             | 0             | 0             | 4,200          |
| APPROPRIATED PROPERTIES                                                                                  | 300           | 0             | 0             | 0             | 300            |
| COUNCIL HOUSE BUILDING PROGRAMME (COMMITTED)                                                             | 5,000         | 15,000        | 9,950         | 0             | 29,950         |
| COUNCIL HOUSE BUILDING PROGRAMME (UNCOMMITTED)                                                           | 0             | 11,000        | 11,000        | 8,810         | 30,810         |
| <b>PRIVATE SECTOR HOUSING CAPITAL PROGRAMME</b>                                                          | <b>2,970</b>  | <b>2,574</b>  | <b>400</b>    | <b>2,300</b>  | <b>8,244</b>   |
| EDLINGTON ROYAL ESTATE                                                                                   | 170           | 0             | 0             | 900           | 1,070          |
| RESIDENTIAL SITE INVESTMENT                                                                              | 2,800         | 2,574         | 400           | 400           | 6,174          |
| HOUSING INVESTMENT                                                                                       | 0             | 0             | 0             | 1,000         | 1,000          |

|                                          |                |                |               |               |                |
|------------------------------------------|----------------|----------------|---------------|---------------|----------------|
| <b>SUSTAINABILITY UNIT</b>               | <b>1,646</b>   | <b>0</b>       | <b>0</b>      | <b>0</b>      | <b>1,646</b>   |
| NET ZERO CARBON                          | 76             | 0              | 0             | 0             | 76             |
| ELECTRIC VEHICLE CHARGING INFRASTRUCTURE | 1,570          | 0              | 0             | 0             | 1,570          |
| <b>PLACE CAPITAL PROGRAMME</b>           | <b>122,992</b> | <b>121,709</b> | <b>76,294</b> | <b>50,997</b> | <b>371,992</b> |

| <b>PLACE CAPITAL SOURCES OF FUNDING</b>      | <b>2023/24<br/>PROJECTION</b> | <b>2024/25<br/>PROJECTION</b> | <b>2025/26<br/>PROJECTION</b> | <b>2026/27<br/>PROJECTION</b> | <b>FOUR YEAR<br/>PROGRAMME<br/>TOTAL</b> |
|----------------------------------------------|-------------------------------|-------------------------------|-------------------------------|-------------------------------|------------------------------------------|
|                                              | <b>£'000s</b>                 | <b>£'000s</b>                 | <b>£'000s</b>                 | <b>£'000s</b>                 | <b>£'000s</b>                            |
| CAPITAL RECEIPTS - GF                        | 4,977                         | 3,100                         |                               |                               | 8,077                                    |
| EARMARKED RESERVES                           | 2,949                         | 635                           | 704                           | 542                           | 4,830                                    |
| GRANTS & CONTRIBUTIONS                       | 39,987                        | 28,408                        | 8,537                         |                               | 76,932                                   |
| BORROWING                                    | 34,166                        | 39,421                        | 32,884                        | 14,181                        | 120,652                                  |
| MAJOR REPAIRS RESERVE                        | 20,466                        | 37,532                        | 23,329                        | 23,317                        | 104,644                                  |
| REVENUE CONTRIBUTION - HRA                   | 11,658                        | 9,047                         | 9,448                         | 9,665                         | 39,818                                   |
| USABLE CAPITAL RECEIPTS (HOUSING)            | 8,672                         | 3,566                         | 1,392                         | 3,292                         | 16,922                                   |
| REVENUE CONTRIBUTION - GENERAL FUND          | 117                           |                               |                               |                               | 117                                      |
| <b>TOTAL PLACE CAPITAL PROGRAMME FUNDING</b> | <b>122,992</b>                | <b>121,709</b>                | <b>76,294</b>                 | <b>50,997</b>                 | <b>371,992</b>                           |